

# **Budget** Financial Year 2023/24

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# **1** Mayor and CEO's Introduction

We are excited to introduce the Alpine Shire Council 2023/24 budget. This budget is in line with our Community Vision 2040 in the Alpine Shire Council Plan 2021-2025, which aims to meet the needs and aspirations of our community.

It also reaffirms our commitment to delivering high-quality services, initiatives, events, and projects across the Alpine Shire, as we collectively look towards a bright and positive future.

By maintaining effective cost management practices, the budget establishes a sound financial footing that empowers Council to sustainably provide essential services and carry out vital projects.

Highlights in this year's budget include our Capital Works Program, which continues to be strong with over \$14m allocated for asset renewal and upgrade supported by successful grant applications totalling over \$6m.

Major projects included in this budget include:

- \$2m for our annual road renewal program
- completing the Dinner Plain Activation project
- Dinner Plain Snowmaking
- Nimmo Pedestrian Bridge
- Ablett Pavilion Upgrade
- Myrtleford Splashpark
- Myrtleford Savoy Soccer Club Upgrade
- Tronoh Dredge Hole Precinct
- Tawonga Memorial Hall Upgrade
- \$700k Food Organics, Garden Organics Kerbside collection service

Further supporting Council's commitment to climate change mitigation and reduction of greenhouse gas emissions, key projects will be delivered to improve the efficiency and reduce the environmental impacts of Council infrastructure.

These vital projects include energy efficiency projects, vehicle renewal including ongoing EV upgrades, Mount Beauty Landfill Rehabilitation Design, and the commencement of the kerbside collection service for Food Organics, Garden Organics (FOGO).

For the first time, we also encouraged our community to help shape the budget in its development stage, with community members, clubs, sporting groups and organisations invited to submit proposals for consideration and possible inclusion.

We received over 40 submissions, each having the opportunity to present to Council. Eighteen of the submissions will receive further attention during the coming financial year, with four of these having funds allocated in the budget for delivery – the Pebble Beach public toilet in Mount Beauty, Bright Skate Park upgrade concept designs, Cobden Street upgrade in Bright, and Big Hill Trail Head Power Upgrade in Mount Beauty.

As we move forward, we have made recruitment a priority, with a specific emphasis on rebuilding the capacity of our statutory and strategic planning team. These efforts will be complemented by our commitment to improve our existing processes and procedures, with the aim of delivering an enhanced customer service experience for our community.

In addition, we have updated our pipeline of initiatives to align with the strategic objectives outlined in our Council Plan 2021-2025, ensuring that our budgeted activities are in line with our long-term vision for the community.

The upcoming financial year will see the continuation of a number of key initiatives to provide long term solutions to the current housing challenges, including adoption of the Land Development Strategy and develop a Short Stay Rental Accommodation Local Law.

Our 2023/24 budget demonstrates responsible financial management, balancing the ongoing challenges of rising living costs with the strategic delivery of exciting new projects and service improvements that reflect the needs of our growing community.

We are proud to serve our vibrant community in a place known for its natural beauty and its many opportunities for both residents and visitors.

Our 2023/24 budget demonstrates responsible financial management, balancing the ongoing challenges of rising living costs with the strategic delivery of exciting new projects and service improvements that reflect the needs of our growing community.

Cr John Forsyth Mayor Will Jeremy Chief Executive Officer

# **Financial Snapshot**

| Key Statistics                       | 2022/23<br>Forecast<br>\$'000 | 2023/24<br>Budget<br>\$'000 |
|--------------------------------------|-------------------------------|-----------------------------|
| Total Operating Expenditure (\$000)  | 34,008                        | 35,775                      |
| Underlying Operating Surplus (\$000) | 5,306                         | 2,673                       |
| Capital Works Expenditure (\$000)    | 17,683                        | 14,550                      |
| Staff Numbers (EFT)                  | 138                           | 139                         |

| Budgeted Expenditure by Strategic Driver            | 2023/24<br>Budget<br>\$'000 | Budget<br>% |
|---|-----------------------------|-------------|
| 1. For those who live and visit                     | 1,833                       | 4%          |
| 2. For a thriving economy                           | 1,434                       | 3%          |
| 3. For the bold protection of our future            | 4,105                       | 8%          |
| 4. For the enjoyment and the opportunities of       |                             |             |
| our lifestyle* <sup>1</sup>                         | 20,578                      | 40%         |
| 5. For strong and informed leadership* <sup>2</sup> | 23,260                      | 45%         |

\*<sup>1</sup> Capital expenditure is largely contained in Strategic Driver 4 \*<sup>2</sup>Operational wages are all included in Strategic Driver 5

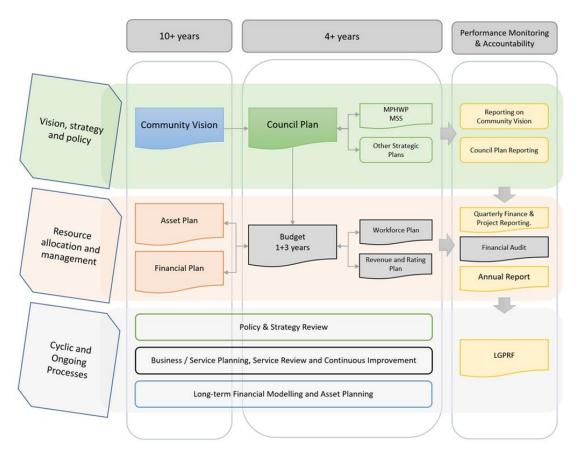
# 2 Link to the Integrated Planning and Reporting Framework

This section describes how the Annual Budget links to the achievement of the Community Vision 2040 and Council Plan 2021-2025 within an overall integrated planning and reporting framework.

This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision 2040 and Financial Plan), medium term (Council Plan, Workforce Plan and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

## 2.1 Legislative planning and accountability framework

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

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#### 2.1.1 Key Planning Considerations

Although councils have a legal obligation to provide some services — such as animal management, local roads, food safety and statutory planning — most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities do change.

Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with a council's adopted Community Engagement Policy and Public Transparency Policy.

#### 2.2 Our Purpose

#### **Our Community Vision**

"Our people, places and environment enrich our area's resilience, prosperity, and sustainability".

The 2040 Community Vision was developed in consultation with our community in 2021. This vision identifies and articulates the long-term aspirations, needs and opportunities of our community and is also consistent with community sentiment expressed during the development of the Council Plan that was adopted in October 2021.

Our Values

- 1. Accountable
- 2. Leadership
- 3. **P**roductive
- 4. Integrity
- 5. Nurture
- 6. Engaged

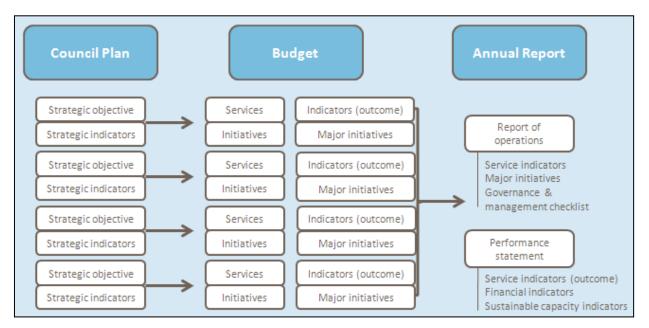
## 2.3 Strategic Objectives

The Community Vision 2040 provides the long term vision that outlines the aspirations and goals of the Alpine Shire community. This is underpinned by the five strategic drivers identified through community and deliberative engagement that are critical to achieving the community's Vision and frame the Council Plan. The Council Plan 2021-2025 is a four-year plan that outlines Council's role and how it will pursue the aspirations and goals outlined in the Community Vision, Municipal Public Health and Wellbeing Plan and other strategies and plans developed by Council. The Strategic Objectives support delivery of our Strategic Drivers. Under some of the Objectives will be strategies, which describe how we will achieve our objectives.

| Str | rategic Drivers  | Strategic Objectives   |  |  |
|-----|--|--|--|--|
| 1.  | For those who live and visit                               | <ul> <li>A community that is active, connected and supported</li> <li>Services and resources that enhance health and wellbeing</li> <li>A caring community</li> <li>Increasing healthy eating and active living</li> <li>Improving mental wellbeing</li> <li>Preventing all forms of violence</li> </ul>                                       |  |  |
| 2.  | For a thriving economy                                     | <ul> <li>Diverse reasons to visit</li> <li>Innovative and sustainable business development that<br/>supports year-round benefit</li> <li>Access to technology that meets our evolving needs</li> </ul>   |  |  |
| 3.  | For the bold protection of our future                      | <ul> <li>Decisive leadership to address the impacts and causes of climate change</li> <li>Stewardship and care of our natural environment</li> <li>Responsible management of waste</li> <li>A community that is prepared for, can respond to, and recover from emergencies</li> <li>Reducing the impact of climate change on health</li> </ul> |  |  |
| 4.  | For the enjoyment and<br>opportunities of our<br>lifestyle | <ul> <li>Conservation and promotion of the distinct character across the Shire</li> <li>Planning and development that reflects the aspirations of the community</li> <li>Accessible parks that promote active and passive recreation</li> <li>Diverse arts and cultural experience</li> <li>Assets for our current and future need</li> </ul>  |  |  |
| 5.  | For strong and informed leadership                         | <ul> <li>Effective communication and engagement</li> <li>A responsible, transparent, and responsive organisation</li> <li>Bold leadership, string partnerships and effective advocacy</li> </ul>   |  |  |

# **3** Services, and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2023/24 year and how these will contribute to achieving the strategic drivers outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. In line with legislation, Council has identified major initiatives, and service performance outcome indicators in the Budget and will report against them in the Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below:



Source: Department of Jobs, Precincts and Regions

# 3.1 Strategic Driver 1: For those who live and visit

Vision: To be connected, supported, and welcomed throughout all stages of life.

| 3.1.1 Service  |  |                  |                               |                             |
|----------------|--|------------------|-------------------------------|-----------------------------|
| Service area   | Description of services  |                  | 2022/23<br>Forecast<br>\$'000 | 2023/24<br>Budget<br>\$'000 |
| Libraries      | Libraries consist of the Alpine Shire library  | Expense          | 682                           | 766                         |
|                | branches in Myrtleford, Bright and Mount   | Revenue          | 993                           | 980                         |
|                | Beauty and delivery of programs such as rhyme<br>time, story time, school holiday programs and<br>visiting authors. The Council also operates the<br>High Country Library Network. |                  | (311)                         | (214)                       |
| Swimming Pools | This service is managed under contract to  | Expense          | 480                           | 500                         |
|                | Belgravia Leisure Services. It covers Bright   | Revenue          | 0                             | 0                           |
|                | Sports Centre, the provision of outdoor<br>seasonal pools at Myrtleford and Mount Beauty<br>and lifeguarding at the Bright and Porepunkah<br>river pools.                          | NET<br>Exp (Rev) | 480                           | 500                         |
| Visitor        | This service comprises visitor information   | Expense          | 188                           | 173                         |
| Information    | services located at Bright, Mount Beauty and   | Revenue          | 223                           | 183                         |
| Centres        | Myrtleford.  | NET<br>Exp (Rev) | (35)                          | (10)                        |
| Youth          | Provision of specific services to youth in the   | Expense          | 143                           | 189                         |
|                | community, including youth awards, youth   | Revenue          | 406                           | 297                         |
|                | activities and the Learner to Probationary (L2P) program.  | NET<br>Exp (Rev) | (263)                         | (108)                       |
| Community      | This service is concerned with building  | Expense          | 324                           | 203                         |
| Development    | community capacity. Key areas include  | Revenue          | 578                           | 421                         |
|                | community resilience, the community grant<br>program and implementing the Municipal<br>Health and Wellbeing Plan.  | NET<br>Exp (Rev) | (254)                         | (218)                       |
| School         | Council provides the school crossing supervisor  | Expense          | 2                             | 2                           |
| Crossings      | function to schools within the Alpine Shire  | Revenue          | 44                            | 45                          |
|                | Council.   | NET<br>Exp (Rev) | (42)                          | (43)                        |

3.1.1 Services

#### 3.1.2 Major Initiatives

- Implement the Alpine Shire Council Access and Inclusion Plan.
- Sport and Recreation Masterplan

#### 3.1.3 Strategic Indicators

- Number of visits to aquatic facilities per head of population
- Active library borrowers in municipality
- Cost of library service per population
- Participation in the Maternal and Child Health service
- Participation in supported playgroups

#### 3.1.4 Prescribed Service performance outcome indicators

| Service                                | Indicator     | Performance Measure   | Computation  |
|--|---------------|---|--|
| Swimming Pools<br>(Aquatic Facilities) | Utilisation   | Utilisation of aquatic facilities                             | Number of visits to aquatic facilities / Municipal population  |
| Libraries                              | Participation | Library membership  | Number of registered library members / Municipal population  |
| Maternal and<br>Child Health           | Participation | Participation in MCH service                                  | [Number of children who attend the MCH service<br>at least once (in a year) / Number of children<br>enrolled in the MCH service] x100                          |
| Maternal and<br>Child Health           | Participation | Participation in the<br>MCH service by<br>Aboriginal children | [Number of Aboriginal children who attend the<br>MCH service at least once (in a year) / Number of<br>Aboriginal children enrolled in the MCH service]<br>x100 |

## 3.2 Strategic Driver 2: For a thriving economy

Vision: Ideas and industry thrive through a climate sensitive and diverse economy.

| Service area Description of services provided       |                    | 2022/23  | 2023/24 |
|---|--------------------|----------|---------|
| Service area Description of services provided       |                    |          | 2025/21 |
|   |                    | Forecast | Budget  |
|   |                    | \$'000   | \$'000  |
| Tourism This service provides destination man       | rketing. Expense   | 299      | 327     |
| It develops and distributes tourism c               | ollateral Revenue  | 0        | 0       |
| including Official Visitors Guide, trail            | NET                | 200      | 227     |
| brochures, maps and retail and dinin                | g guide. Exp (Rev) | 299      | 327     |
| Dinner Plain Specific services to Dinner Plain such | as Expense         | 390      | 697     |
| Services marketing and events of this alpine v      | village, Revenue   | 68       | 156     |
| and Dinner Plain to Mount Hotham                    | winter bus NET     | 222      | F 41    |
| service.  | Exp (Rev)          | 322      | 541     |
| Festivals and Events are a major contributor to the | e Expense          | 383      | 362     |
| Events economy. Council has a role in facilit       | ating the Revenue  | 64       | 10      |
| events agenda.                                      | NET                | 210      | 252     |
|   | Exp (Rev)          | 319      | 352     |
| Economic This service facilitates local and new     | business Expense   | 148      | 48      |
| Development to develop and grow.                    | Revenue            | 0        | 0       |
|   | NET                | 140      | 40      |
|   | Exp (Rev)          | 148      | 48      |

3.2.1 Services

#### 3.2.2 Major Initiatives

- Implement the Alpine Shire Council Economic Development Strategy
- Implement the Alpine Shire Council Events Strategy

#### 3.2.3 Strategic Indicators

- Number of small businesses and light industry in the Shire
- Number of permitted festivals and events in the Shire
- Number of overnight and day trip visitors

#### 3.2.4 Service performance outcome indicators

There are no prescribed service performance outcome indicators for this service.

## 3.3 Strategic Driver 3: For the bold protection of our future

| Service area | Description of services provided   |                  | 2022/23<br>Forecast<br>\$'000 | 2023/24<br>Budget<br>\$'000 |
|--------------|--|------------------|-------------------------------|-----------------------------|
| Waste and    | Provision of waste management services. This   | Expense          | 2,995                         | 3,742                       |
| Recycling    | includes kerbside collection services as well as<br>the operation of the Myrtleford, Mount Beauty<br>and Porepunkah transfer stations and closed<br>landfills. | Revenue          | 3,887                         | 4,422                       |
|              |  | NET<br>Exp (Rev) | (892)                         | (680)                       |
| Emergency    | Administrative costs of Council's Emergency  | Expense          | 98                            | 363                         |
| Management   | Management Planning role, maintenance of<br>various flood warning infrastructure, and<br>additional coordination activities which are<br>fully grant funded.   | Revenue          | 73                            | 98                          |
|              |  | NET<br>Exp (Rev) | 25                            | 265                         |

Vision: Our natural environment is protected and preserved.

#### 3.3.1 Services

#### 3.3.2 Major Initiatives

- Commence Community Climate Action Plan
- Introduce Food Organics, Garden Organics kerbside collection service
- Mount Beauty Landfill Rehabilitation Design

#### 3.3.3 Strategic Indicators

- Increase kerbside collection waste diverted from landfill
- Net Zero Greenhouse Gas Emissions 2023
- Community satisfaction with waste management performance Target 70

#### 3.3.4 Service performance outcome indicators

| Service          | Indicator          | Performance Measure                                     | Computation  |
|------------------|--------------------|---|--|
| Waste Collection | Waste<br>diversion | Kerbside collection<br>waste diverted from<br>landfill* | [Weight of recyclables and green organics collected<br>from kerbside bins / Weight of garbage, recyclables<br>and green organics collected from kerbside bins]<br>x100 |

\* See section 5.6 Targeted Performance Indicators, which sets out targets set for Waste in 2023/24 and future years.

# 3.4 Strategic Driver 4: For the enjoyment and opportunities of our lifestyle

The connection between people and place is strengthened

#### 3.4.1 Services

| Service area      | Description of services provided  |                             | 2022/23<br>Forecast<br>\$'000 | 2023/24<br>Budget<br>\$'000 |
|-------------------|---|-----------------------------|-------------------------------|-----------------------------|
| Airports          | Provision and maintenance of aerodromes at  | Expense                     | 49                            | 49                          |
|                   | Mount Beauty and Porepunkah.  | Revenue<br>NET<br>Exp (Rev) | 32<br>17                      | 41<br>8                     |
| Local Roads,      | Maintenance of all Council's roads, and   | Expense                     | 1,207                         | 1,341                       |
| Bridges and       | bridges. Council has 685km of roads, 190  | Revenue                     | 18                            | 17                          |
| Drainage          | bridges and over 40 major culverts. Spending<br>in this area also covers roadside vegetation<br>and drainage. | NET<br>Exp (Rev)            | 1,189                         | 1,324                       |
| Footpaths         | Maintenance of Council footpaths. Also  | Expense                     | 116                           | 118                         |
|                   | includes snow grooming services for Dinner  | Revenue                     | 0                             | 0                           |
|                   | Plain.  | NET<br>Exp (Rev)            | 116                           | 118                         |
| Open Spaces       | Maintenance of all of Council's open space  | Expense                     | 684                           | 835                         |
|                   | areas such as playgrounds, parks, street trees,   | Revenue                     | 22                            | 0                           |
|                   | roundabouts and public reserves   | NET<br>Exp (Rev)            | 662                           | 835                         |
| Building          | Maintenance of all of Council's buildings. This   | Expense                     | 537                           | 487                         |
| Maintenance       | includes operational buildings such as depots   | Revenue                     | 0                             | 0                           |
|                   | and libraries as well as community buildings such as halls and childcare centres.                             | NET<br>Exp (Rev)            | 537                           | 487                         |
| Property          | Management of public amenity facilities and   | Expense                     | 695                           | 500                         |
| Management        | property leases.  | Revenue                     | 995                           | 669                         |
|                   |   | NET<br>Exp (Rev)            | (300)                         | (169)                       |
| Operations        | Administration and management of  | Expense                     | 949                           | 996                         |
|                   | Myrtleford, Bright and Mount Beauty works   | Revenue                     | 65                            | 43                          |
|                   | depots and plant maintenance and operational expenses.  | NET<br>Exp (Rev)            | 884                           | 953                         |
| Recreation        | Council supports the development and  | Expense                     | 91                            | 89                          |
|                   | maintenance of recreation reserves across the   | Revenue                     | 0                             | 0                           |
|                   | Shire and also supports recreation clubs and committees.  | NET<br>Exp (Rev)            | 91                            | 89                          |
| Building Services | Statutory building services includes processing   | Expense                     | 35                            | 45                          |
|                   | of building applications, emergency response  | Revenue                     | 226                           | 222                         |

Alpine Shire Council Budget – 2023/24

| Service area         | Description of services provided  |                  | 2022/23<br>Forecast<br>\$'000 | 2023/24<br>Budget<br>\$'000 |
|----------------------|---|------------------|-------------------------------|-----------------------------|
|                      | responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.   | NET<br>Exp (Rev) | (191)                         | (177)                       |
| Environmental        | Registration and inspection of all food   | Expense          | 16                            | 195                         |
| Health               | premises, wastewater applications,  | Revenue          | 176                           | 181                         |
|                      | investigation of complaints in relation to noise,<br>odours, dealing with infectious disease<br>outbreaks and other health issues.  | NET<br>Exp (Rev) | (160)                         | 14                          |
| Local Laws           | This area provides animal registrations, animal   | Expense          | 32                            | 64                          |
|                      | management, and local law enforcement.  | Revenue          | 40                            | 35                          |
|                      |   | NET<br>Exp (Rev) | (8)                           | 29                          |
| Statutory            | Assessment of planning applications, the  | Expense          | 202                           | 361                         |
| Planning             | provision of advice to developers and property  | Revenue          | 348                           | 328                         |
|                      | owners and representing Council at the Victorian Civil and Administrative Tribunal.   | NET<br>Exp (Rev) | (146)                         | 33                          |
| Strategic            | Prepares and reviews amendments to the  | Expense          | 924                           | 1,075                       |
| Planning             | Alpine Planning Scheme, structure plans,  | Revenue          | 0                             | 0                           |
|                      | strategies, master plans, urban growth plans,<br>frameworks and design guidelines.  | NET<br>Exp (Rev) | 924                           | 1,075                       |
| Asset<br>Development | Delivers the critical projects to renew and<br>upgrade our community assets and to develop<br>new assets. The area is in part subsidised by<br>recurrent and non- recurrent grants. | Refer to (       | Capital Works                 | s Budget                    |

#### 3.4.2 Major Initiatives

- Planning Scheme Review
- Dinner Plain Activation project
- Nimmo Pedestrian Bridge
- Ablett Pavilion Upgrade

#### 3.4.3 Strategic Indicators

- Community satisfaction with sealed local roads
- Time taken to decide planning applications
- Planning applications decided within required time frames
- Sealed roads maintained to condition standards

| Service               | Indicator            | Performance<br>Measure  | Computation   |
|-----------------------|----------------------|---|---|
| Food Safety           | Health and<br>Safety | Critical and major<br>non-compliance<br>notifications               | [Number of critical non-compliance outcome<br>notifications and major non-compliance notifications<br>about a food premises followed up / Number of<br>critical non-compliance outcome notifications and<br>major non-compliance notifications about food<br>premises] x100 |
| Roads                 | Condition            | Sealed local roads<br>maintained to<br>condition standards*         | [Number of kilometres of sealed local roads below<br>the renewal intervention level set by Council] /<br>[Kilometres of sealed local roads] x 100   |
| Statutory<br>Planning | Service<br>standard  | Planning<br>applications decided<br>within required time<br>frames* | [Number of planning application decisions made<br>within 60 days for regular permits and 10 days for<br>VicSmart permits] / [Number of planning application<br>decisions made] x 100  |
| Animal<br>Management  | Health and safety    | Animal management prosecutions                                      | [Number of successful animal management<br>prosecutions / Number of animal management<br>prosecutions] x 100  |

#### 3.4.4 Service performance outcome indicators

\* See section 5.6 Targeted Performance Indicators, which sets out targets set for Roads and Statutory Planning in 2023/24 and future years.

## 3.5 Strategic Driver 5: For strong and informed leadership

|                 |   |                  | 2022/23  | 2023/24  |
|-----------------|---|------------------|----------|----------|
| Service area    | Description of services provided  |                  | Forecast | Budget   |
|                 |   |                  | \$'000   | \$'000   |
| Corporate       | Support function to enable Council to deliver   | Expense          | 9,242    | 9,978    |
|                 | services in an efficient, effective and safe  | Revenue          | 21,181   | 23,086   |
|                 | manner. This includes financial control,<br>revenue collection, information technology,<br>governance, and risk management. |                  | (11,939) | (13,108) |
| Councillors and | This area includes all remuneration for the   | Expense          | 11,574   | 13,282   |
| Executive       | Council including the Mayor, and Councillors.   | Revenue          | 26       | 0        |
|                 |   | NET<br>Exp (Rev) | 11,548   | 13,282   |

Vision: Collaborative, bold and evidence-based decision making

#### 3.5.1 Services

#### 3.5.2 Major Initiatives

• Develop Advocacy Plan

#### 3.5.3 Strategic Indictors

- Council decisions made at meetings closed to the public
- Councillor attendance at council meetings
- Community satisfaction with Council's community consultation and engagement performance
- Working Capital (Current assets as a percentage of current liabilities)
- Community satisfaction with Council's overall performance

#### 3.5.4 Service performance outcome indicators

| Service    | Indicator Performance       | Measure   | Computation   |
|------------|-----------------------------|---|---|
| Governance | Consultation and engagement | Satisfaction with<br>community<br>consultation and<br>engagement* | Community satisfaction rating out of 100<br>with how Council has performed on<br>community consultation and engagement. |

\* See section 5.6 Targeted Performance Indicators, which sets out targets set for Roads and Statutory Planning in 2023/24 and future years.

# **4** Financial Statements

This section presents information regarding the Financial Statements and Statement of Human Resources. The budget information for the year 2023/24 has been supplemented with projections to 2026/27.

This section includes the following financial statements, prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

# 4.1 Comprehensive Income Statement

For the four years ending 30 June 2027

|  |           |          | Bu         | dget Future Yea | rs         |
|--|-----------|----------|------------|-----------------|------------|
|  | Forecast  | Budget   |            | Projections     |            |
|  | 2022/23   | 2023/24  | 2024/25    | 2025/26         | 2026/27    |
|  | \$'000 _  | \$'000   | \$'000     | \$'000          | \$'000     |
| Income   |           |          |            |                 |            |
| Rates and charges  | 20,543    | 22,001   | 22,866     | 23,531          | 24,336     |
| Statutory fees and fines   | 557       | 527      | 585        | 601             | 617        |
| User fees  | 1,057     | 995      | 1,012      | 1,038           | 1,063      |
| Contributions - cash   | 769       | 690      | 750        | 768             | 787        |
| Contributions - non-monetary<br>assets                             | 438       | 1,300    | 465        | 479             | 493        |
| Grants - Operating (recurrent)                                     | 3,835     | 5,236    | 5,365      | 5,499           | 5,637      |
| Grants - Operating (non-<br>recurrent)                             | 2,498     | 371      | 335        | 344             | 352        |
| Grants - Capital (recurrent)                                       | 698       | 710      | 742        | 759             | 776        |
| Grants - Capital (non-recurrent)                                   | 6,741     | 4,956    | 2,920      | 2,903           | 2,886      |
| Other income   | 2,078     | 1,662    | 1,438      | 1,368           | 1,200      |
| Total income   | 39,314    | 38,448   | 36,478     | 37,290          | 38,147     |
| _  |           |          |            |                 |            |
| Expenses   | 11.012    | 12.004   | 11 011     | 11 004          | 11.000     |
| Employee costs   | 11,013    | 12,004   | 11,811     | 11,684          | 11,999     |
| Materials and services   | 15,140    | 15,580   | 14,462     | 14,896          | 15,343     |
| Depreciation and amortisation                                      | 7,030     | 7,250    | 7,323      | 7,396           | 7,470      |
| Amortisation<br>Landfill rehabilitation                            | 28<br>78  | 41<br>85 | 41<br>200  | 41<br>200       | 41<br>200  |
|  | 78<br>719 | 840      | 200<br>855 | 200<br>877      | 200<br>899 |
| Other expenses   | /19       |          | (25)       | (25)            | (25)       |
| Net gain/(loss) on disposal of<br>property, infrastructure, plant, | -         | (25)     | (23)       | (25)            | (23)       |
| and equipment  |           |          |            |                 |            |
| Total expenses   | 34,008    | 35,775   | 34,667     | 35,069          | 35,927     |
| · ·  | 5,306     | _        | -          |                 | 2,220      |
| Surplus (deficit) for the year                                     | 5,300     | 2,673    | 1,812      | 2,221           | 2,220      |
| Other comprehensive income<br>Net asset revaluation increment      | 7,341     | 8,060    | 5,207      | 5,601           | 4,660      |
| /(decrement)<br>Comprehensive result                               | 12,647    | 10,733   | 7,019      | 7,822           | 6,880      |

## 4.2 Balance Sheet

For the four years ending 30 June 2027

|   |   |   | Bud  | get Future Year  | 'S   |
|---|---|---|--|--|--|
|   | Forecast  | Budget  |  | Projections  |  |
|   | 2022/23   | 2023/24   | 2024/25  | 2025/26  | 2026/27  |
|   | \$'000  | \$'000  | \$'000   | \$'000   | \$'000   |
| Assets  |   |   |  |  |  |
| Current assets  |   |   |  |  |  |
| Cash and cash equivalents   | 3,439   | 5,598   | 3,607  | 4,307  | 8,896  |
| Trade and other receivables   | 1,785   | 2,935   | 1,911  | 1,959  | 2,008  |
| Financial assets  | 36,000  | 26,000  | 24,000   | 19,000   | 16,000   |
| Inventories   | 72  | 112   | 110  | 110  | 110  |
| Other assets  | 158   | 326   | 313  | 313  | 313  |
| Total current assets  | 41,454  | 34,971  | 29,941   | 25,689   | 27,327   |
| Non-current assets  |   |   |  |  |  |
| Investment properties   | 4,153   | 4,153   | 4,278  | 4,406  | 4,494  |
| Investments in shared   |   |   |  |  |  |
| services  |   |   |  |  |  |
| Property, infrastructure, plant   | 263,308   | 281,187   | 287,881  | 300,562  | 306,051  |
| & equipment   |   |   |  |  |  |
| Intangibles   | 134   | 216   | 237  | 258  | 279  |
| Total non-current assets  | 267,595   | 285,556   | 292,396  | 305,326  | 310,824  |
| Total assets  | 309,049   | 320,527   | 322,337  | 330,915  | 338,151  |
|   |   |   |  |  |  |
| Liabilities   |   |   |  |  |  |
|   |   |   |  |  |  |
| Current liabilities   |   |   | 2.424  | 2 21 2   | 2 24 4   |
| <b>Current liabilities</b><br>Trade and other payables  | 2,711   | 2,306   | 3,124  | 3,218  | 3,314  |
| <b>Current liabilities</b><br>Trade and other payables<br>Trust funds and deposits  | 225   | 318   | 358  | 378  | 398  |
| <b>Current liabilities</b><br>Trade and other payables<br>Trust funds and deposits<br>Provisions  | 225<br>4,255  | 318<br>3,193  | 358<br>2,633   | 378<br>2,441   | 398<br>2,490   |
| <b>Current liabilities</b><br>Trade and other payables<br>Trust funds and deposits<br>Provisions<br>Income received in advance  | 225<br>4,255<br>7,172   | 318<br>3,193<br>4.173   | 358<br>2,633<br>2,032  | 378<br>2,441<br>2,699  | 398<br>2,490<br>2,753  |
| <b>Current liabilities</b><br>Trade and other payables<br>Trust funds and deposits<br>Provisions  | 225<br>4,255  | 318<br>3,193  | 358<br>2,633   | 378<br>2,441   | 398<br>2,490   |
| Current liabilities<br>Trade and other payables<br>Trust funds and deposits<br>Provisions<br>Income received in advance<br>Total current liabilities  | 225<br>4,255<br>7,172   | 318<br>3,193<br>4.173   | 358<br>2,633<br>2,032  | 378<br>2,441<br>2,699  | 398<br>2,490<br>2,753  |
| Current liabilities<br>Trade and other payables<br>Trust funds and deposits<br>Provisions<br>Income received in advance<br>Total current liabilities<br>Non-current liabilities   | 225<br>4,255<br>7,172<br><b>14,363</b>  | 318<br>3,193<br>4.173<br><b>9,990</b>   | 358<br>2,633<br>2,032<br><b>8,147</b>  | 378<br>2,441<br>2,699<br><b>8,736</b>  | 398<br>2,490<br>2,753<br><b>8,955</b>  |
| Current liabilitiesTrade and other payablesTrust funds and depositsProvisionsIncome received in advanceTotal current liabilitiesNon-current liabilitiesProvisions   | 225<br>4,255<br>7,172<br><b>14,363</b><br>2,726   | 318<br>3,193<br>4.173<br><b>9,990</b><br>3,144  | 358<br>2,633<br>2,032<br><b>8,147</b><br>3,841   | 378<br>2,441<br>2,699<br><b>8,736</b><br>3,937   | 398<br>2,490<br>2,753<br><b>8,955</b><br>4,016   |
| Current liabilities Trade and other payables Trust funds and deposits Provisions Income received in advance Total current liabilities Non-current liabilities Provisions Income received in advance   | 225<br>4,255<br>7,172<br><b>14,363</b><br>2,726<br>4,201  | 318<br>3,193<br>4.173<br><b>9,990</b><br>3,144<br>6,901                                   | 358<br>2,633<br>2,032<br><b>8,147</b><br>3,841<br>2,838  | 378<br>2,441<br>2,699<br><b>8,736</b><br>3,937<br>2,909  | 398<br>2,490<br>2,753<br><b>8,955</b><br>4,016<br>2,967  |
| Current liabilitiesTrade and other payablesTrust funds and depositsProvisionsIncome received in advanceTotal current liabilitiesNon-current liabilitiesProvisionsIncome received in advanceTotal non-current liabilities                                    | 225<br>4,255<br>7,172<br><b>14,363</b><br>2,726<br>4,201<br><b>6,927</b>                                    | 318<br>3,193<br>4.173<br><b>9,990</b><br>3,144<br>6,901<br><b>10,045</b>                  | 358<br>2,633<br>2,032<br><b>8,147</b><br>3,841<br>2,838<br><b>6,679</b>                                    | 378<br>2,441<br>2,699<br><b>8,736</b><br>3,937<br>2,909<br><b>6,846</b>                                    | 398<br>2,490<br>2,753<br><b>8,955</b><br>4,016<br>2,967<br><b>6,983</b>                                    |
| Current liabilitiesTrade and other payablesTrust funds and depositsProvisionsIncome received in advanceTotal current liabilitiesNon-current liabilitiesProvisionsIncome received in advanceTotal non-current liabilitiesTotal liabilities                   | 225<br>4,255<br>7,172<br><b>14,363</b><br>2,726<br>4,201<br><b>6,927</b><br><b>21,290</b>                   | 318<br>3,193<br>4,173<br><b>9,990</b><br>3,144<br>6,901<br><b>10,045</b><br><b>20,035</b> | 358<br>2,633<br>2,032<br><b>8,147</b><br>3,841<br>2,838<br><b>6,679</b><br><b>14,826</b>                   | 378<br>2,441<br>2,699<br><b>8,736</b><br>3,937<br>2,909<br><b>6,846</b><br><b>15,582</b>                   | 398<br>2,490<br>2,753<br><b>8,955</b><br>4,016<br>2,967<br><b>6,983</b><br><b>15,938</b>                   |
| Current liabilitiesTrade and other payablesTrust funds and depositsProvisionsIncome received in advanceTotal current liabilitiesNon-current liabilitiesProvisionsIncome received in advanceTotal non-current liabilitiesTotal liabilitiesNet assets         | 225<br>4,255<br>7,172<br><b>14,363</b><br>2,726<br>4,201<br><b>6,927</b>                                    | 318<br>3,193<br>4.173<br><b>9,990</b><br>3,144<br>6,901<br><b>10,045</b>                  | 358<br>2,633<br>2,032<br><b>8,147</b><br>3,841<br>2,838<br><b>6,679</b>                                    | 378<br>2,441<br>2,699<br><b>8,736</b><br>3,937<br>2,909<br><b>6,846</b>                                    | 398<br>2,490<br>2,753<br><b>8,955</b><br>4,016<br>2,967<br><b>6,983</b>                                    |
| Current liabilitiesTrade and other payablesTrust funds and depositsProvisionsIncome received in advanceTotal current liabilitiesNon-current liabilitiesProvisionsIncome received in advanceTotal non-current liabilitiesTotal liabilitiesNet assetsEquity   | 225<br>4,255<br>7,172<br>14,363<br>2,726<br>4,201<br>6,927<br>21,290<br>289,759                             | 318<br>3,193<br>4,173<br>9,990<br>3,144<br>6,901<br>10,045<br>20,035<br>300,492           | 358<br>2,633<br>2,032<br><b>8,147</b><br>3,841<br>2,838<br>6,679<br>14,826<br>307,511                      | 378<br>2,441<br>2,699<br><b>8,736</b><br>3,937<br>2,909<br><b>6,846</b><br><b>15,582</b><br><b>315,333</b> | 398<br>2,490<br>2,753<br><b>8,955</b><br>4,016<br>2,967<br><b>6,983</b><br><b>15,938</b><br><b>322,213</b> |
| Current liabilitiesTrade and other payablesTrust funds and depositsProvisionsIncome received in advanceTotal current liabilitiesNon-current liabilitiesProvisionsIncome received in advanceTotal non-current liabilitiesNet assetsEquityAccumulated surplus | 225<br>4,255<br>7,172<br><b>14,363</b><br>2,726<br>4,201<br><b>6,927</b><br><b>21,290</b><br><b>289,759</b> | 318<br>3,193<br>4,173<br>9,990<br>3,144<br>6,901<br>10,045<br>20,035<br>300,492           | 358<br>2,633<br>2,032<br><b>8,147</b><br>3,841<br>2,838<br><b>6,679</b><br><b>14,826</b><br><b>307,511</b> | 378<br>2,441<br>2,699<br><b>8,736</b><br>3,937<br>2,909<br><b>6,846</b><br><b>15,582</b><br><b>315,333</b> | 398<br>2,490<br>2,753<br><b>8,955</b><br>4,016<br>2,967<br><b>6,983</b><br><b>15,938</b><br><b>322,213</b> |
| Current liabilitiesTrade and other payablesTrust funds and depositsProvisionsIncome received in advanceTotal current liabilitiesNon-current liabilitiesProvisionsIncome received in advanceTotal non-current liabilitiesTotal liabilitiesNet assetsEquity   | 225<br>4,255<br>7,172<br>14,363<br>2,726<br>4,201<br>6,927<br>21,290<br>289,759                             | 318<br>3,193<br>4,173<br>9,990<br>3,144<br>6,901<br>10,045<br>20,035<br>300,492           | 358<br>2,633<br>2,032<br><b>8,147</b><br>3,841<br>2,838<br>6,679<br>14,826<br>307,511                      | 378<br>2,441<br>2,699<br><b>8,736</b><br>3,937<br>2,909<br><b>6,846</b><br><b>15,582</b><br><b>315,333</b> | 398<br>2,490<br>2,753<br><b>8,955</b><br>4,016<br>2,967<br><b>6,983</b><br><b>15,938</b><br><b>322,213</b> |

Alpine Shire Council Budget – 2023/24

# 4.3 Statement of Changes in Equity

For the four years ending 30 June 2027

|  | Total    | Accumulated<br>Surplus | Revaluation<br>Reserve | Other<br>Reserves |
|--|----------|------------------------|------------------------|-------------------|
|  | \$'000   | \$'000                 | \$'000                 | \$'000            |
| 2023 - Forecast                            | <i>\</i> | <b>\$ 000</b>          | <i>\</i>               | ¥ 000             |
| Balance at beginning of the financial year | 281,336  | 127,973                | 147,291                | 6,072             |
| Comprehensive result                       | 5,306    | 5,306                  | -                      | -                 |
| Transfer to reserves                       | 7,341    | -                      | 7,341                  | -                 |
| Transfer from reserves                     | (4,224)  | (4,224)                | -                      | -                 |
| Balance at end of the financial year       | 289,759  | 129,055                | 154,632                | 6,072             |
|  |          |                        |                        |                   |
| 2024 - Budget                              |          |                        |                        |                   |
| Balance at beginning of the financial year | 289,759  | 129,055                | 154,632                | 6,072             |
| Comprehensive result                       | 2,673    | 2,673                  | -                      | -                 |
| Transfer to reserves                       | 8,060    | -                      | 8,060                  | -                 |
| Transfer from reserves                     | -        | -                      | -                      | -                 |
| Balance at end of the financial year       | 300,492  | 131,728                | 162,692                | 6,072             |
|  |          |                        |                        |                   |
| 2025 - Budget                              |          |                        |                        |                   |
| Balance at beginning of the financial year | 300,732  | 131,728                | 162,692                | 6,072             |
| Comprehensive result                       | 1,812    | 1,812                  | -                      | -                 |
| Transfer to reserves                       | 5,207    | -                      | 5,207                  | -                 |
| Transfer from reserves                     | -        | -                      | -                      | -                 |
| Balance at end of the financial year       | 307511   | 133,540                | 167,899                | 6,072             |
| 2026 - Budget                              |          |                        |                        |                   |
| Balance at beginning of the financial yea  | 307,511  | 133,540                | 167,899                | 6,072             |
| Comprehensive result                       | 2,221    | 2,221                  | 107,055                |                   |
| Transfer to reserves                       | 5,601    | -                      | 5,601                  | -                 |
| Transfer from reserves                     | -        | _                      | -                      | -                 |
| Balance at end of the financial year       | 315,333  | 135,761                | 173,500                | 6,072             |
| -  |          |                        |                        |                   |
| 2027 - Budget                              |          |                        |                        |                   |
| Balance at beginning of the financial yea  | 315,333  | 135,761                | 173,500                | 6,072             |
| Comprehensive result                       | 2,220    | 2,220                  | -                      | -                 |
| Transfer to reserves                       | 4,660    | -                      | 4,660                  | -                 |
| Transfer from reserves                     | -        | -                      | -                      | -                 |
| Balance at end of the financial year       | 322,213  | 137,981                | 178,160                | 6,072             |

### 4.4 Statement of Cash Flows

For the four years ending 30 June 2027

|  | Forecast | Budget   | Future Years Projections |          |         |
|--|----------|----------|--------------------------|----------|---------|
|  | 2022/23  | 2023/24  | 2024/25                  | 2025/26  | 2026/27 |
|  | \$'000   | \$'000   | \$'000                   | \$'000   | \$'000  |
| Cash flows from operating              |          |          |                          |          |         |
| activities                             |          |          |                          |          |         |
| Rates and charges                      | 20,594   | 22,703   | 22,836                   | 23,293   | 23,759  |
| Statutory fees and fines               | 552      | 527      | 585                      | 601      | 617     |
| User fees                              | 971      | 995      | 1,012                    | 1,038    | 1,063   |
| Contributions - cash                   | 766      | 690      | 750                      | 768      | 787     |
| Grants - operating                     | 6,376    | 7,648    | 5,861                    | 6,008    | 6,158   |
| Grants - capital                       | 9,685    | 8,589    | 1,102                    | 1,130    | 1,158   |
| Interest                               | 600      | 673      | 411                      | 287      | 184     |
| Other receipts                         | 1,040    | 965      | 277                      | 316      | 226     |
| Trust funds deposits taken             | 2,420    | 2,420    | 2,420                    | 2,420    | 2,420   |
| Trust funds deposits repaid            | (2,400)  | (2,400)  | (2,400)                  | (2,400)  | (2,400  |
| Employee costs                         | (11,013) | (12,004) | (12,067)                 | (10,917) | (10,302 |
| Materials and consumables              | (14,551) | (16,219) | (12,173)                 | (12,014) | (12,255 |
| Other payments                         | (835)    | (855)    | (876)                    | (898)    | (921    |
| Net cash provided by operating         | 14,205   | 13,732   | 7,738                    | 9,632    | 10,49   |
| activities                             |          |          |                          |          |         |
| Cash flows from investing activities   |          |          |                          |          |         |
| Payments for property, plant, and      | (18,799) | (17,698) | (11,755)                 | (10,958) | (8,932  |
| equipment                              |          |          |                          |          |         |
| Proceeds from sale of property, plant, | 25       | 25       | 26                       | 26       | 27      |
| and equipment                          |          |          |                          |          |         |
| Net cash used in investing             | (18,774) | (17,673) | (11,729)                 | (10,932) | (8,905  |
| activities                             |          |          |                          |          |         |
| Cash flows from financing              |          |          |                          |          |         |
| activities                             |          |          |                          |          |         |
| Finance costs                          | (0)      | 6,000    | 2,000                    | 2,000    | 3,000   |
| Proceeds from borrowings               | -        | -        | -                        | -        |         |
| Repayment of borrowings                | -        | -        | -                        | -        |         |
| Net cash provided by (used in)         | (0)      | 6,000    | 2,000                    | 2,000    | 3,000   |
| financing activities                   |          |          |                          |          |         |
| Net (decrease) increase in cash &      | (4,569)  | 2,159    | (1,991)                  | 700      | 4,589   |
| cash equivalents                       |          |          |                          |          |         |
| Cash and cash equivalents at           | 8,008    | 3,439    | 5,598                    | 3,607    | 4,307   |
| beginning of the financial year        |          |          |                          |          |         |
| Cash and cash equivalents at end       | 3,439    | 5,598    | 3,607                    | 4,307    | 8,89    |
| of the financial year                  |          |          |                          |          |         |

# 4.5 Statement of Capital Works

or the four years ending 30 June 2027

|                                       | Forecast Budget Future Year Projections |               |            |            |                   |  |
|---------------------------------------|---|---------------|------------|------------|-------------------|--|
|                                       | 2022/23                                 | 2023/24       | 2024/25    | 2025/26    | 2026/27           |  |
|                                       | \$'000                                  | \$'000        | \$'000     | \$'000     | 2020/27<br>\$'000 |  |
| Property                              | 4 000                                   | <b>\$ 000</b> | 4 000      | \$ 000     | \$ 000            |  |
| Land                                  | -                                       | _             | -          | -          | -                 |  |
| Buildings                             | 3,109                                   | 2,910         | 2,205      | 2,260      | 2,316             |  |
| Total property                        | 3,109                                   | 2,910         | 2,205      | 2,260      | 2,316             |  |
|                                       |   |               | -          | •          |                   |  |
| Plant and equipment                   |   |               |            |            |                   |  |
| Plant, machinery, and                 | 686                                     | 595           | 459        | 459        | 459               |  |
| equipment                             |   |               |            |            |                   |  |
| Computers and                         | 517                                     | 810           | 246        | 246        | 246               |  |
| telecommunications                    |   |               |            |            |                   |  |
| Intangibles                           | 47                                      | -             | -          | -          | -                 |  |
| Library books                         | 69                                      | 86            | 79         | 81         | 83                |  |
| Total plant and equipment             | 1,319                                   | 1,491         | 825        | 827        | 829               |  |
|                                       |   |               |            |            |                   |  |
|                                       |   |               |            |            |                   |  |
| Infrastructure                        |   |               |            |            |                   |  |
| Roads                                 | 8,506                                   | 4,510         | 2,068      | 2,125      | 2,106             |  |
| Bridges                               | 16                                      | 1,125         | 295        | 302        | 309               |  |
| Footpaths and cycleways               | 323                                     | 150           | 289        | 297        | 305               |  |
| Drainage<br>Recreational, leisure and | 580                                     | 370<br>2,485  | 234<br>528 | 237<br>514 | 244<br>554        |  |
| community facilities                  | 1,314                                   | 2,405         | 526        | 514        | 554               |  |
| Parks, open space and                 | _                                       |               | 104        | 107        | 110               |  |
| streetscapes                          | _                                       |               | 104        | 107        | 110               |  |
| Waste                                 | 2,516                                   | 1,509         | 363        | 372        | 381               |  |
| Total infrastructure                  | 13.255                                  | 10.149        | 3.881      | 3,954      | 4.009             |  |
|                                       |   |               | 0,001      | 0,001      | .,                |  |
| Unallocated                           | -                                       | -             | 1,854      | 1,909      | 1,966             |  |
| Total capital works                   | 17,683                                  | 14,550        | 8,724      | 8,909      | 9,079             |  |
| expenditure                           |   |               |            |            |                   |  |
| -                                     |   |               |            |            |                   |  |
| Represented by:                       |   |               |            |            |                   |  |
| New asset expenditure                 | 4,141                                   | 4,178         | 1,854      | 1,909      | 1,966             |  |
| Asset renewal expenditure             | 6,127                                   | 5,716         | 3,327      | 3,432      | 3,518             |  |
| Asset upgrade expenditure             | 7,415                                   | 4,656         | 3,543      | 3,568      | 3,595             |  |
| Asset expansion                       | -                                       | -             | -          | -          | -                 |  |
| Total capital works                   | 17,683                                  | 14,550        | 8,724      | 8,909      | 9,079             |  |
| expenditure                           |   |               |            |            |                   |  |

Alpine Shire Council Budget – 2023/24

#### 4.6 Statement of Human Resources

|                            | Forecast | Budget  | Future Year Projections |         | ons     |  |
|----------------------------|----------|---------|-------------------------|---------|---------|--|
|                            | 2022/23  | 2023/24 | 2024/25                 | 2025/26 | 2026/27 |  |
|                            | \$'000   | \$'000  | \$'000                  | \$'000  | \$'000  |  |
| Staff expenditure          |          |         |                         |         |         |  |
| Employee costs - operating | 11,013   | 12,004  | 11,811                  | 11,684  | 11,999  |  |
| Employee costs - capital   | 900      | 900     | 900                     | 900     | 900     |  |
| Total staff expenditure    | 11,913   | 12,904  | 12,711                  | 12,584  | 12,899  |  |
|                            |          |         |                         |         |         |  |
| Staff numbers              | FTE      | FTE     | FTE                     | FTE     | FTE     |  |
| Employees                  | 138      | 139     | 136                     | 131     | 131     |  |
| Total staff numbers        | 138      | 139     | 136                     | 131     | 131     |  |

For the four years ending 30 June 2027

A summary of human resources expenditure in 2023/24 categorised according to the organisational structure of the Council

|                          |         | Permanent |           |        |           |
|--------------------------|---------|-----------|-----------|--------|-----------|
| Department               | 2023/24 | Full Time | Part Time | Casual | Temporary |
|                          | \$'000  | \$'000    | \$'000    | \$'000 | \$'000    |
| Community                |         |           |           |        |           |
| Development              | 1,262   | 315       | 329       | 79     | 539       |
| Corporate                | 1,507   | 748       | 354       | 6      | 399       |
| Customer Experience      | 1,566   | 705       | 571       | 221    | 69        |
| Engineering and Assets   | 856     | 248       | 147       | 101    | 360       |
| Executive                | 900     | -         | -         | -      | 900       |
| Operations               | 3,212   | 2,129     | 668       | 281    | 134       |
| Growth and Future        | 772     | 405       | 307       | 14     | 46        |
| Statutory Planning and   |         |           |           |        |           |
| Amenity                  | 1,929   | 1,142     | 236       | -      | 551       |
| Total Staff Expenditure  | 12,004  | 5,692     | 2,612     | 702    | 2,998     |
| Capitalised Labour Costs | 900     |           |           |        |           |
| Total Expenditure        | 12,904  |           |           |        |           |

| Department                       | 2023/24 | Permanent<br>Full Time | Part Time | Casual | Temporary |
|----------------------------------|---------|------------------------|-----------|--------|-----------|
| Community Development            | 11      | 3                      | 3         | -      | 5         |
| Corporate                        | 16      | 8                      | 4         | -      | 5         |
| Customer Experience              | 20      | 7                      | 8         | 3      | 2         |
| Engineering and Assets           | 18      | 10                     | 2         | -      | 5         |
| Executive                        | 6       | 3                      | -         | -      | 3         |
| Growth and Future                | 7       | 4                      | 3         | -      | 1         |
| Operations                       | 43      | 32                     | 6         | 3      | 2         |
| Statutory Planning & Amenity     | 18      | 12                     | 2         | -      | 3         |
| Total staff full time equivalent | 139     | 79                     | 28        | 6      | 26        |

A summary of the number of full time equivalent (FTE) Council staff in 2023/24 in relation to the above expenditure is included below:

A summary of the human resource expenditure by gender in 2023/24

| Gender                  | Total<br>\$'000 | Permanent<br>Full Time<br>\$'000 | Part Time<br>\$'000 | Casual<br>\$'000 | Temporary<br>\$'000 |
|-------------------------|-----------------|----------------------------------|---------------------|------------------|---------------------|
| Female                  | 4,831           | 2,579                            | 1,513               | 574              | 1,165               |
| Male                    | 4,882           | 3,136                            | 515                 | 185              | 1,046               |
| Self- described gender  |                 |                                  |                     |                  |                     |
| Vacant                  | 3,191           | 1,779                            | 625                 |                  | 787                 |
| Total Staff Expenditure | 12,904          | 6,494                            | 2,653               | 759              | 2,998               |

| Gender                  | Total | Permanent<br>Full Time | Part Time | Casual | Temporary |
|-------------------------|-------|------------------------|-----------|--------|-----------|
| Female                  | 57    | 23                     | 17        | 4      | 13        |
| Male                    | 53    | 37                     | 5         | 2      | 9         |
| Self- described gender  |       |                        |           |        |           |
| Vacant                  | 29    | 19                     | 5         |        | 5         |
| Total Staff Expenditure | 139   | 79                     | 28        | 6      | 26        |

#### 4.6.1 Summary Human Resources Expenditure

For the four years ending 30 June 2027

|                                  | 2023/24 | 2024/25 | 2025/26 | 2026/27 |
|----------------------------------|---------|---------|---------|---------|
|                                  | \$'000  | \$'000  | \$'000  | \$'000  |
| Executive                        |         |         |         |         |
| Permanent full time              | 900     | 930     | 960     | 990     |
| Permanent part time              |         |         |         |         |
| Total executive                  | 900     | 930     | 960     | 990     |
| Customer and Community           |         |         |         |         |
| Permanent full time              | 2,150   | 2,100   | 2,100   | 2,200   |
| Permanent part time              | 1,853   | 1,900   | 1,400   | 1,400   |
| Total Customer and Community     | 4,003   | 4,000   | 3,500   | 3,600   |
| Assets                           |         |         |         |         |
| Permanent full time              | 5,302   | 5,481   | 5,542   | 5,409   |
| Permanent part time              | 1,746   | 1,500   | 1,682   | 2,000   |
| <br>Total assets                 | 7,048   | 6,981   | 7,224   | 7,409   |
| <br>Casual and other             | 953     | 800     | 900     | 900     |
| Total Casuals and other          | 953     | 800     | 900     | 900     |
| Total staff expenditure          | 12,904  | 12,711  | 12,584  | 12,899  |
|                                  | FTE     | FTE     | FTE     | FTE     |
| Executive                        |         |         |         |         |
| Permanent full time              | 3       | 3       | 3       | 3       |
| Permanent part time              | -       | -       | -       | -       |
| Total executive                  | 3       | 3       | 3       | 3       |
| Customer and Community           |         |         |         |         |
| Permanent full time              | 28      | 28      | 28      | 28      |
| Permanent part time              | 13      | 13      | 13      | 13      |
| Total Customer and Community     | 41      | 41      | 41      | 41      |
| Assets                           |         |         |         |         |
| Permanent full time              | 48      | 49      | 50      | 51      |
| Permanent part time              | 14      | 14      | 14      | 14      |
| Total assets                     | 62      | 63      | 64      | 65      |
| <br>Casual and other             | 33      | 29      | 23      | 22      |
| Total staff full time equivalent | 139     | 136     | 131     | 131     |

# **5** Notes to the Financial Statements

This section presents detailed information on material components of the financial statements. Council assesses which components are material, considering the dollar amounts and nature of these components.

## 5.1 Rates and Charges

This section presents information about the Council's rates and charges as prescribed for inclusion in the budget in accordance with the *Local Government Act 1989, Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Rates and Charges Overview
- Detailed Rating Strategy and Policies
- Detailed Charges Strategy and Policies
- Rebates and Concessions
- Detail Rates and Charges Outcomes

#### 5.1.1 Rates and Charges Overview

In combination with grants, rates and charges are an important source of funding which support our ongoing ability to provide community facilities, services and capital works. They account for an estimated 57.2% of total revenue to be received by the Council in 2023/24. In assessing our rates and charges, we take into account:

- Our ability to deliver ongoing cost savings;
- Our ability to source revenue through other means, for example grants;
- Our ability to support community facilities and services;
- Our ability to deliver our capital works pipeline, now and into the future.

In 2023/24, we are proposing a 3.5% increase in average rates, compared to a 1.75% increase in 2022/23. This is in line with the State Government cap under the Fair Go Rates System, which allows local governments to raise rates in line with inflation.

In line with Victorian standards, each Ratepayer's rates are calculated by applying a standard 'rate in the dollar', which is multiplied by the ratepayer's property value ('Capital Improved Value' or CIV) to derive their rates bill.

It is noted that there are typically some variations in actual rates collected compared to the Budget due to:

- Supplementary valuations, whereby under the *Valuation of Land Act 1960* a ratepayer's CIV is adjusted due to (for example) improvement of the developments on their land;
- Ratepayer valuation appeals;
- Changes in land use, for example when rateable land becomes non-rateable, or when residential land becomes commercial / industrial or farm land, or vice versa.

Waste charges will be charged according to a) the bins or waste services that each ratepayer has, and b) the overall cost of managing waste, for example developing, monitoring, managing and rehabilitating landfills; operating our transfer stations; and managing public place waste.

A new Food Organics, Garden Organics (FOGO) Kerbside service is being introduced in 2023/24. The charges related to this service are highlighted in this document.

#### 5.1.2 Detailed Rating Strategy and Policies

This statement accompanies the Rates and Charges overview to outline the actual rating strategy of the Council. The purpose of the rating strategy is to identify the fairest and most equitable method of distributing rates across the Alpine Shire.

#### 5.1.2.1 Level of Rates and Charges

The guiding principle for setting of the level of rates and charges is the long term sustainability of the Council, while enabling sufficient funding to deliver:

- Valued Council services,
- Critical capital renewal projects, and
- Works that create new and improved infrastructure for the benefit of residents and visitors.

The guiding documents that aid Council to assess this balance are the Council Plan, which is developed in consultation with the community every four years following general elections; and its associated medium and longer term financial plans, namely the four-year rolling Budget and the Long Term Financial Plan.

Consideration is also given to financial risks such as inflationary risks and local economic risks.

#### 5.1.2.2 Application of Rates to Properties

When levying rates, Council adheres to three overriding principles:

- Equity: including both horizontal and vertical equity in the basis of rating. Horizontal equity means that those in the same position, i.e. with the same property value, should be treated the same. Vertical equity demands that higher property values should attract a higher level of rates;
- Efficiency: that the rating system is easy to apply and is consistent with the major policy objectives of the Council;
- Simplicity: that the rating system is easy to understand. This ensures that the rating system is transparent and capable of being questioned and challenged by ratepayers.

In line with these principles, rates are applied in proportion to the Capital Improved Value (CIV) of each property, as is the standard for the majority of Victorian Councils. CIV is essentially the market value of a property which is easily understood by the average ratepayer. It has been used uniformly by the Alpine Shire Council since the 1995/96 financial year.

The formula for determining the rates payable on a property is: Capital Improved Value (CIV) multiplied by the rate in the dollar.

The rate in the dollar is adjusted as part of the annual budget process to ensure that the correct amounts of rates are raised to fund Council's operations.

In addition to this, the Alpine Shire Council applies a rating structure which includes a general rate, differential rates, and a special rate.

The general rate is the cornerstone of the Council's rating structure and is applied to every property unless the property falls into a specific differential rate category.

The *Local Government Act 1989* enables the Council to apply differential rates if the Council considers that they will contribute to the equitable and efficient carrying out of its functions, in line with local objectives. The Alpine Shire currently has two differential rates, namely the Farm Rate, and the Commercial / Industrial Rate.

The *Local Government Act 1989* also enables the Council to apply special rates and charges for funding initiatives which directly benefit specific segments of the community. Council can require a person to pay a special rate or charge, if it will defray the expense of an initiative of special benefit to the person required to pay it. Council proposes one special rate to fund the special services at Dinner Plain Village, deemed the Dinner Plain Special Rate.

It is noted that the *Local Government Act 1989* also allows for a Municipal Charge, which is a flat charge per assessment that can be used to offset administrative costs of the Council and is in addition to general rates. Municipal Charges have the effect of flattening the rate burden making people in lower valued properties pay more. The Alpine Shire does not have many low value properties as some other Councils do and to place a charge on the rate notice to cover the 'administrative costs' of Council, is unpopular and hard for the ratepayer to understand. Accordingly, this mechanism has been deemed to be unsuitable and is not applied to the Alpine Shire.

#### 5.1.3 Policy

The Revenue and Rating Plan was adopted by Council on 15 June 2021. Limited sections are copied here to aid the understanding of the budget documentation.

#### 5.1.3.1 The Farm Rate Policy

#### Objective

The objective of the farm rate policy is to *"to allow for a reduced rate on all land declared as farm land which will more equitably spread the general rate burden over the rate base of the municipality given the broad nature of services provided by Council and their availability to the farming community."* 

It is important to ensure that highly productive farming land is not rated at levels that force farmers to seek to subdivide and sell off parcels to remain viable.

#### Scope

The policy applies to Council when considering and determining the annual budget of rates and charges. It does not apply to land located in Bogong Village or the Dinner Plain Village.

#### **Policy Details**

A differential rate is applied to farm land at 73% of the general rate. An application must be made in writing to change the classification of a property to the differential farm rate.

"Farm Land" means any rateable land which satisfies the following criteria:

- The land area must be of 8Ha or over; or
  - be used primarily for grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities; and
  - show that the primary source of income is derived from the land; and
- The land must be used by a business:
  - that has a significant and substantial commercial purpose or character; and
  - that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
  - that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way it is operating.

Any variations outside this policy require Council approval.

#### 5.1.3.2 The Commercial / Industrial Rate Policy

#### Purpose

The objective of the Commercial / Industrial Rate Policy is *"to ensure equity in the application of the rating burden across the Shire. It provides for the higher costs of servicing commercial and industrial properties, specialist properties and undertaking economic development and tourism* 

# *strategies. This is reflected in the application of a rate in the dollar which is higher than the rate in the dollar for other land."*

The tourism industry is the largest industry within the Shire. Festivals and events are a critical driver for the Alpine Shire economy and Council delivers a coordinated program to facilitate a strong calendar of events.

A significant portion of the money raised is invested to undertake economic development and tourism strategies, to support the growth and future wellbeing of both tourism and economic development within the Shire.

Investment in tourism and economic development, along with the physical location and general nature of commercial/industrial properties, results in a higher servicing cost to Council. Therefore, a differential rate is applied to ensure equity.

#### Scope

The policy applies to Council when considering and determining the annual budget of rates and charges. It does not apply to land located in Bogong Village or the Dinner Plain Village.

#### **Policy Details**

A commercial/industrial differential rate of 143% of the general rate is applied to Commercial / Industrial land.

Commercial or Industrial Land means land which:

- is used primarily for commercial or industrial purposes (including but not limited to any accommodation premises, motel or hotel used primarily to accommodate travellers, tourists or other persons engaged in recreational pursuits); or
- is adapted or designed to be used primarily for commercial or industrial purposes (including but not limited to any accommodation premises adapted or designed to be used primarily for accommodating travellers, tourists or other persons engaged in recreational pursuits); or
- is located in a Commercial 1 Zone, Industrial 1 Zone or Industrial 2 Zone under the Alpine Planning Scheme; or
- has a dwelling constructed on it, which is not the principal place of residence of the owner and which is made available for commercial hire, lease or licence to tourists, persons engaged in recreational pursuits or other like persons (on either a casual or permanent basis). This is defined as a 'holiday house'.

Any variations outside this policy require Council approval.

#### 5.1.3.3 The Dinner Plain Special Rate

Dinner Plain receives a number of services of special benefit to the Dinner Plain's Commercial and Industrial ratepayers.

In 2023/24 this includes the Dinner Plain to Hotham winter bus service, marketing and event support undertaken specifically for Dinner Plain. The Dinner Plain Special Rate is applied to defray the expenses associated with these special services. The Special Rate is applied to Commercial and Industrial ratepayers in the Dinner Plain village in addition to the General Rate giving the effect that it aligns with the rate applied to Commercial and Industrial land across the rest of the Alpine Shire.

#### 5.1.3.4 Cultural and Recreational Lands

Under the *Cultural Recreational Land Act 1963*, Council has the ability to charge a reduced amount of rates, or not charge rates, to lands that fall under this category. These may include, for example, tennis clubs, bowls clubs or golf clubs. In making this decision, Council needs to have regards to the services provided by the Council and the benefit to the community derived from the recreational lands.

Council individually considers community recreational lands that provide a community benefit as to whether they warrant a reduced or nil rate charge. These lands may still be required to pay service charges such as a waste and recycling collection on a user pays basis.

#### 5.1.3.5 Rates in Lieu

In line with the *Electricity Industry Act 2000*, the Council has a 'Rates In Lieu' arrangement with the AGL Hydro Partnership for its properties within the Alpine Shire. The amount paid is determined by a Victorian Government Gazette and is based on the power generating capacity of the operation, indexed annually in line with CPI. Discounts may be provided where the station operates at low capacity.

#### 5.1.4 Detailed Charges Strategy and Policies

Service rates and charges may be declared for provision of water supply, collection and disposal of refuse and the provision of sewage services. A service rate or charge may be declared on the basis of any criteria specified by the Council.

The annual service rate or charge is applied according to the service delivered and is fully funded from this area. It is not funded by general rates, differential rates or special rates.

Alpine Shire Council levies the following annual waste service charges:

- Waste and Recycling Collection
- Dinner Plain Waste Collection
- Waste Management Charge
- Food Organics, Garden Organics (FOGO) Collection.

#### 5.1.4.1 Waste Services Policy

#### Purpose

The purpose of this policy is to detail the arrangements for the provision of waste and recycling services.

#### Policy details

Waste Services Charges - Council is entitled to charge Service Rates and Charges for the collection and disposal of waste under the *Local Government Act 1989*, and apply relevant charges to all rateable properties.

Each property within the Shire's kerbside collection areas (as determined by Council) has an associated payment of annual kerbside collection service charges per kerbside collection service provided. These charges apply regardless of whether the service is required or utilised unless an exemption is sought and approved.

Each rateable property has an associated payment of an annual general waste management charge to recover costs associated with public place bins, bin infrastructure, transfer station operating costs and infrastructure upgrades, closed landfill capping works and waste education. These charges apply to all rateable properties regardless of whether or not the property is permanently occupied.

#### Kerbside Collection Service

Council provides standard kerbside recycling, Food Organics and Garden Organics (FOGO) and waste collection services which are compulsory for all premises within the Shire's kerbside collection areas (as determined by Council).

#### **Exceptions and Exemptions**

Additional bins, or changes to the standard kerbside collection service bin sizes within the available alternative options, can be provided subject to approval. Additional or reduced fees may apply depending on the bin size and services chosen. There is no option for residential properties within the defined kerbside collection area to opt out of any kerbside collection service.

Non-residential properties may apply for an exemption to a kerbside waste and/or recycling collection service if any of the following recognised grounds are met:

- The type of waste generated by a non-residential premise is not permitted to be placed in the mobile kerbside waste, comingled recycling or FOGO bins.
- The volume of waste, recyclables or FOGO generated by a non-residential premises is such that the mobile kerbside bins provided by the Council are inadequate, and a Waste Management Plan for the premises has been approved by Council. In this case the non-

residential premises must prove that there is a current arrangement with a waste collection contractor to collect waste, recyclables and FOGO generated.

For non-residential premises within the kerbside collection areas, Council's kerbside FOGO collection service is offered as an opt-in service.

Any amendment to service allocations can only be made by the property owner or person legally responsible for payment of rates.

#### **Dinner Plain Collection Service**

Residential and Commercial properties in Dinner Plain are charged an annual Waste Management Charge for waste management services across Dinner Plain, as well as a residential or commercial Waste Charge for the collection, processing and disposal of waste and recycling generated at the property. These charges are reviewed annually.

All properties in Dinner Plain must have a waste and recycling hutch along the roadside to house the waste and recycling generated on the property. These hutches must be easily accessible by the waste collection contractor. All waste and recycling must be sorted into the bags provided, ensuring that the bags are tied off securely before placing into the hutch and closing the door.

#### 5.1.5 Rebates and Concessions

The *Local Government Act 1989* provides for concessions applicable under the *State Concessions Act 1986*. Eligible pensioners may apply for a rate concession on their principle place of residence as funded by the State Government.

#### 5.1.6 Detailed Rates and Charges Outcomes

| <i>5.1.6.1</i> | Reconciliation of rates and | charges to the | Comprehensive Income S | tatement |
|----------------|-----------------------------|----------------|------------------------|----------|
|                |                             |                |                        |          |

| Interest on rates and charges<br>Revenue in lieu of rates | 90<br>447           | 40<br>400         | (50)<br>(47) | (55.56)%<br>(10.51)% |
|---|---------------------|-------------------|--------------|----------------------|
| Supplementary rates and rate adjustments                  | 450                 | 180               | (270)        | (60.00)%             |
| Special rates and charges                                 | 168                 | 156               | (12)         | (7.14)%              |
| Waste management charges                                  | 3,653               | 4,205             | 552          | 15.11%               |
| General rates*  | 15,735              | 17,020            | 1,285        | 8.17%                |
|   | Forecast<br>2022/23 | Budget<br>2023/24 | Cha          | nge                  |

\* Includes the flow-through impact of 2022/23 supplementary development in the Shire.

# *5.1.6.2 The rate in the dollar to be levied as general rates and under section 158 of the Act for each type or class of land compared with the previous financial year*

| Type or class of land   | 2022/23     | 2023/24     | Change  |
|---|-------------|-------------|---------|
| Type of class of fand   | cents/\$CIV | cents/\$CIV | %       |
| General rate for rateable residential properties                | 0.2750      | 0.2246      | (18.3%) |
| General rate for rateable Dinner Plain properties               | 0.2750      | 0.2246      | (18.3%) |
| Differential rate for rateable commercial/industrial properties | 0.3933      | 0.3213      | (18.3%) |
| Differential rate for rateable farm properties                  | 0.2008      | 0.1640      | (18.3%) |
|   | ,           |             |         |

\* Estimated cents/\$CIV pending valuation from the Valuer General

# *5.1.6.3 The estimated total value of each type or class of land compared with the previous financial year. The basis of valuation is the Capital Improved Value (CIV).*

| Type or class of land | 2022/23   | 2023/24   | Chan    | ge     |
|-----------------------|-----------|-----------|---------|--------|
|                       | \$'000    | \$'000    | \$'000  | %      |
| Residential           | 3,733,638 | 3,755,256 | 21,618  | 0.58%  |
| Dinner Plain          | 270,151   | 271,682   | 1,531   | 0.57%  |
| Commercial/Industrial | 658,036   | 732,965   | 74,929  | 11.39% |
| Farm                  | 1,237,566 | 1,241,562 | 3,996   | 0.32%  |
| Total value of land   | 5,899,391 | 6,001,465 | 102,074 | 1.73%  |

# 5.1.6.4 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

| Type or class of land       | 2022/23 | 2023/24 | Chan   | ge      |
|-----------------------------|---------|---------|--------|---------|
|                             | Number  | Number  | Number | %       |
| Residential                 | 6,383   | 6,394   | 11     | 0.17%   |
| Dinner Plain                | 543     | 542     | (1)    | (0.18)% |
| Commercial/Industrial       | 1,028   | 1,047   | 19     | 1.85%   |
| Farm                        | 1,047   | 1,051   | 4      | 0.38%   |
| Total number of assessments | 9,001   | 9,034   | 33     | 0.37%   |

5.1.6.5 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

| Type or class of land                      | 2022/23 | 2023/24 | Change |         |
|--|---------|---------|--------|---------|
|  | \$'000  | \$'000  | \$'000 | %       |
| Residential                                | 9,919   | 10,581  | 662    | 6.67%   |
| Dinner Plain                               | 743     | 726     | (17)   | (2.29)% |
| Commercial/Industrial                      | 2,588   | 2,793   | 205    | 7.92%   |
| Farm                                       | 2,485   | 2,920   | 435    | 17.51%  |
| Total amount to be raised by general rates | 15,735  | 17,020  | 1,285  | 8.17%   |

# 5.1.6.6 The rate in the dollar to be levied as special rates and under section 163 of the Act for each type or class of land compared with the previous financial year.

| Type or class of land                                  | 2022/23<br>cents/\$CIV | 2023/24<br>cents/\$CIV* | Change<br>% |
|--|------------------------|-------------------------|-------------|
| Special rate for rateable Commercial/Industrial Dinner |                        |                         |             |
| Plain properties (Airport not included)                | 0.1183                 | 0.0996                  | (15.81%)    |
|  |                        |                         |             |

\* Estimated cents/\$CIV pending valuation from the Valuer General

# 5.1.6.7 The estimated total amount to be raised by special rates in relation to Dinner Plain Properties compared with the previous financial year.

| Type or class of land                                  | 2022/23 | 2023/24 | Cha    | ange     |
|--|---------|---------|--------|----------|
|  | \$'000  | \$'000  | \$'000 | %        |
| Special rate for rateable Commercial/Industrial Dinner |         |         |        |          |
| Plain properties (Airport not included)                | 168     | 156     | (12)   | (7.14) % |
| Total amount to be raised                              | 168     | 156     | (12)   | (7.14) % |

|  | Per Rateable | Per Rateable |                 |          |
|--|--------------|--------------|-----------------|----------|
| Type of Charge                                   | Property     | Property     | Property Change |          |
| rype of charge                                   | 2022/23      | 2023/24      |                 |          |
|  | \$           | \$           | \$              | %        |
| Waste – 80 litre bin – weekly (fortnightly)      | 231.30       | 83.09        | (148.21)        | (64.08%) |
| Waste – 240 litre bin – weekly*1                 | 515.24       | 146.30       | (368.94)        | (71.61%) |
| Waste – 240 litre bin - fortnightly              | 231.30       | 146.30       | (85.00)         | (36.75%) |
| FOGO – 240 litre bin – fortnightly* <sup>2</sup> | -            | 100.71       | 100.71          | 100%     |
| Recycling – 140 litre - fortnightly              | 101.49       | 60.08        | (41.41)         | (40.80%) |
| Recycling – 240 litre - fortnightly              | 107.00       | 69.75        | (37.25)         | (34.81%) |
| Recycling – 360 litre - fortnightly              | 113.07       | 81.35        | (31.72)         | (28.05%) |
| Recycling – 240 litre - weekly                   | 214.13       | 139.50       | (74.63)         | (34.85%) |
| Recycling – 360 litre - weekly                   | 226.27       | 162.70       | (63.57)         | (28.09%) |
| Dinner Plain standard service                    | 709.80       | 603.00       | (106.80)        | (15.05%) |
| Dinner Plain commercial service                  | 1,613.12     | 1,400.00     | (213.12)        | (13.21%) |
| Waste management charge* <sup>3</sup>            | 95.00        | 274.00       | 179.00          | 188.42%  |

# 5.1.6.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year.

\*<sup>1</sup> Refer to Ordinary Council Meeting M(6) – 27 June 2023 Item 9.2.3

\*<sup>2</sup> New Food Organics Garden Organics Service

\*<sup>3</sup> The Waste Management Charge recovers costs associated with public place bins, kerbside bin infrastructure, transfer station operating costs, landfill capping works and waste education. The waste management charge is not associated with the cost of Kerbside Services. It is charged to all properties in the Alpine Shire.

## *5.1.6.9* The number of items in relation to each charge type compared to the previous financial year

|  | Bins    | Bins    | Change |
|--|---------|---------|--------|
| Type of Charge                             | 2022/23 | 2023/24 | Change |
|  | #       | #       | #      |
| Waste - 80 litre bin – weekly(fortnightly) | 5,948   | 5,976   | 28     |
| Waste - 240 litre bin - weekly             | 772     | 128     | (644)  |
| Waste - 240 litre bin - fortnightly        | 217     | 915     | 698    |
| FOGO 240 litre bin – fortnightly           | -       | 6,099   | 6,099  |
| Recycling - 140 litre - fortnightly        | 394     | 391     | (3)    |
| Recycling - 240 litre - fortnightly        | 5,929   | 5,997   | 68     |
| Recycling - 360 litre - fortnightly        | 623     | 639     | 16     |
| Recycling - 240 litre - weekly             | 85      | 83      | (2)    |
| Recycling - 360 litre - weekly             | 79      | 81      | 2      |
| Dinner Plain standard service              | 387     | 393     | 6      |
| Dinner Plain commercial service            | 13      | 13      | -      |
| Total number of bins                       | 14,447  | 20,715  | 6,268  |

| Type of Charge          | Assessments<br>2022/23 | Assessments<br>2023/24 | Change |
|-------------------------|------------------------|------------------------|--------|
| Waste management charge | 7,852                  | 7,915                  | 63     |

# *5.1.6.10 The estimated total amount to be raised by each type of service rate or charge compared with the previous financial year.*

| Torres of Channel                           | 2022/23   | 2023/24   | Change   |
|---|-----------|-----------|----------|
| Type of Charge                              | \$        | \$        | %        |
| Waste - 80 litre bin – weekly (fortnightly) | 1,375,772 | 496,546   | (63.91)% |
| Waste - 240 litre bin - weekly              | 395,449   | 18,726    | (95.26)% |
| Waste - 240 litre bin - fortnightly         | 50,192    | 133,865   | 166.70%  |
| FOGO 240 litre bin – fortnightly            | -         | 614,230   | 100.00%  |
| Recycling - 140 litre - fortnightly         | 39,987    | 23,491    | (41.25)% |
| Recycling - 240 litre - fortnightly         | 634,403   | 418,291   | (34.07)% |
| Recycling - 360 litre - fortnightly         | 70,443    | 51,983    | (26.21)% |
| Recycling - 240 litre - weekly              | 18,201    | 11,579    | (36.38)% |
| Recycling - 360 litre - weekly              | 17,875    | 13,179    | (26.27)% |
| Dinner Plain standard service               | 277,532   | 236,979   | (14.61)% |
| Dinner Plain commercial service             | 20,971    | 18,200    | (13.21)% |
| Waste management charge                     | 745,940   | 2,168,710 | 190.74%  |
| Total                                       | 3,646,765 | 4,205,779 | 15.33%   |

#### 5.1.6.11 Fair Go Rates System Compliance

Alpine Shire Council is required to comply with the State Governments Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

|  | 2022/23      | 2023/24      |
|--|--------------|--------------|
| Total Rates  | \$16,084,000 | \$17,019,501 |
| Number of rateable properties                        | 9,001        | 9034         |
| Base Average Rate                                    | \$1,786.91   | \$1,820.03   |
| Maximum Rate Increase (set by the State Government)  | 1.75%        | 3.5%         |
| Capped Average Rate                                  | \$1,818.18   | \$1,883.94   |
| Maximum General Rates and Municipal Charges Revenue  | \$16,365,470 | \$17,615,184 |
| Budgeted General Rates and Municipal Charges Revenue | \$16,084,000 | \$17,019,501 |
| Budgeted Supplementary Rates                         | \$125,000    | \$180,000    |
| Budgeted Total Rates and Municipal Charges Revenue   | \$16,209,000 | \$17,199,501 |

# *5.1.6.12 Any significant Changes that may affect the estimated amounts to be raised by rates and charges*

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2023/24: estimated \$180,000)
- The variation of returned levels of values (e.g., valuation objections)
- Changes of use of land such that rateable land becomes non-rateable land and vice-versa.
- Changes of use of land such that residential land becomes commercial/industrial land and vice versa.
- Introduction of new services, i.e. FOGO

## 5.2 Grants

## 5.2.1 Grants - Operating

|   | Forecast | Budget  | Variance |
|---|----------|---------|----------|
| Operating Grant Funding Type and Source | 2022/23  | 2023/24 |          |
|   | \$'000   | \$'000  | \$'000   |
| Recurrent - Commonwealth Government     |          |         |          |
| Victorian Grants Commission             | 3,138    | 4,491   | 1,353    |
| Recurrent - State Government            |          |         |          |
| Youth services                          | 42       | 47      | 5        |
| School crossing supervisors             | 44       | 45      | 1        |
| Maternal and child health               | 325      | 325     | -        |
| Fire Services Levy                      | 55       | 55      | -        |
| Libraries                               | 162      | 168     | 6        |
| Other                                   | 152      | 105     | (47)     |
| Total recurrent grants                  | 3,918    | 5,236   | 1,318    |

| Business Function         | VGC Allocations 2023/24<br>\$'000 |
|---------------------------|-----------------------------------|
| Airports                  | 8                                 |
| Building Maintenance      | 225                               |
| Community Development     | 332                               |
| Councillors and Executive | 1,562                             |
| Economic Development      | 503                               |
| Festivals & Events        | 225                               |
| Footpaths                 | 24                                |
| Libraries                 | 56                                |
| Local Laws                | 56                                |
| Open Space                | 385                               |
| Operations                | 385                               |
| Property Management       | 134                               |
| Recreation                | 70                                |
| Strategic Planning        | 111                               |
| Swimming Pools            | 139                               |
| Tourism                   | 278                               |
| Total                     | 4,491                             |

|   | Forecast | Budget  | Variance |
|---|----------|---------|----------|
| Operating Grant Funding Type and Source | 2022/23  | 2023/24 |          |
|   | \$'000   | \$'000  | \$'000   |
| Non-recurrent - Commonwealth Government |          |         |          |
| Nil                                     | -        | -       | -        |
| Non-recurrent - State Government        |          |         |          |
| Bushfire recovery                       | 947      | 0       | (947)    |
| Economic development and tourism        | 70       | 10      | (60)     |
| Community development                   | 323      | 281     | (42)     |
| ICT Infrastructure Support              | 250      | -       | (250)    |
| Emergency Management                    | 60       | 60      | -        |
| Flood restoration                       | 500      | 0       | (500)    |
| Kerbside Transition Plan                | 62       | 0       | 62)      |
| Other                                   | 246      | 20      | (226)    |
| Total non-recurrent grants              | 2,458    | 371     | (2,087)  |

### 5.2.1.1 Non-recurrent Operating Grants

#### 5.2.2 Grants – Capital Grants – Capital

Capital grants include all monies received from State, Federal and community sources for the purposes of funding the capital works program. Overall, the level of capital grants will decrease by \$2,087m compared to the forecast for 2022/23.

A list of capital grants by type and source, classified into recurrent and non-recurrent, is included below.

#### 5.2.2.1 Recurrent Capital Grants

|                                       | Forecast | Budget  | Variance |
|---------------------------------------|----------|---------|----------|
| Capital Grant Funding Type and Source | 2022/23  | 2023/24 |          |
|                                       | \$'000   | \$'000  | \$'000   |
| Recurrent - Commonwealth Government   |          |         |          |
| Roads to recovery                     | 698      | 710     | 12       |
| Recurrent - State Government          |          |         |          |
| Nil                                   | -        | -       | -        |
| Total recurrent grants                | 698      | 710     | 12       |

### 5.2.2.2 Non-Recurrent Capital Grants

|   | Forecast | Budget  | Variance |
|---|----------|---------|----------|
| Capital Grant Funding Type and Source   | 2022/23  | 2023/24 | Variance |
|   | \$'000   | \$'000  | \$'000   |
| Non-recurrent - Commonwealth Government |          |         |          |
| Nil                                     | -        | -       | -        |
| Non-recurrent - State Government        |          |         |          |
| Buildings                               | 1,990    | 1,836   | (154)    |
| Roads                                   | 2,726    | 700     | (2,026)  |
| Recreation                              | 2,728    | 2,157   | (571)    |
| Bridges                                 | 479      | 263     | (216)    |
| Pathways                                | 1,064    | -       | (1064)   |
| Total non-recurrent grants              | 8,987    | 4,956   | (4,031)  |

## 5.3 Borrowings

The Council continues to operate free from borrowings.

## 5.4 Capital Works Program

This section presents an overview of capital works expenditure and funding sources, as well as a listing of the capital works projects that will be undertaken for the 2023/24 financial year. Works are also disclosed as current budget or carried forward from last year.

|                     | 2022/23 | 2023/24 | tiooo   |          |
|---------------------|---------|---------|---------|----------|
|                     | \$'000  | \$'000  | \$'000  |          |
| Property            | 3,109   | 2,910   | (199)   | (6.4)%   |
| Plant and equipment | 1,319   | 1,491   | 172     | 13.04%   |
| Infrastructure      | 13,255  | 10,149  | (3,106) | (23.49)% |
| Total               | 17,683  | 14,550  | (3,133) | (17.72)% |

#### 5.4.1 Summary of Works

|                     | Asset expenditure type |        |         |         | Summary of fu | nding sources |               |              |            |
|---------------------|------------------------|--------|---------|---------|---------------|---------------|---------------|--------------|------------|
| Capital Works Area  | Project cost           | New    | Renewal | Upgrade | Expansion     | Grants        | Contributions | Council cash | Borrowings |
|                     | \$'000                 | \$'000 | \$'000  | \$'000  | \$'000        | \$'000        | \$'000        | \$'000       | \$'000     |
| Property            | 2,910                  |        | 1,170   | 1,740   | -             | 1,936         | -             | 974          | -          |
| Plant and equipment | 1,491                  | 105    | 1,386   | -       | -             |               | -             | 1,491        | -          |
| Infrastructure      | 10,149                 | 4,473  | 2,965   | 2,711   | -             | 5,869         | -             | 4,280        | -          |
| Total capital works | 14,550                 | 4,578  | 5,521   | 4,451   | -             | 7,805         | -             | 6,745        | -          |

## 5.4.2 Capital Works Budget New Works 2023/24

|   |              |        | Asset expen | diture type |           | Sur    | mmary of fun | iding sourc | es        |
|---|--------------|--------|-------------|-------------|-----------|--------|--------------|-------------|-----------|
| Capital Works Area                        | Project cost | New    | Renewal     | Upgrade     | Expansion | Grants | Contri-      | Council     | Borrowing |
|   |              |        |             |             |           |        | butions      | cash        |           |
|   | \$'000       | \$'000 | \$'000      | \$'000      | \$'000    | \$'000 | \$'000       | \$'000      | \$'000    |
| Property                                  |              |        |             |             | _         |        |              |             |           |
| Buildings                                 |              |        |             |             |           |        |              |             |           |
| Myrtleford Memorial Hall                  | 510          | -      | 510         | -           |           | 256    | -            | 254         | -         |
| Myrtleford Savoy Soccer Club Upgrade      | 600          | -      | -           | 600         |           | 600    | -            | -           | -         |
| Ablett Pavilion Upgrade                   | 610          | -      | -           | 610         |           | 610    | -            | -           | -         |
| Energy Efficient Projects                 | 100          | -      | -           | 100         |           | -      | -            | 100         | -         |
| Building Renewal                          | 200          | -      | 200         | -           |           | -      | -            | 200         | -         |
| Mountain View Childrens Centre            | 145          | -      | 145         | -           |           | -      | -            | 145         | -         |
| Harrietville Log Wagon                    | 50           | -      | 50          | -           |           | -      | -            | 50          | -         |
| Building Maintenance Minor Capital Works  | 65           | -      | 65          | -           |           | -      | -            | 65          | -         |
| Mount Beauty – Pebble Beach Public Toilet | 80           | -      | -           | 80          |           | -      | -            | 80          | -         |
| Upgrade                                   |              |        |             |             |           |        |              |             |           |
| Porepunkah Bridge Holiday Park            | 80           | -      | -           | 80          |           | -      | -            | 80          |           |
| Total property                            | 2,440        | -      | 970         | 1,470       |           | 1,466  |              | 974         |           |
| Plant and equipment                       |              |        |             |             |           |        |              |             |           |
| Plant, machinery, and equipment           |              |        |             |             |           |        |              |             |           |
| Large Plant Renewal                       | 200          | -      | 200         | -           |           | -      | -            | 200         | -         |
| Large Plant New                           | 50           | 50     | -           | -           |           | -      | -            | 50          | -         |
| Small Plant and Equipment Renewal         | 30           | -      | 30          | -           |           | -      | -            | 30          | -         |
| Vehicle Renewal                           | 260          | -      | 260         | -           |           | -      | -            | 260         | -         |
| Vehicle New                               | 55           | 55     | -           | -           |           | -      | -            | 55          | -         |
| Office furniture and equipment            |              |        |             |             |           |        |              |             |           |
| Disaster Recovery System Renewal          | 40           | -      | 40          | -           |           | -      | -            | 40          | -         |

|   |              |        | Asset expen | diture type | be Summary of funding sources |        |         |         |           |
|---|--------------|--------|-------------|-------------|-------------------------------|--------|---------|---------|-----------|
| Capital Works Area                        | Project cost | New    | Renewal     | Upgrade     | Expansion                     | Grants | Contri- | Council | Borrowing |
|   |              |        |             |             |                               |        | butions | cash    |           |
|   | \$'000       | \$′000 | \$'000      | \$'000      | \$′000                        | \$'000 | \$'000  | \$'000  | \$'000    |
| Intranet Renewal                          | 20           | -      | 20          | -           | -                             | -      | -       | 20      | -         |
| Cyber Security                            | 215          | -      | 215         | -           |                               | -      | -       | 215     | -         |
| Unified Communications                    | 22           | -      | 22          | -           |                               | -      | -       | 22      | -         |
| Corporate Technology Infrastructure       | 270          | -      | 270         | -           |                               | -      | -       | 270     | -         |
| End Use Computers                         | 163          | -      | 163         | -           |                               | -      | -       | 163     | -         |
| Business Reporting Systems                | 80           | -      | 80          | -           |                               | -      | -       | 80      | -         |
| Library Books                             | 84           | -      | 84          | -           |                               | -      | -       | 84      | -         |
| Total plant and equipment                 | 1,489        | 105    | 1,384       | -           | -                             | -      | -       | 1,489   | -         |
| Infrastructure                            |              |        |             |             |                               |        |         |         |           |
| Roads                                     |              |        |             |             |                               |        |         |         |           |
| Dinner Plain Activation                   | 600          | 600    | -           | -           |                               | 600    | -       |         | -         |
| Development Engineering Roads Design      | 100          | -      | 100         | -           |                               | -      | -       | 100     | -         |
| Roads Upgrades                            | 250          | -      | -           | 250         |                               | -      | -       | 250     | -         |
| Road Stabilisation and Patching 2023/2024 | 220          | -      | 220         | -           |                               | 220    | -       | -       | -         |
| Resealing and Asphalt Overlays 2023/2024  | 850          | -      | 850         | -           |                               | 500    | -       | 350     | -         |
| Kerb And Channel Renewal 2023/2024        | 145          | -      | 145         | -           |                               | -      | -       | 145     | -         |
| Line Marking 2023/2024                    | 50           | -      | 50          | -           |                               | -      | -       | 50      | -         |
| Gravel Road Reconstruction and Resheeting | 500          | -      | 500         | -           |                               | -      | -       | 500     | -         |
| Program                                   |              |        |             |             |                               |        |         |         |           |
| Cobden Street Upgrade                     | 25           | -      | -           | 25          |                               | -      | -       | 25      |           |
| State Road Grading Program                | 290          | -      | -           | 290         |                               | -      | -       | 290     |           |
| Bridges                                   |              |        |             |             |                               |        |         |         |           |
| Nimmo Pedestrian Bridge                   | 263          | 263    | -           | -           |                               | 263    | -       | -       | -         |
| East Ovens Pedestrian Bridge              | 185          | 185    | -           | -           |                               | 113    | -       | 72      | -         |
| Bridge Renewal                            | 190          | -      | 190         | -           | -                             | -      | -       | 190     | -         |

|  |              |        | Asset expen | diture type |           | Sun    | nmary of fur | nding sourc | es        |
|--|--------------|--------|-------------|-------------|-----------|--------|--------------|-------------|-----------|
| Capital Works Area                             | Project cost | New    | Renewal     | Upgrade     | Expansion | Grants | Contri-      | Council     | Borrowing |
|  |              |        |             |             |           |        | butions      | cash        |           |
|  | \$'000       | \$'000 | \$'000      | \$'000      | \$'000    | \$'000 | \$'000       | \$'000      | \$'000    |
| Footpaths and cycleways                        |              |        |             |             |           |        |              |             |           |
| Footpath Renewal                               | 150          | -      | 150         | -           | -         | -      | -            | 150         | -         |
| Drainage                                       |              |        |             |             |           |        |              |             |           |
| Drainage Renewal                               | 270          | -      | 270         | -           | -         | -      | -            | 270         | -         |
| Development Engineering Drainage Program       | 20           | -      | 20          | -           | -         | -      | -            | 20          | -         |
| Recreational, leisure and community facilities |              |        |             |             |           |        |              |             |           |
| Dinner Plain Snowmaking                        | 850          | 850    | -           | -           | -         | 850    | -            | -           | -         |
| Bright Skate Park                              | 40           | 40     | -           | -           | -         | 30     | -            | 10          | -         |
| Stockman Vegetation Offset Management          | 15           | -      | 15          | -           | -         | -      | -            | 15          | -         |
| Myrtleford Splash Park                         | 660          | 660    | -           | -           | -         | 660    | -            | -           | -         |
| Big Hill Trailhead Power Upgrade               | 10           | -      | -           | 10          | -         | -      | -            | 10          | -         |
| Mount Beauty Pump Track                        | 30           | -      | -           | 30          | -         | -      | -            | 30          | -         |
| Pioneer Park Basketball Courts Upgrade         | 65           | -      | -           | 65          | -         | -      | -            | 65          | -         |
| Engineering Solutions                          | 100          | 100    | -           | -           | -         | -      | -            | 100         | -         |
| Waste  |              |        |             |             |           |        |              |             |           |
| Kerbside Bins Renewal and New                  | 100          | -      | 100         | -           | -         | -      | -            | 100         | -         |
| Public Bins Renewal                            | 35           | -      | 35          | -           | -         | -      | -            | 35          | -         |
| Food Organics Garden Organics (FOGO) Bins      | 60           | 60     | -           | -           | -         | -      | -            | 60          | -         |
| Total infrastructure                           | 6,073        | 2,758  | 2,645       | 670         | -         | 3,236  | -            | 2,837       | -         |
|  |              |        |             |             |           |        |              |             |           |
| Capitalised wages                              | 900          | 300    | 300         | 300         | -         | -      | -            | 900         | -         |
| Total new capital works expenditure            | 10,904       | 3,163  | 5,299       | 2,442       | .         | 4,702  | -            | 6,202       | -         |

#### 5.4.3 Works Carried Forward from 2022/23

|   |              | Ass    | set expenditu | ire type |           | Su     | mmary of fun | ding source | S         |
|---|--------------|--------|---------------|----------|-----------|--------|--------------|-------------|-----------|
| Capital Works Area                              | Project cost | New    | Renewal       | Upgrade  | Expansion | Grants | Contribu-    | Council     | Borrowing |
|   |              |        |               |          |           |        | tions        | cash        |           |
|   | \$'000       | \$′000 | \$'000        | \$′000   | \$′000    | \$′000 | \$'000       | \$'000      | \$'000    |
| Property  |              |        |               |          |           |        |              |             |           |
| Buildings                                       |              |        |               |          |           |        |              |             |           |
| Tawonga Memorial Hall                           | 200          | -      | 200           | -        | -         | 200    | -            | -           | -         |
| Myrtleford Savoy Soccer Club Upgrade            | 160          | -      | -             | 160      | -         | 160    | -            | -           | -         |
| Ablett Pavilion Upgrade                         | 110          | -      | -             | 110      | -         | 110    | -            | -           | -         |
| Total property                                  | 470          | -      | 200           | 270      | -         | 470    | -            | -           | -         |
| Infrastructure                                  |              |        |               |          |           |        |              |             |           |
| Roads   |              |        |               |          |           |        |              |             |           |
| Dinner Plain Activation                         | 500          | 500    | -             | -        | -         | 500    | -            | -           | -         |
| Montgomery Lane Scoping and Design              | 30           | -      | 30            | -        | -         | 30     | -            | -           | -         |
| Carparking Study – Bright Carparking Stage 3    | 50           | -      | 50            | -        | -         | -      | -            | 50          | -         |
| Bridges   |              |        |               |          |           |        |              |             |           |
| Nimmo Pedestrian Bridge                         | 487          | 487    | -             | -        | -         | 487    | -            | -           | -         |
| Drainage  |              |        |               |          |           |        |              |             |           |
| Development Engineering Design Program          | 80           | -      | 80            | -        | -         | -      | -            | 80          | -         |
| Recreation, Leisure Community                   |              |        |               |          |           |        |              |             |           |
| Dinner Plain Snowmaking                         | 150          | 150    | -             | -        | -         | 150    | -            | -           | -         |
| Myrtleford Sport and Activation Recreation Plan | 80           | -      | -             | 80       | -         | 80     | -            | -           | -         |
| Bright Pioneer Park Masterplan                  | 50           | -      | -             | 50       | -         | 50     | -            | -           | -         |
| Mount Beauty Education and Sports Precinct      | 60           | -      | -             | 60       | -         | 60     | -            | -           | -         |
| Myrtleford Splashpark                           | 200          | 200    | -             | -        | -         | 200    | -            | -           | -         |
| Tronoh Dredgehole Precinct Design               | 175          | -      | -             | 175      | -         | 175    | -            | -           | -         |
|   |              |        |               |          |           |        |              |             |           |
|   |              |        |               |          |           |        |              |             |           |

| Waste                                      |       |       |     |       |   |       |   |     |   |
|--|-------|-------|-----|-------|---|-------|---|-----|---|
| Transfer Station & Office Renewal          | 25    | -     | 25  | -     | - | -     | - | 25  | - |
| Landfill Rehabilitation Planning & Scoping | 100   | -     | -   | 100   |   | -     | - | 100 |   |
| Porepunkah Landfill Rehabilitation Stage 2 | 1,189 | -     | -   | 1,189 | - | 1,189 | - | -   | - |
| Total infrastructure                       | 3,176 | 1,337 | 185 | 1,654 | - | 2,921 | - | 255 | - |
| Total capital works carried forward        | 3,646 | 1,337 | 385 | 1,924 | - | 3,391 | - | 255 | - |

|  |         | A      | sset expendi | ture type |           | Sum    | nmary of fund | ding source | S         |
|--|---------|--------|--------------|-----------|-----------|--------|---------------|-------------|-----------|
| Capital Works Area                             | Project | New    | Renewal      | Upgrade   | Expansion | Grants | Contri-       | Council     | Borrowing |
| 2025   | cost    |        |              |           |           |        | butions       | cash        |           |
|  | \$'000  | \$'000 | \$'000       | \$′000    | \$′000    | \$'000 | \$′000        | \$'000      | \$'000    |
| Property                                       |         |        |              |           |           |        |               |             |           |
| Buildings                                      | 2,205   | -      | 2,205        | -         | -         | -      | -             | 2,205       | -         |
| Total property                                 | 2,205   | -      | 2,205        | -         | -         | -      | -             | 2,205       | -         |
| Plant and equipment                            |         |        |              |           |           |        |               |             |           |
| Plant, machinery and equipment                 | 459     | -      | 459          | -         | -         | -      | -             | 459         | -         |
| Computers and telecommunications               | 246     | -      | 246          | -         | -         | -      | -             | 246         | -         |
| Intangibles                                    | -       | -      | -            | -         | -         | -      | -             | -           | -         |
| Library books                                  | 79      | -      | 79           | -         | -         | -      | -             | 79          | -         |
| Total plant and equipment                      | 784     | -      | 784          | -         | -         | -      | -             | 784         | -         |
| Infrastructure                                 |         |        |              |           |           |        |               |             |           |
| Roads  | 2,068   | -      | 1,082        | 986       | -         | 726    | -             | 1,342       | -         |
| Bridges  | 295     | -      | 295          | -         | -         | -      | -             | 295         | -         |
| Footpaths and cycleways                        | 289     | -      | 289          | -         | -         | -      | -             | 289         | -         |
| Drainage                                       | 234     | -      | 234          | -         | -         | -      | -             | 234         | -         |
| Recreational, leisure and community facilities | 528     | -      | 528          | -         | -         | 528    | -             |             | -         |
| Parks, open space and streetscapes             | 104     | -      | 104          | -         | -         | -      | -             | 104         | -         |
| Waste  | 363     | -      | 363          | -         | -         | -      | -             | 363         | -         |
| Total infrastructure                           | 3,881   | -      | 2,895        | 986       | -         | 1,254  | -             | 2,627       | -         |
| Unallocated                                    | 1,854   | -      | -            | 1,854     | -         | -      | -             | 1,854       | -         |
| Total capital works expenditure                | 8,724   | -      | 5,884        | 2,840     | -         | 1,254  | -             | 7,470       | -         |

## 5.4.4 Summary of Planned Capital Works Expenditure For the four years ended 30 June 2027

|  |         | Asset  | t expenditure | e type  |           | Sumr   | nary of fundir | ig sources |           |
|--|---------|--------|---------------|---------|-----------|--------|----------------|------------|-----------|
| Capital Works Area                             | Project | New    | Renewal       | Upgrade | Expansion | Grants | Contributi     | Council    | Borrowing |
| 2026   | cost    |        |               |         |           |        | ons            | cash       | S         |
|  | \$'000  | \$'000 | \$′000        | \$'000  | \$'000    | \$′000 | \$'000         | \$'000     | \$'000    |
| Property                                       |         |        | <u></u>       |         |           |        |                |            |           |
| Buildings                                      | 2,260   | -      | 2,260         | -       | -         | -      | -              | 2,260      | -         |
| Total property                                 | 2,260   | -      | 2,260         | -       | -         | -      | -              | 2,260      | -         |
| Plant and equipment                            |         |        |               |         |           |        |                |            |           |
| Plant, machinery and equipment                 | 459     | -      | 459           | -       |           | -      | -              | 459        | -         |
| Computers and telecommunications               | 246     | -      | 246           | -       |           | -      | -              | 246        | -         |
| Intangibles                                    | -       | -      | -             | -       |           | -      | -              | -          | -         |
| Library books                                  | 81      | -      | 81            | -       |           | -      | -              | 81         | -         |
| Total plant and equipment                      | 786     | -      | 786           | -       | -         | -      | -              | 786        | -         |
| Infrastructure                                 |         |        |               |         |           |        |                |            |           |
| Roads  | 2,125   | -      | 1,134         | 991     | -         | 742    | -              | 1,383      | -         |
| Bridges  | 302     | -      | 302           | -       | -         | -      | -              | 302        | -         |
| Footpaths and cycleways                        | 297     | -      | 297           | -       | -         | -      | -              | 297        | -         |
| Drainage                                       | 237     | -      | 237           | -       | -         | -      | -              | 237        | -         |
| Recreational, leisure and community facilities | 514     | -      | 514           | -       | -         | -      | -              | 514        | -         |
| Parks, open space and streetscapes             | 107     | -      | 107           | -       | -         | -      | -              | 107        | -         |
| Waste  | 372     | -      | 372           | -       | -         | -      | -              | 372        | -         |
| Total infrastructure                           | 3,954   | -      | 2,963         | 991     | -         | 742    | -              | 3,212      | -         |
| Unallocated                                    | 1,909   | -      |               | 1,909   | -         | -      | -              | 1,909      | -         |
| Total capital works expenditure                | 8,909   | -      | 6,009         | 2,900   | -         | 742    | -              | 8,167      | -         |

|                                     |         | Asse   | t expenditure | type    |           | Sum    | mary of fundir | ng sources |           |
|-------------------------------------|---------|--------|---------------|---------|-----------|--------|----------------|------------|-----------|
| Capital Works Area                  | Project | New    | Renewal       | Upgrade | Expansion | Grants | Contributi     | Council    | Borrowing |
| 2027                                | cost    |        |               |         |           |        | ons            | cash       | S         |
|                                     | \$'000  | \$'000 | \$'000        | \$'000  | \$'000    | \$'000 | \$'000         | \$'000     | \$'000    |
| Property                            |         |        |               | -       |           |        |                |            |           |
| Buildings                           | 2,316   | -      | 2,316         | -       | -         | -      | -              | 2,316      | -         |
| Total property                      | 2,316   | -      | 2,316         | -       | -         | -      | -              | 2,316      | -         |
| Plant and equipment                 |         |        |               |         |           |        |                |            |           |
| Plant, machinery and equipment      | 459     | -      | 459           | -       |           | -      | -              | 459        | -         |
| Fixtures, fittings and furniture    | -       | -      | -             | -       |           | -      | -              | -          | -         |
| Computers & telecommunications      | 246     | -      | 246           | -       |           | -      | -              | 246        | -         |
| Intangibles                         | -       | -      | -             | -       |           | -      | -              | -          | -         |
| Library books                       | 83      | -      | 83            | -       |           | -      | -              | 83         | -         |
| Total plant and equipment           | 788     | -      | 788           | -       | -         | -      | -              | 788        | -         |
| Infrastructure                      |         |        |               |         |           |        |                |            |           |
| Roads                               | 2,106   | -      | 1,117         | 989     | -         | 759    | -              | 1,347      | -         |
| Bridges                             | 309     | -      | 309           | -       | -         | -      | -              | 309        | -         |
| Footpaths and cycleways             | 305     | -      | 305           | -       | -         | -      | -              | 305        | -         |
| Drainage                            | 244     | -      | 244           | -       | -         | -      | -              | 244        | -         |
| Recreational, leisure and community | 554     | -      | 554           | -       | -         | -      | -              | 554        | -         |
| facilities                          |         |        |               |         |           |        |                |            |           |
| Parks, open space and streetscapes  | 110     | -      | 110           | -       | -         | -      | -              | 110        | -         |
| Waste                               | 381     | -      | 381           | -       | -         | -      | -              | 381        | -         |
| Total infrastructure                | 4,009   | -      | 3,020         | 989     | -         | 759    | -              | 3,250      | -         |
| Unallocated                         | 1,966   | -      |               | 1,966   | -         | -      | -              | 1,966      | -         |
| Total capital works expenditure     | 9,079   | -      | 6,124         | 2,955   | -         | 759    | -              | 8,320      | -         |

## 5.5 Financial Performance Indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Sch 3 of the *Local Government (Planning and Reporting) Regulations 2020.* 

Results against these indicators will be reported in Council's Annual Report.

| Indicator            | Measure   | Forecast | Budget  | Future  | Budget Proje | ections | Trend |
|----------------------|---|----------|---------|---------|--------------|---------|-------|
|                      |   | 2022/23  | 2023/24 | 2024/25 | 2025/26      | 2026/27 | +/0/- |
| Operating position   |   |          |         |         |              |         |       |
| Adjusted underlying  | Adjusted underlying surplus (deficit) / Adjusted  | -6.9%    | -5.9%   | -4.2%   | -6.9%        | -6.5%   | 0     |
| result               | underlying revenue  | -0.976   | -3.370  | -4.2 /0 | -0.978       | -0.576  | 0     |
| Liquidity            |   |          |         |         |              |         |       |
| Working Capital      | Current assets / current liabilities  | 392.6%   | 349.1%  | 363.4%  | 270.8%       | 243.0%  | -     |
| Unrestricted cash    | Unrestricted cash / current liabilities   | 28.3%    | 51.9%   | 35.7%   | 21.7%        | 32.8%   | 0     |
| Obligations          |   |          |         |         |              |         |       |
| Loans and borrowings | Interest bearing loans and borrowings / rate revenue                                    | 0.0%     | 0.0%    | 0.0%    | 0.0%         | 0.0%    | 0     |
| Loans and borrowings | Interest and principal repayments on interest bearing loans and borrowings/rate revenue | 0.0%     | 0.0%    | 0.0%    | 0.0%         | 0.0%    | 0     |
| Indebtedness         | Non-current liabilities / own source revenue  | 40.5%    | 38.2%   | 24.7%   | 24.8%        | 24.6%   | -     |
| Asset renewal        | Asset renewal expenditure/ depreciation   | 191.8%   | 111.4%  | 150.0%  | 101.5%       | 101.4%  | -     |

| Indicator           | Measure  | Forecast | Budget  | udget Future Budget Projections |         |         |       |  |
|---------------------|--|----------|---------|---------------------------------|---------|---------|-------|--|
|                     |  | 2022/23  | 2023/24 | 2024/25                         | 2025/26 | 2026/27 | +/o/- |  |
| Stability           |  |          |         |                                 |         |         |       |  |
| Rates concentration | Rate revenue/adjusted underlying revenue   | 63.1%    | 67.7%   | 68.4%                           | 68.6%   | 69.8%   | 0     |  |
| Rates effort        | Rate revenue / CIV of rateable properties in the municipality  | 0.5%     | 0.5%    | 0.5%                            | 0.5%    | 0.5%    | 0     |  |
| Efficiency          |  |          |         |                                 |         |         |       |  |
| Expenditure level   | Total expenditure/no. of property assessments  | \$3,748  | \$3,836 | \$3,880                         | \$4,060 | \$4,163 | 0     |  |
| Revenue level       | Residential rate revenue / No. of residential property assessments                                       | \$1,608  | \$1,715 | \$1,786                         | \$1,802 | \$1,850 | +     |  |
| Workforce turnover  | No. of permanent staff resignations & terminations/average no. of permanent staff for the financial year | 20%      | 10%     | 10%                             | 10%     | 10%     | 0     |  |

Key to Forecast Trend:

+ Forecast increase in Council's financial performance/financial position indicator

O Forecasts that Council's financial performance/financial position indicator will be steady

- Forecast reduction in Council's financial performance/financial position indicator

### Notes to indicators

Loans and Borrowings - Council repaid all its borrowings in July 2015 and does not forecast to take out any further borrowings.

## 5.6 Targeted Performance Indicators – Service and Financial

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the *Local Government (Planning and Reporting) Regulations 2020.* Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

| Indicator                       | Measure   | Forecast | Budget  | Future I | Budget Proje | ections | Trend |
|---------------------------------|---|----------|---------|----------|--------------|---------|-------|
| Service                         |   | 2022/23  | 2023/24 | 2024/25  | 2025/26      | 2026/27 | +/0/- |
| <i>Governance</i> <sup>1</sup>  |   |          |         |          |              |         |       |
| Satisfaction with               |   |          |         |          |              |         |       |
| community consultation          | Community satisfaction rating out of 100              | 51       | 55      | 55.3     | 55.6         | 55.8    | +     |
| and engagement                  |   |          |         |          |              |         |       |
| Roads <sup>2</sup>              |   |          |         |          |              |         |       |
| Sealed Local Roads              | Number of kms of sealed local roads below the         |          |         |          |              |         |       |
| below the intervention          | renewal intervention level set by Council per kms of  | 95%      | 95%     | 95.5%    | 96%          | 96.4%   | +     |
| level                           | sealed local roads                                    |          |         |          |              |         |       |
| Statutory Planning <sup>3</sup> |   |          |         |          |              |         |       |
| Planning Applications           | Number of planning application decisions made within  |          |         |          |              |         |       |
| decided within the              | the relevant required time by the number of decisions | 40%      | 67%     | 67.3%    | 67.7%        | 68%     | +     |
| required relevant time          | made  |          |         |          |              |         |       |
| Waste Management <sup>4</sup>   |   |          |         |          |              |         |       |
| Kerbside collection             | Weight of recyclables and green organics collected    |          |         |          |              |         |       |
| waste diverted from             | from kerbside bins by weight of garbage, recyclables  | 40%      | 47%     | 47.2%    | 47.5%        | 47.7%   | +     |
| landfill                        | and green organics collected from kerbside bins       |          |         |          |              |         |       |

| Indicator Measure<br>Financial |  | Forecast | Budget  | Future  | Trend   |         |       |
|--------------------------------|--|----------|---------|---------|---------|---------|-------|
| Fillalicial                    |  | 2022/23  | 2023/24 | 2024/25 | 2025/26 | 2026/27 | +/o/- |
| <i>Liquidity<sup>5</sup></i>   |  |          |         |         |         |         |       |
| Working Capital                | Current assets / current liabilities                   | 392.6%   | 349.1%  | 320.4%  | 280.8%  | 280%    | -     |
| Obligations <sup>6</sup>       |  |          |         |         |         |         |       |
| Asset renewal                  | Asset renewal and upgrade expense / asset depreciation | 191.8%   | 111.4%  | 150.5%  | 101.5%  | 104.4%  | -     |
| Stability <sup>7</sup>         |  |          |         |         |         |         |       |
| Rates concentration            | Rate revenue / adjusted underlying revenue             | 63.1%    | 67.7%   | 68.5%   | 68.5%   | 68.5%   | 0     |
| Efficiency <sup>8</sup>        |  |          |         |         |         |         |       |
| Expenditure Level              | Total expenses / no. of property assessments           | \$3,748  | \$3,836 | \$3,880 | \$3,900 | \$4,000 | +     |

Key to Target Trend:

+ Increase in Council's financial / service performance

O Council's financial / service performance will be steady

- Reduction in Council's financial / service performance

#### Notes to indicators

- 1. Satisfaction with community consultation and engagement is 51. Performance in future years has not been adjusted.
- 2. Council has undertaken a condition assessment of sealed local roads in 2022/23, with results expected by June 2023. Coupled with the impact of wet weather causing damage to the sealed local road network, it is anticipated that Council's % of sealed local roads below the intervention level may fall compared to previous years, with gradual improvement over future years as a targeted maintenance program improves condition.

- 3. Council has elected to use the current Statewide Council average of 67% as a target to improve Statutory Planning services in 2023/24. This target may be amended once end-of-year results are obtained for 2022/23.
- 4. Council will be introducing Food Organics Garden Organics (FOGO) in July 2023 which should increase the proportion of waste being diverted from landfill. Council has elected to use the current Statewide Council average of 47% as a target in 2023/24 and will review after 12 months of FOGO being delivered.
- 5. Working Capital is at high levels currently due to unspent Capital grants, the target is to return the indicated range.
- 6. Council is targeting an Asset Renewal metric in the 100% 125% range which is considered appropriate in context of asset base.
- 7. Council is targeting a consistence result for this indicator which emphasises Council's reliance on rates revenue to provide the important services to the community.
- 8. Council is targeting expenditure growth to be consistent over future periods.

## 6 Schedule of Fees and Charges

This section presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2023/24 year.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Please see overleaf.

| Business<br>Area    | Fee name                     | Fee - sub group     | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure     | Regulated? |  |
|---------------------|------------------------------|---------------------|-----|------------------------|--------------------------|-----------|------------------------|------------|--|
| Finance and G       | overnance                    |                     |     |                        |                          |           |                        |            |  |
| Finance             | Records retrieval            | 5 years old or less | Yes | \$ 13.00               | \$ 25.00                 | \$ 12.01  | per item               | No         |  |
| Finance             | Records retrieval            | over 5 years old    | Yes | \$ 43.50               | \$ 45.00                 | \$ 1.50   | per item               | No         |  |
| Finance             | Disabled parking permit      |                     |     | free                   | free                     |           |                        | No         |  |
| Governance          | Freedom of information       |                     | Yes | as per<br>legislation  | as per<br>legislation    |           | as per<br>legislation  | Yes        |  |
| Rates               |                              |                     |     |                        |                          |           |                        |            |  |
| Rates               | Rates debt recovery costs    |                     | Yes | Cost recovery          | Cost recovery            |           |                        | Partial    |  |
| Rates               | Copy of rates notice         |                     | Yes | \$ 12.50               | \$ 12.50                 | \$ -      | per notice per<br>year | No         |  |
| Customer Service    |                              |                     |     |                        |                          |           |                        |            |  |
| Customer<br>Service | Land information certificate | Within 7 days       | Yes | as per<br>legislation  | as per<br>legislation    |           | as per<br>legislation  | Yes        |  |
| Customer<br>Service | Land information certificate | Within 24 hrs       | Yes | \$ 51.50               | \$ 52.00                 | \$ 0.50   | per certificate        | No         |  |

| Business<br>Area | Fee name                        | Fee - sub group                   | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees           | \$ Change | Unit of<br>measure | Regulated? |
|------------------|---------------------------------|-----------------------------------|-----|------------------------|------------------------------------|-----------|--------------------|------------|
| Events           |                                 |                                   |     |                        |                                    |           |                    |            |
| Events           | Waste Charges                   |                                   | Yes | \$ -                   | Cost recovery<br>+10% admin<br>fee |           | per event          | No         |
| Libraries        |                                 |                                   |     |                        |                                    |           |                    |            |
| Libraries        | Overdue fine > than 2 days      | Inter library                     | Yes | \$ -                   | \$ 0.60                            | \$ 0.60   | per day            | No         |
| Libraries        | Overdue fine > than 2 days      | Book Club                         | Yes | \$ -                   | \$ 1.00                            | \$ 1.00   | per day            | No         |
| Libraries        | Non-Collection of reserved item |                                   |     |                        | \$ 2.00                            | \$ 2.00   | per item           | No         |
| Libraries        | Printing/photocopying           | Black & White A4                  | Yes | \$ 0.20                | \$ 0.20                            | \$ -      | per page           | No         |
| Libraries        | Printing/photocopying           | Colour A4 and Black<br>& White A3 | Yes | \$ 0.50                | \$ 0.50                            | \$ -      | per page           | No         |
| Libraries        | Printing/photocopying           | Colour A3                         | Yes | \$ 1.00                | \$ 1.00                            | \$ -      | per page           | No         |
| Libraries        | Laminating                      | A4                                | Yes | \$ -                   | \$ 1.00                            | \$ 1.00   | per page           | No         |
| Libraries        | Laminating                      | A3                                | Yes | \$ -                   | \$ 2.00                            | \$ 2.00   | per page           | No         |

| Business<br>Area | Fee name                                      | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |
|------------------|---|-----------------|-----|------------------------|--------------------------|-----------|--------------------|------------|
| Libraries        | Minor damage to an item or<br>barcode         |                 | Yes | \$ 2.50                | \$ 3.00                  | \$ 0.50   | per item           | No         |
| Libraries        | DVD or CD ROM replacement<br>cover            |                 | Yes | \$ 2.50                | \$ 3.00                  | \$ 0.50   | per item           | No         |
| Libraries        | CDB covers                                    |                 | Yes | \$ 10.50               | \$ 10.20                 | -\$ 0.30  | per item           | No         |
| Libraries        | Lost or damaged items, where price is known   |                 | Yes | Price of item          | Price of item            |           | per item           | No         |
| Libraries        | Lost or damaged items, where price is unknown | Adult book      | Yes | \$ 27.00               | \$ 27.00                 | \$ -      | per item           | No         |
| Libraries        | Lost or damaged items, where price is unknown | Junior book     | Yes | \$ 14.50               | \$ 14.50                 | \$ -      | per item           | No         |
| Libraries        | Lost or damaged items, where price is unknown | Light romance   | Yes | \$ 2.50                | \$ 2.00                  | -\$ 0.50  | per item           | No         |
| Libraries        | Lost or damaged items, where price is unknown | Periodical      | Yes | \$ 9.50                | \$ 9.40                  | -\$ 0.10  | per item           | No         |
| Libraries        | Lost or damaged items, where price is unknown | Book on disk    | Yes | \$ 103.50              | \$ 104.00                | \$ 0.50   | per item           | No         |
| Libraries        | Lost or damaged items, where price is unknown | Single disk     | Yes | \$ 3.50                | \$ 19.80                 | \$ 16.30  | per item           | No         |
| Libraries        | Lost or damaged items, where price is unknown | DVD             | Yes | \$ 28.00               | \$ 28.50                 | \$ 0.50   | per item           | No         |

| Business<br>Area | Fee name  | Fee - sub group | GST | Adopted<br>2022/23 Fee       | Proposed<br>2023/24 Fees | \$ Change        | Unit of<br>measure | Regulated? |
|------------------|---|-----------------|-----|------------------------------|--------------------------|------------------|--------------------|------------|
| Libraries        | Lost or damaged items, where price is unknown   | Playaway        | Yes | \$ 103.50                    | \$ 104.00                | \$ 0.50          | per item           | No         |
| Libraries        | Lost or damaged items, where price is unknown   | MP3             | Yes | \$ 108.50                    | \$ 109.10                | \$ 0.60          | per item           | No         |
| Libraries        | Replacement of lost or damaged cards  |                 | Yes | \$ 3.00                      | \$ 3.00                  | \$ -             | per card           | No         |
| Libraries        | Interlibrary loans (for loans outside<br>of Victoria or from non-library<br>institutions) |                 | Yes | \$ 28.50                     | \$ 28.50                 |                  | per item           | No         |
| Libraries        | Inter library loan strap/barcode  |                 | Yes | \$ 3.50                      | \$ 4.00                  | \$ 0.50          | per item           | No         |
| Libraries        | Requests for photocopies not in stock and obtained on inter library loan                  |                 | Yes | As charged by supplier       | As charged by supplier   |                  | per item           | No         |
| Libraries        | Research fee  |                 | Yes | \$ 16.50                     | \$ 16.50                 | \$ -             | per half hour      | No         |
| Libraries        | Programs and activities   |                 | Yes | Free to<br>minimal<br>charge | Set for each<br>event.   |                  | per attendee       | No         |
| Libraries        | Disc Cleaning   |                 | Yes | \$ 4.50                      | \$ 4.50                  | \$ -             | per item           | No         |
| Libraries        | Room Hire   | Max \$170/day   | Yes | \$ 5.00                      | \$ 17.00                 | \$ 12.00         | per hour           | No         |
| Libraries        | USB   |                 | Yes | Recover Costs                | Recover Costs            | Recover<br>costs | per item           | No         |

| Business<br>Area        | Fee name   | Fee - sub group         | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |  |
|-------------------------|--|-------------------------|-----|------------------------|--------------------------|-----------|--------------------|------------|--|
| Visitor Inform          | ation Centres  |                         |     |                        |                          |           |                    |            |  |
| Tours and<br>Talks      | Mount Beauty tour and talk (adult)                                 |                         | Yes | \$ 5.00                | \$ 5.00                  | \$ -      | per person         | No         |  |
| Tours and<br>Talks      | Mount Beauty tour and talk (junior)                                |                         | Yes |                        | \$ 3.00                  | \$ 3.00   | per person         | No         |  |
| Works on Council Land   |  |                         |     |                        |                          |           |                    |            |  |
| Asset<br>Management     | Application for Occupation/Works<br>on Council Managed Land Permit |                         | Yes | free                   | free                     | \$ -      | per permit         | No         |  |
| Bright Sports           | Centre   |                         |     |                        |                          |           |                    |            |  |
| Bright Sports<br>Centre | Additional Lifeguard   |                         | Yes | \$ 37.50               | \$ 39.00                 | \$ 1.50   | per hour           | No         |  |
| Bright Sports<br>Centre | Centre Membership - all areas                                      | Adult - 1 month         | Yes | \$ 92.00               | \$ 95.50                 | \$ 3.50   | per person         | No         |  |
| Bright Sports<br>Centre | Centre Membership - all areas                                      | Concession - 1<br>month | Yes | \$ 67.50               | \$ 70.00                 | \$ 2.50   | per person         | No         |  |
| Bright Sports<br>Centre | Centre Membership - all areas                                      | Family - 1 month        | Yes | \$ 164.00              | \$ 170.00                | \$ 6.00   | per family         | No         |  |
| Bright Sports<br>Centre | Centre Membership - all areas                                      | Adult - 3 month         | Yes | \$ 268.00              | \$ 277.50                | \$ 9.50   | per person         | No         |  |

| Business<br>Area        | Fee name                      | Fee - sub group                    | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |
|-------------------------|-------------------------------|------------------------------------|-----|------------------------|--------------------------|-----------|--------------------|------------|
| Bright Sports<br>Centre | Centre Membership - all areas | Concession - 3<br>month            | Yes | \$ 195.00              | \$ 202.00                | \$ 7.00   | per person         | No         |
| Bright Sports<br>Centre | Centre Membership - all areas | Family - 3 month                   | Yes | \$ 475.00              | \$ 492.00                | \$ 17.01  | per family         | No         |
| Bright Sports<br>Centre | Centre Membership - all areas | Monthly Direct<br>Debit Adult      | Yes | \$ 76.50               | \$ 79.50                 | \$ 3.00   | per person         | No         |
| Bright Sports<br>Centre | Centre Membership - all areas | Monthly Direct<br>Debit Concession | Yes | \$ 53.50               | \$ 55.50                 | \$ 2.00   | per person         | No         |
| Bright Sports<br>Centre | Centre Membership - all areas | Monthly Direct<br>Debit Family     | Yes | \$ 158.00              | \$ 164.00                | \$ 6.00   | per family         | No         |
| Bright Sports<br>Centre | After Hours Access            | Fob Charge                         | Yes | \$ 21.00               | \$ 22.00                 | \$ 1.00   | per fob            | No         |
| Bright Sports<br>Centre | Swimming pool only            | Adult - 3 month                    | Yes | \$ 128.00              | \$ 132.50                | \$ 4.50   | per person         | No         |
| Bright Sports<br>Centre | Swimming pool only            | Concession - 3<br>Month            | Yes | \$ 80.00               | \$ 83.00                 | \$ 3.00   | per person         | No         |
| Bright Sports<br>Centre | Swimming pool only            | Family - 3 month                   | Yes | \$ 322.00              | \$ 333.50                | \$ 11.50  | per family         | No         |
| Bright Sports<br>Centre | Swimming pool only            | Adult casual visit                 | Yes | \$ 8.50                | \$ 9.00                  | \$ 0.50   | per person         | No         |
| Bright Sports<br>Centre | Swimming pool only            | Child/concession -<br>casual visit | Yes | \$ 5.00                | \$ 5.50                  | \$ 0.20   | per person         | No         |

| Business<br>Area        | Fee name                                    | Fee - sub group                      | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure        | Regulated? |
|-------------------------|---|--------------------------------------|-----|------------------------|--------------------------|-----------|---------------------------|------------|
| Bright Sports<br>Centre | Swimming pool only                          | Family - Casual Visit                | Yes | \$ 18.50               | \$ 19.50                 | \$ 1.00   | per family                | No         |
| Bright Sports<br>Centre | Swimming pool only                          | Adult 10 visit card                  | Yes | \$ 76.50               | \$ 79.50                 | \$ 3.00   | per card                  | No         |
| Bright Sports<br>Centre | Swimming pool only                          | Concession/child 10<br>visit card    | Yes | \$ 45.00               | \$ 47.00                 | \$ 2.00   | per card                  | No         |
| Bright Sports<br>Centre | Casual gym entry (includes gym<br>and pool) | Adult Casual                         | Yes | \$ 15.50               | \$ 16.50                 | \$ 1.00   | per person                | No         |
| Bright Sports<br>Centre | Casual gym entry (includes gym<br>and pool) | Concession - Casual                  | Yes | \$ 11.00               | \$ 11.50                 | \$ 0.50   | per person                | No         |
| Bright Sports<br>Centre | Casual gym entry (includes gym<br>and pool) | Adult 10 visit card                  | Yes | \$ 139.50              | \$ 144.50                | \$ 5.00   | per card                  | No         |
| Bright Sports<br>Centre | Casual gym entry (includes gym<br>and pool) | Concession 10 visit card             | Yes | \$ 96.50               | \$ 100.00                | \$ 3.50   | per card                  | No         |
| Bright Sports<br>Centre | Learn to swim program                       |                                      | Yes | \$ 18.50               | \$ 19.50                 | \$ 1.00   | per person<br>per session | No         |
| Bright Sports<br>Centre | Learn to swim private lesson                |                                      | Yes | \$ 58.00               | \$ 60.00                 | \$ 2.00   | per lesson                | No         |
| Bright Sports<br>Centre | Casual group exercise class entry           | Regular Class - Non<br>Member        | Yes | \$ 12.50               | \$ 13.00                 | \$ 0.50   | per person                | No         |
| Bright Sports<br>Centre | Casual group exercise class entry           | Active Seniors Class<br>- Non Member | Yes | \$ 7.50                | \$ 8.00                  | \$ 0.50   | per person                | No         |

| Business<br>Area        | Fee name   | Fee - sub group     | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |
|-------------------------|--|---------------------|-----|------------------------|--------------------------|-----------|--------------------|------------|
| Bright Sports<br>Centre | Casual group exercise class entry  | Intro Seniors Class | Yes | \$ 6.50                | \$ 7.00                  | \$ 0.50   | per person         | No         |
| Bright Sports<br>Centre | Squash court   | Adult               | Yes | \$ 7.50                | \$ 8.00                  | \$ 0.50   | per person         | No         |
| Bright Sports<br>Centre | Squash court   | Child/concession    | Yes | \$ 5.00                | \$ 5.50                  | \$ 0.20   | per person         | No         |
| Bright Sports<br>Centre | Multi-purpose room hire  |                     | Yes | \$ 27.00               | \$ 28.00                 | \$ 0.95   | per hour           | No         |
| Bright Sports<br>Centre | Pool hire with lifeguard   |                     | Yes | \$ 109.00              | \$ 113.00                | \$ 4.00   | per hour           | No         |
| Bright Sports<br>Centre | Shower Only  |                     | Yes | \$ 4.50                | \$ 5.00                  | \$ 0.50   | per person         | No         |
| Bright Sports<br>Centre | Squash Membership - 1 week   | adult               | Yes | \$ -                   | \$ 12.00                 | \$ 12.00  | per person         | No         |
| Bright Sports<br>Centre | Squash Membership - 1 week   | Concession          | Yes | \$ -                   | \$ 8.00                  | \$ 8.00   | per person         | No         |
| Bright Sports<br>Centre | Corporate Membership 5 to 9<br>Members - 1 month (new members<br>only)   | Adult               | Yes | \$ -                   | \$ 83.00                 | \$ 83.00  | per person         | No         |
| Bright Sports<br>Centre | Corporate Membership 5 to 9<br>Members - 1 month (new members<br>only)   | Concession          | Yes | \$ -                   | \$ 61.00                 | \$ 61.00  | per person         | No         |
| Bright Sports<br>Centre | Corporate Membership 10 to 19<br>Members - 1 month (new members<br>only) | Adult               | Yes | \$ -                   | \$ 80.00                 | \$ 80.00  | per person         | No         |

| Business<br>Area        | Fee name  | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |
|-------------------------|---|-----------------|-----|------------------------|--------------------------|-----------|--------------------|------------|
| Bright Sports<br>Centre | Corporate Membership 10 to 19<br>Members - 1 month (new members<br>only)              | Concession      | Yes | \$ -                   | \$ 55.00                 | \$ 55.00  | per person         | No         |
| Bright Sports<br>Centre | Corporate Membership 20+<br>Members - 1 month (new members<br>only)                   | Adult           | Yes | \$ -                   | \$ 75.00                 | \$ 75.00  | per person         | No         |
| Bright Sports<br>Centre | Corporate Membership 20+<br>Members - 1 month (new members<br>only)                   | Concession      | Yes | \$ -                   | \$ 50.00                 | \$ 50.00  | per person         | No         |
| Cemetery                |   |                 |     |                        |                          |           |                    |            |
| Cemetery                | Interment Fee – Administration  |                 | Yes | \$ -                   | \$ 35.00                 | \$ 35.00  | per person         | No         |
| Cemetery                | Search of cemetery records  |                 | Yes | \$ -                   | \$ 15.00                 | \$ 15.00  | per person         | No         |
| Cemetery                | Exhumation  |                 | Yes | \$ -                   | \$ 425.00                | \$ 425.00 | per person         | No         |
| Cemetery                | Rights of and Interment of bodily remains - Adult - First Interment                   |                 | Yes | \$ -                   | \$ 85.00                 | \$ 85.00  | per person         | No         |
| Cemetery                | Re-Opening Grave - With Cover   |                 | Yes | \$ -                   | \$ 185.00                | \$ 185.00 | per person         | No         |
| Cemetery                | Re-Opening Grave - Without Cover  |                 | Yes | \$ -                   | \$ 175.00                | \$ 175.00 | per person         | No         |
| Cemetery                | New Headstone and base without<br>existing foundation –<br>Single Grave - Or Monument |                 | Yes | \$ -                   | \$ 200.00                | \$ 200.00 | per person         | No         |

| Business<br>Area     | Fee name                                   | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |
|----------------------|--|-----------------|-----|------------------------|--------------------------|-----------|--------------------|------------|
| Community Co         | entres                                     |                 |     |                        |                          |           |                    |            |
| Community<br>Centres | Hall or kitchen only hire                  | Max \$180/day   | Yes | \$ 17.00               | \$ 18.00                 | \$ 1.00   | per hour           | No         |
| Community<br>Centres | Hall and kitchen hire                      | Max \$295/day   | Yes | \$ 28.50               | \$ 29.50                 | \$ 1.00   | per hour           | No         |
| Community<br>Centres | Bond                                       |                 | Yes | \$ 269.00              | \$ 275.00                | \$ 6.00   | per hire           | No         |
| Community<br>Centres | Hall hire insurance (any hall)             |                 | Yes | \$ 37.50               | \$ 39.00                 | \$ 1.50   | per hire           | No         |
| Swimming Po          | ols  |                 |     |                        |                          |           |                    |            |
| Swimming<br>Pools    | Adult daily                                |                 | Yes | \$ 5.50                | \$ 6.00                  | \$ 0.50   | per person         | No         |
| Swimming<br>Pools    | Child/concession daily                     |                 | Yes | \$ 3.00                | \$ 3.50                  | \$ 0.10   | per person         | No         |
| Swimming<br>Pools    | Supervising parent                         |                 | Yes | \$ 4.00                | \$ 4.50                  | \$ 0.50   | per person         | No         |
| Swimming<br>Pools    | Family season - early bird                 |                 | Yes | \$ 89.00               | \$ 92.50                 | \$ 3.50   | per season         | No         |
| Swimming<br>Pools    | Family season - after early bird<br>closes |                 | Yes | \$ -                   | \$ 220.00                | \$ 220.00 | per season         | No         |

| Business<br>Area  | Fee name                       | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |
|-------------------|--------------------------------|-----------------|-----|------------------------|--------------------------|-----------|--------------------|------------|
| Swimming<br>Pools | Adult season                   |                 | Yes | \$ 82.00               | \$ 85.00                 | \$ 3.00   | per season         | No         |
| Swimming<br>Pools | Child/concession season        |                 | Yes | \$ 43.50               | \$ 45.00                 | \$ 1.50   | per season         | No         |
| Swimming<br>Pools | Adult 10 visit pass            |                 | Yes | \$ 48.00               | \$ 50.00                 | \$ 2.00   | per 10 visits      | No         |
| Swimming<br>Pools | Child/concession 10 visit pass |                 | Yes | \$ 27.00               | \$ 28.00                 | \$ 0.95   | per 10 visits      | No         |
| Swimming<br>Pools | Mount Beauty stadium hire      |                 | Yes | \$ 27.50               | \$ 28.50                 | \$ 1.00   | per hour           | No         |
| Swimming<br>Pools | Aqua fit/concession            |                 | Yes | \$ 8.00                | \$ 8.50                  | \$ 0.50   | per session        | No         |
| Swimming<br>Pools | Aqua fit/adult                 |                 | Yes | \$ 11.00               | \$ 11.40                 | \$ 0.40   | per session        | No         |
| Swimming<br>Pools | Arthritis group                |                 | Yes | \$ 3.00                | \$ 3.50                  | \$ 0.10   | per hour           | No         |
| Swimming<br>Pools | Lane hire                      |                 | Yes | \$ 30.50               | \$ 32.00                 | \$ 1.50   | and swi            | No         |
| Swimming<br>Pools | Learn to swim                  |                 | Yes | \$ 18.00               | \$ 19.00                 | \$ 1.00   | one lesson         | No         |
| Swimming<br>Pools | Learn to swim                  |                 | Yes | \$ 56.00               | \$ 58.00                 | \$ 2.00   | private lesson     | No         |

| Business<br>Area            | Fee name  | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |  |
|-----------------------------|---|-----------------|-----|------------------------|--------------------------|-----------|--------------------|------------|--|
| Swimming<br>Pools           | Pool hire with lifeguard  |                 | Yes | \$ 107.00              | \$ 111.00                | \$ 4.00   | per hour           | No         |  |
| Swimming<br>Pools           | Seniors Hour  |                 | Yes | \$ 3.00                | \$ 3.50                  | \$ 0.50   | per hour           | No         |  |
| The Pavillion, Pioneer Park |   |                 |     |                        |                          |           |                    |            |  |
| The Pavilion                | Meeting room  | Max \$170/day   | Yes | \$ 16.00               | \$ 17.00                 | \$ 1.00   | per hour           | No         |  |
| The Pavilion                | Function Centre or Kitchen  | Max \$275/day   | Yes | \$ 26.50               | \$ 27.50                 | \$ 1.00   | per hour           | No         |  |
| The Pavilion                | Function Centre incl. Kitchen                                       | Max \$485/day   | Yes | \$ 46.50               | \$ 48.50                 | \$ 2.00   | per hour           | No         |  |
| The Pavilion                | First Aid Room & Downstairs<br>Toilets (2) Hire                     | Full day hire   | Yes | \$ 152.00              | \$ 157.50                | \$ 5.50   | per day            | No         |  |
| The Pavilion                | Entire Downstairs Area<br>(Changerooms, First Aid Room,<br>Toilets) | Full day hire   | Yes | \$ 355.00              | \$ 367.50                | \$ 12.50  | per day            | No         |  |
| Waste Service               | s   |                 |     |                        |                          |           |                    |            |  |
| Waste                       | Domestic putrescible and hard waste                                 |                 | Yes | \$ 48.00               | \$ 50.00                 | \$ 2.00   | per cubic<br>metre | No         |  |
| Waste                       | Domestic putrescible and hard<br>waste                              | minimum charge  | Yes | \$ 8.00                | \$ 8.50                  | \$ 0.50   | per large bag      | No         |  |

| Business<br>Area | Fee name   | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |
|------------------|--|-----------------|-----|------------------------|--------------------------|-----------|--------------------|------------|
| Waste            | Concrete and bricks  |                 | Yes | \$ 40.50               | \$ 42.00                 | \$ 1.50   | per cubic<br>metre | No         |
| Waste            | Cement sheeting, plaster board                                   |                 | Yes | \$ 57.00               | \$ 59.00                 | \$ 2.00   | per cubic<br>metre | No         |
| Waste            | Green waste  |                 | Yes | \$ 18.50               | \$ 19.50                 | \$ 1.00   | per cubic<br>metre | No         |
| Waste            | Raw organic timber   |                 | Yes | \$ 18.50               | \$ 19.50                 | \$ 1.00   | per cubic<br>metre | No         |
| Waste            | Processed/treated timber   |                 | Yes | \$ 48.00               | \$ 50.00                 | \$ 2.00   | per cubic<br>metre | No         |
| Waste            | Whitegoods (all)   |                 | Yes | \$ 11.50               | \$ 12.00                 | \$ 0.50   | each               | No         |
| Waste            | Steel  |                 | Yes | \$ 12.00               | \$ 12.50                 | \$ 0.50   | per cubic<br>metre | No         |
| Waste            | Oil  |                 | Yes | free                   | free                     | -         | per litre          | No         |
| Waste            | Plastic and metal oil containers                                 |                 |     | \$ 0.80                | \$ 1.00                  | \$ 0.20   | per item           | No         |
| Waste            | Car bodies   |                 | Yes | \$ 26.00               | \$ 27.00                 | \$ 1.00   | per item           | No         |
| Waste            | Aluminium, cardboard, steel cans, plastic bottles and containers |                 | Yes | \$ 15.50               | \$ 16.50                 | \$ 1.00   | per cubic<br>metre | No         |

| Business<br>Area | Fee name   | Fee - sub group    | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |
|------------------|--|--------------------|-----|------------------------|--------------------------|-----------|--------------------|------------|
| Waste            | Paint cans 10 litres and over of any size containing paint |                    | Yes | \$ 5.00                | \$ 5.50                  | \$ 0.20   | per litre          | No         |
| Waste            | Car batteries  |                    | Yes | free                   | free                     | -         | each               | No         |
| Waste            | LPG cylinders  |                    | Yes | \$ 6.00                | \$ 6.50                  | \$ 0.50   | each               | No         |
| Waste            | Tyres small/4WD  |                    | Yes | \$ 11.00               | \$ 11.50                 | \$ 0.50   | each               | No         |
| Waste            | Tyres medium - truck                                       |                    | Yes | \$ 16.00               | \$ 17.00                 | \$ 1.00   | each               | No         |
| Waste            | Tyres large - tractor or truck                             |                    | Yes | \$ 95.00               | \$ 98.50                 | \$ 3.35   | each               | No         |
| Waste            | E-waste - all  |                    | Yes | free                   | free                     | -         | each               | No         |
| Waste            | Asbestos - Porepunkah only                                 | Minimum charge \$5 | Yes | \$ 101.50              | \$ 105.50                | \$ 4.00   | per cubic<br>metre | No         |
| Waste            | Green organic mulch sales                                  |                    | Yes | free                   | free                     |           | per cubic<br>metre | No         |
| Waste            | Crushed concrete sales                                     |                    | Yes | \$ 39.50               | \$ 41.00                 | \$ 1.50   | per cubic<br>metre | No         |
| Waste            | Mattress - any size except cot                             |                    | Yes | \$ 29.50               | \$ 31.00                 | \$ 1.50   | each               | No         |

| Business<br>Area | Fee name                          | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure   | Regulated? |  |
|------------------|-----------------------------------|-----------------|-----|------------------------|--------------------------|-----------|----------------------|------------|--|
| Waste            | Mattress - cot                    |                 | Yes | \$ 10.50               | \$ 11.00                 | \$ 0.50   | each                 | No         |  |
| Waste            | Single seater couch               |                 | Yes | \$ 21.50               | \$ 22.50                 | \$ 1.00   | each                 | No         |  |
| Waste            | Two-seater sofa or larger couch   |                 | Yes | \$ 30.50               | \$ 32.00                 | \$ 1.50   | each                 | No         |  |
| Waste            | Skis or snowboards                |                 | Yes | \$ 6.50                | \$ 7.00                  | \$ 0.50   | per pair or<br>board | No         |  |
| Waste            | Silage wrap                       |                 | Yes | \$ 3.50                | \$ 4.00                  | \$ 0.50   | per cubic<br>metre   | No         |  |
| Waste            | Drum muster                       |                 | Yes | free                   | free                     |           |                      | No         |  |
| Building Servi   | Building Services                 |                 |     |                        |                          |           |                      |            |  |
| Building         | Lodgement Fee                     |                 |     | as per<br>legislation  | as per<br>legislation    |           |                      |            |  |
| Building         | Commercial works \$0 - \$39,999   | + lodgement fee | Yes | quote                  | quote                    |           | minimum fee          | No         |  |
| Building         | Commercial works \$40,000 or over | + lodgement fee | Yes | quote                  | quote                    |           | minimum fee          | No         |  |

| Business<br>Area | Fee name   | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure                          | Regulated? |
|------------------|--|-----------------|-----|------------------------|--------------------------|-----------|---|------------|
| Building         | Carport, garage, verandahs, patios,<br>pergolas and other small<br>extensions - up to 4 inspections<br>\$16,001 or greater alterations /<br>additions to a Class 1 or 10 |                 | Yes | quote                  | quote                    |           | minimum fee                                 | No         |
| Building         | Swimming pool / spa registration   |                 | No  | as per<br>legislation  | as per<br>legislation    |           | Per property                                | Yes        |
| Building         | Swimming pool / spa document<br>search fee   |                 | No  | as per<br>legislation  | as per<br>legislation    |           | Per property                                | Yes        |
| Building         | Swimming pool / spa inspection<br>(up to 2 site visits)  |                 | Yes | \$ 415.00              | \$ 500.00                | \$ 85.00  | Minimum fee                                 | No         |
| Building         | Certificate of compliance<br>lodgement   |                 | Yes | as per<br>legislation  | as per<br>legislation    |           |   | Yes        |
| Building         | Certificate of non-compliance<br>lodgement   |                 | Yes | as per<br>legislation  | as per<br>legislation    |           |   | Yes        |
| Building         | Swimming pool (in-ground)  |                 | Yes | quote                  | quote                    |           | minimum fee                                 | No         |
| Building         | Swimming pool (above ground)   |                 | Yes | quote                  | quote                    |           | minimum fee                                 | No         |
| Building         | Restumping or demolition   |                 | Yes | quote                  | quote                    |           | minimum fee                                 | No         |
| Building         | Dwelling extensions and alterations  |                 | Yes | quote                  | quote                    |           | minimum fee<br>plus<br>applicable<br>levies | No         |

| Business<br>Area | Fee name  | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure                          | Regulated? |
|------------------|---|-----------------|-----|------------------------|--------------------------|-----------|---|------------|
| Building         | New dwelling  |                 | Yes | quote                  | quote                    |           | minimum fee<br>plus<br>applicable<br>levies | No         |
| Building         | Multi-unit development  |                 | Yes | quote                  | quote                    |           | minimum fee                                 | No         |
| Building         | Extension of time for building permit   |                 | Yes | \$ 268.00              | \$ 270.00                | \$ 2.00   | per extension                               | No         |
| Building         | Temporary Siting approvals x3<br>Structures   |                 | Yes | \$ 447.00              | \$ 450.00                | \$ 3.00   |   |            |
| Building         | Temporary Siting approvals more<br>than 3 Structures                                      |                 | Yes | \$ 570.00              | \$ 590.00                | \$ 20.00  |   |            |
| Building         | POPE attendance up to 1000 persons & 1 prescribed structure                               |                 | Yes | \$ 1,146.50            | \$ 1,300.00              | \$ 153.50 |   | No         |
| Building         | POPE attendance up to 5000 persons & 5 prescribed structure                               |                 | Yes | \$ 1,561.00            | \$ 1,800.00              | \$ 239.01 |   | No         |
| Building         | POPE attendance of greater than<br>5,000 persons and more than 5<br>prescribed structures |                 | Yes | \$ 1,770.00            | \$ 2,000.00              | \$ 230.00 |   | No         |
| Building         | Minor amendment to building permit  |                 | Yes | \$ 137.00              | \$ 140.00                | \$ 3.01   | per<br>amendment                            | No         |
| Building         | Major amendment to building permit  |                 | Yes | \$ 274.00              | \$ 300.00                | \$ 26.00  | per<br>amendment                            | No         |
| Building         | Variation to ResCode (report and consent)   |                 | Yes | as per<br>legislation  | as per<br>legislation    |           | as per<br>legislation                       | Yes        |

| Business<br>Area | Fee name  | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure    | Regulated? |
|------------------|---|-----------------|-----|------------------------|--------------------------|-----------|-----------------------|------------|
| Building         | Notification of adjoining landowners for siting variation   |                 | Yes | as per<br>legislation  | as per<br>legislation    |           | per item              |            |
| Building         | Flooding (Reg 153)  |                 | Yes | as per<br>legislation  | as per<br>legislation    |           | per item              |            |
| Building         | Projections beyond street<br>alignment (Part 6)             |                 | Yes | as per<br>legislation  | as per<br>legislation    |           | per item              |            |
| Building         | Protection of the public (Reg 116)                          |                 | Yes | as per<br>legislation  | as per<br>legislation    |           | per item              |            |
| Building         | Additional inspection or re-<br>inspection (urban area)     |                 | Yes | \$ 241.00              | \$ 250.00                | \$ 9.00   | per inspection        | No         |
| Building         | Additional inspection or re-<br>inspection (remote area)    |                 | Yes | \$ 328.00              | \$ 350.00                | \$ 22.00  | per inspection        | No         |
| Building         | Copy of building permit, endorsed plans or occupancy permit |                 | Yes | \$ 35.00               | as per<br>legislation    |           | as per<br>legislation | Yes        |
| Building         | Legal point of discharge<br>information                     |                 | No  | as per<br>legislation  | as per<br>legislation    |           | as per<br>legislation | Yes        |
| Building         | Build over easement   |                 | No  | as per<br>legislation  | as per<br>legislation    |           | as per<br>legislation | Yes        |
| Building         | Building information certificate                            |                 | No  | as per<br>legislation  | as per<br>legislation    |           | as per<br>legislation | Yes        |
| Building         | Essential service inspection and report                     | minimum amount  | Yes | \$ 450.00              | \$ 500.00                | \$ 50.00  | per inspection        | No         |

| Business<br>Area | Fee name  | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure    | Regulated? |
|------------------|---|-----------------|-----|------------------------|--------------------------|-----------|-----------------------|------------|
| Building         | Non-mandatory inspection  |                 | Yes | \$ 240.00              | \$ 300.00                | \$ 60.00  | per inspection        | No         |
| Building         | Council Comments (to vary a regulation, where report and consent not an option) |                 | Yes | \$ 440.00              | \$ 450.00                | \$ 10.00  | as per<br>regulations | No         |
| Building         | BAL Assessment – desktop<br>assessment:   |                 | Yes | \$ 650.00              | \$ 650.00                | \$ -      | minimum fee           | No         |
| Building         | BAL Assessment – on site<br>assessment:   |                 | Yes | \$ 1,300.00            | \$ 1,300.00              | \$ -      | minimum fee           | No         |
| Building         | BAL Assessment – remote on site<br>assessment:                                  |                 | Yes | \$ 1,650.00            | \$ 1,650.00              | \$ -      | minimum fee           | No         |
| Building         | Performance solutions - amenity<br>matter                                       |                 | Yes | \$ 350.00              | \$ 350.00                | \$ -      | per item              | No         |
| Building         | Performance solutions - access<br>matter (per item)                             |                 | Yes | \$ 500.00              | \$ 500.00                | \$ -      | per item              | No         |
| Building         | Performance solutions - fire safety<br>matter (per item)                        |                 | Yes | \$ 650.00              | \$ 650.00                | \$ -      | per item              | No         |
| Building         | Partial compliance exemption -<br>amenity matter (per item)                     |                 | Yes | \$ 280.00              | \$ 300.00                | \$ 20.00  | per item              | No         |
| Building         | Partial compliance exemption -<br>access matter (per item)                      |                 | Yes | \$ 430.00              | \$ 450.00                | \$ 20.00  | per item              | No         |
| Building         | Partial compliance exemption - fire safety matter (per item)                    |                 | Yes | \$ 550.00              | \$ 550.00                | \$ -      | per item              | No         |

| Business<br>Area | Fee name  | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure      | Regulated? |
|------------------|---|-----------------|-----|------------------------|--------------------------|-----------|-------------------------|------------|
| Building         | Occupancy Permit/Final Certificate<br>not assoc. with Building Permit<br>Class 1 & 10 |                 | Yes | \$ 561.00              | \$ 575.00                | \$ 14.00  | per document            | No         |
| Building         | Occupancy Permit/Final Certificate<br>not assoc. with Building Permit<br>Class 1b     |                 | Yes | \$ 1,010.00            | \$ 1,100.00              | \$ 90.00  | per document            | No         |
| Building         | Occupancy Permit/Final Certificate<br>not assoc. with Building Permit<br>Class 2-9    |                 | Yes | \$ 1,224.00            | \$ 1,300.00              | \$ 76.00  | per document            | No         |
| Development      |   |                 |     |                        |                          |           |                         |            |
| Development      | Application for permit to work in a road reserve                                      |                 | No  | as per<br>legislation  | as per<br>legislation    |           | as per<br>legislation   | Yes        |
| Health           |   |                 |     |                        |                          |           |                         |            |
| Health           | Class 1 food premises   |                 | No  | \$ 557.00              | \$ 650.00                | \$ 93.00  | per annum               | No         |
| Health           | Class 1 food premises - Charity and<br>Community Groups                               |                 | No  | \$ 278.00              | \$ 300.00                | \$ 22.00  | per annum               | No         |
| Health           | Class 2 food premises   |                 | No  | \$ 484.00              | \$ 550.00                | \$ 66.00  | per annum<br>(pro rata) | No         |
| Health           | Class 2 food premises - Charity and<br>Community Groups                               |                 | No  | \$ 242.00              | \$ 275.00                | \$ 33.00  | per annum<br>(pro rata) | No         |
| Health           | Class 3 food premises   |                 | No  | \$ 276.00              | \$ 325.00                | \$ 49.00  | per annum<br>(pro rata) | No         |

| Business<br>Area | Fee name  | Fee - sub group | GST | Adopted<br>2022/23 Fee   | Proposed<br>2023/24 Fees   | \$ Change | Unit of<br>measure      | Regulated? |
|------------------|---|-----------------|-----|--|--|-----------|-------------------------|------------|
| Health           | Class 3 food premises - Charity and<br>Community Groups   |                 | No  | \$ 138.00  | \$ 225.00  | \$ 87.00  | per annum<br>(pro rata) | No         |
| Health           | Class 4 food premises   |                 | No  | -  | -  |           | per annum               | No         |
| Health           | Class 2 temporary food premises & mobile food vendors (Streatrader)   |                 | No  | \$ 216.00  | \$ 275.00  | \$ 59.00  | per annum               | No         |
| Health           | Class 2 temporary food premises &<br>mobile food vendors, charitable<br>and community groups<br>(Streatrader) |                 | No  | \$ 56.00   | \$ 100.00  | \$ 44.00  | per annum               | No         |
| Health           | Class 3 temporary food premises & mobile food vendors (Streatrader)   |                 | No  | \$ 129.00  | \$ 200.00  | \$ 71.00  | per annum               | No         |
| Health           | Class 3 temporary food premises &<br>mobile food vendors, charitable<br>and community groups<br>(Streatrader) |                 | No  | \$ 31.50   | \$ 75.00   | \$ 43.50  | per annum               | No         |
| Health           | New premises fee  |                 | No  | 50% of annual<br>registration<br>fee plus<br>applicable<br>registration<br>fee | 50% of annual<br>registration<br>fee plus<br>applicable<br>registration<br>fee |           | pro rata                |            |
| Health           | Inspection and report fee   |                 | No  | \$ 159.00  | \$ 250.00  | \$ 91.01  | per<br>registration     | No         |
| Health           | Major non-compliance inspection fee   |                 | No  | \$ 186.00  | \$ 250.00  | \$ 64.00  | per inspection          | No         |

| Business<br>Area | Fee name   | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure          | Regulated? |
|------------------|--|-----------------|-----|------------------------|--------------------------|-----------|-----------------------------|------------|
| Health           | Major non-compliance inspection<br>fee (where a notice has been<br>issued) |                 | No  | \$ 250.00              | \$ 250.00                | \$ -      | per inspection              | No         |
| Health           | Hairdresser premise registration   |                 | No  | \$ 213.00              | \$ 225.00                | \$ 12.01  | per premise                 | No         |
| Health           | Beauty or skin penetration<br>registration                                 |                 | No  | \$ 170.00              | \$ 215.00                | \$ 45.00  | per annum                   | No         |
| Health           | Prescribed accommodation premise registration                              |                 | No  | \$ 223.00              | \$ 275.00                | \$ 52.01  | per annum                   | No         |
| Health           | Permit to install wastewater system  |                 | No  | Per legislation        | as per<br>legislation    |           | per<br>application          | Yes        |
| Health           | Change to an existing wastewater<br>permit                                 |                 | No  | Per legislation        | as per<br>legislation    |           | per<br>application          | Yes        |
| Health           | Permit to alter wastewater system  |                 | No  | Per legislation        | as per<br>legislation    |           | per<br>application          | Yes        |
| Health           | Health search  |                 | No  | \$ 41.50               | \$ 55.00                 | \$ 13.50  | per hour or<br>part thereof | No         |
| Health           | Caravan park registration  |                 | No  | as per<br>legislation  | as per<br>legislation    |           | as per<br>legislation       | Yes        |
| Health           | Caravan park rigid annex approval<br>fee                                   |                 | No  | \$ 166.00              | \$ 170.00                | \$ 4.00   | per approval                | No         |

| Business<br>Area | Fee name                       | Fee - sub group          | GST | Adopted<br>2022/23 Fee                                | Proposed<br>2023/24 Fees                              | \$ Change | Unit of<br>measure                             | Regulated? |
|------------------|--------------------------------|--------------------------|-----|---|---|-----------|--|------------|
| Health           | Transfer registration fee      |                          | No  | 50% of<br>applicable<br>annual<br>registration<br>fee | 50% of<br>applicable<br>annual<br>registration<br>fee |           | of applicable<br>annual<br>registration<br>fee | No         |
| Health           | Registration late penalty fee  |                          | No  | Annual<br>registration<br>fee +30%                    | Annual<br>registration<br>fee +30%                    |           | of original<br>registration<br>fee             | No         |
| Local Laws       |                                |                          |     |   |   |           |  |            |
| Local Laws       | Dog registration               | Full and Declared<br>Dog | No  | \$ 93.50  | \$ 95.00  | \$ 1.50   | per animal                                     | Partially  |
| Local Laws       | Dog registration (not desexed) | Pensioner                | No  | \$ 46.50  | \$ 48.00  | \$ 1.50   | per animal                                     | Yes        |
| Local Laws       | Dog registration               | Desexed/working<br>dog   | No  | \$ 31.00  | \$ 33.00  | \$ 2.00   | per animal                                     | Yes        |
| Local Laws       | Dog Registration (desexed)     | Pensioner                | No  | \$ 15.00  | \$ 16.00  | \$ 1.01   | per animal                                     | Yes        |
| Local Laws       | Cat registration               | Full                     | No  | \$ 93.50  | \$ 95.00  | \$ 1.50   | per animal                                     | Yes        |
| Local Laws       | Cat registration               | Pensioner                | No  | \$ 46.50  | \$ 48.00  | \$ 1.50   | per animal                                     | Yes        |
| Local Laws       | Cat registration               | Reduced                  | No  | \$ 31.00  | \$ 33.00  | \$ 2.00   | per animal                                     | Yes        |

| Business<br>Area | Fee name   | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees            | \$ Change | Unit of<br>measure    | Regulated? |
|------------------|--|-----------------|-----|------------------------|-------------------------------------|-----------|-----------------------|------------|
| Local Laws       | Domestic Animal Act infringements<br>(e.g. Failure to Register Dog or Cat) |                 | No  | as per<br>legislation  | as per<br>legislation               |           | as per<br>legislation | Yes        |
| Local Laws       | Animal registration tag<br>replacement                                     |                 | Yes | \$ 6.00                | \$ 6.50                             | \$ 0.50   | per tag               | No         |
| Local Laws       | Pound release fee – animals  | Registered      | No  | \$ 85.00               | \$ 85.00                            | \$ -      | per release           | Partially  |
| Local Laws       | Pound release fee – animals  | Unregistered    | No  | \$ 170.00              | \$ 180.00                           | \$ 10.00  | per release           | Partially  |
| Local Laws       | Impounded item release fee – all<br>other items                            |                 | Yes | \$ 62.50               | \$ 62.50                            | \$ -      | per release           | No         |
| Local Laws       | Livestock impound fee – small<br>stock                                     |                 | Yes | \$ 23.00               | \$ 50.00                            | \$ 27.00  | per animal            | No         |
| Local Laws       | Livestock impound fee – large<br>stock                                     |                 | Yes | \$ 104.00              | \$ 100.00                           | -\$ 4.00  | per animal            | No         |
| Local Laws       | Sustenance fee – animal and small<br>stock                                 |                 | Yes | \$ 11.00               | \$ 17.00                            | \$ 6.00   | per animal<br>per day | No         |
| Local Laws       | Sustenance fee – large stock   |                 | Yes | \$ 21.00               | \$ 30.00                            | \$ 9.00   | per animal<br>per day | No         |
| Local Laws       | Veterinary fees  |                 | Yes | Reasonable<br>costs    | Cost recovery<br>+ 10% admin<br>fee |           | per animal            | No         |
| Local Laws       | Cat trap hire fee (inc deposit)  |                 | Yes | free                   | free                                |           | per hire              | No         |

| Business<br>Area | Fee name                          | Fee - sub group                       | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees            | \$ Change | Unit of<br>measure     | Regulated? |
|------------------|-----------------------------------|---------------------------------------|-----|------------------------|-------------------------------------|-----------|------------------------|------------|
| Local Laws       | Domestic animal business fee      |                                       | No  | \$ 135.00              | \$ 135.00                           | \$ -      | per year               | Yes        |
| Local Laws       | Dinner Plain snowmobile permit    |                                       | No  | \$ 73.50               | \$ 75.00                            | \$ 1.50   | per<br>snowmobile      | No         |
| Local Laws       | Parking infringement              | Category 1 (e.g.<br>Time Limit)       | No  | 0.5 Penalty<br>Unit    | 0.5 Penalty<br>Unit                 |           | As per<br>legislation  | Partially  |
| Local Laws       | Parking infringement              | Category 2 (e.g. Bus<br>Zone)         | No  | 0.6 Penalty<br>Unit    | 0.6 Penalty<br>Unit                 |           | as per<br>legislation  | Yes        |
| Local Laws       | Parking infringement              | Category 3 (e.g. No<br>Stopping Area) | No  | 1.0 Penalty<br>Unit    | 1.0 Penalty<br>Unit                 |           | as per<br>legislation  | Yes        |
| Local Laws       | Vehicle impound fee               |                                       | No  | \$ 116.00              | \$ 120.00                           | \$ 4.00   | per vehicle            | No         |
| Local Laws       | Vehicle storage fee               |                                       | Yes | \$ 16.00               | \$ 20.00                            | \$ 4.00   | per vehicle<br>per day | No         |
| Local Laws       | Vehicle & livestock transport fee |                                       | Yes | Reasonable<br>costs    | Cost recovery<br>+ 10% admin<br>fee |           | Per<br>movement        | No         |
| Memorials        |                                   |                                       |     |                        |                                     |           |                        |            |
| Memorials        | Memorial plaque fee               |                                       | Yes | \$ 61.00               | \$ 65.00                            | \$ 4.00   | per annum              | No         |

| Business<br>Area | Fee name                                     | Fee - sub group               | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees                  | \$ Change | Unit of<br>measure          | Regulated? |
|------------------|--|-------------------------------|-----|------------------------|---|-----------|-----------------------------|------------|
| Statutory Plar   | nning  |                               |     |                        |   |           |                             |            |
| Planning         | Public notification                          | Notice to<br>neighbours       | Yes | \$ 69.00               | \$ 75.00                                  | \$ 6.00   | per general<br>notification | No         |
| Planning         | Public notification                          | Additional notices            | Yes | \$ 9.00                | \$ 10.00                                  | \$ 1.00   | per notice                  | No         |
| Planning         | Public notification                          | Notice on land                | Yes | \$ 87.00               | \$ 150.00                                 | \$ 63.00  | up to two<br>signs          | No         |
| Planning         | Public notification                          | Additional notices<br>on land | Yes | \$ 15.00               | \$ 15.00                                  | \$ -      | each<br>additional<br>sign  | No         |
| Planning         | Public notification                          | Notice in paper               | Yes | \$ 213.00              | Cost + 10%<br>admin fee                   |           | per notice                  | No         |
| Planning         | Planning advice in writing                   |                               | Yes | \$ 128.00              | \$ 250.00                                 | \$ 122.00 | per advice                  | No         |
| Planning         | Sect 173 agreements                          |                               | Yes | \$ 425.00              | \$ 425.00                                 | \$ -      | per<br>agreement            | No         |
| Planning         | Copy of Certificate of title and instruments |                               | Yes | \$ 64.00               | \$65 + cost of<br>Land Registry<br>search |           | per certificate             | No         |
| Planning         | Copy of planning permit or<br>endorsed plans |                               | Yes | \$ -                   | \$ 150.00                                 | \$ 150.00 | per<br>application          | No         |
| Planning         | Secondary Consent                            |                               | Yes | \$ 190.00              | \$ 240.00                                 | \$ 50.00  | per<br>application          | No         |

| Business<br>Area | Fee name   | Fee - sub group                     | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |
|------------------|--|-------------------------------------|-----|------------------------|--------------------------|-----------|--------------------|------------|
| Planning         | Development Plans - Assessment<br>or amendment   |                                     | Yes | \$ -                   | \$ 340.00                | \$ 340.00 | per<br>application | No         |
| Planning         | Demolition of Building s29A<br>Consent - Consideration of request  |                                     | Yes | \$ -                   | \$ 65.00                 | \$ 65.00  | per<br>application | No         |
| Planning         | Timber Harvesting Plans -<br>Assessment and inspection   |                                     | Yes | \$ -                   | \$ 110.00                | \$ 110.00 | per<br>application | No         |
| Planning         | Planning panel - proponent<br>request amendment  |                                     | Yes | cost of panel          | cost of panel            |           |                    | Yes        |
| Planning         | Request for Extension of Time -<br>Development less than \$1M,<br>Subdivisions of 2-20 lots & Change<br>of Use | First Request                       | No  | \$ 128.00              | \$ 260.00                | \$ 132.00 | per<br>application | No         |
| Planning         | Request for Extension of Time -<br>Development less than \$1M,<br>Subdivisions of 2-20 lots & Change<br>of Use | Second Request                      | No  | \$ -                   | \$ 410.00                | \$ 410.00 | per<br>application | No         |
| Planning         | Request for Extension of Time -<br>Development less than \$1M,<br>Subdivisions of 2-20 lots & Change<br>of Use | Third and<br>Subsequent<br>Requests | No  | \$ -                   | \$ 620.00                | \$ 620.00 | per<br>application | No         |
| Planning         | Request for Extension of Time -<br>Development \$1M+ &<br>Subdivisions of 21+ lots                             | First Request                       | No  | \$ -                   | \$ 510.00                | \$ 510.00 | per<br>application | No         |
| Planning         | Request for Extension of Time -<br>Development \$1M+ &<br>Subdivisions of 21+ lots                             | Second Request                      | No  | \$ -                   | \$ 980.00                | \$ 980.00 | per<br>application | No         |

| Business<br>Area | Fee name  | Fee - sub group                     | GST      | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change     | Unit of<br>measure        | Regulated? |
|------------------|---|-------------------------------------|----------|------------------------|--------------------------|---------------|---------------------------|------------|
| Planning         | Request for Extension of Time -<br>Development \$1M+ &<br>Subdivisions of 21+ lots  | Third and<br>Subsequent<br>Requests | No       | \$ -                   | \$ 1,450.00              | \$ 1,450.00   | per<br>application        | No         |
| Planning         | Regulation 6 <i>Planning and Environ</i><br>Environment Act 1987  | ment (Fees) Regulati                | ions 201 | <i>6</i> - Amendments  | s to planning sch        | emes under th | e <i>Planning and</i>     |            |
| Planning         | Consideration of:<br>- request to amend<br>- submissions that don't seek a<br>change to the amendment<br>- if applicable, abandonment of<br>amendment   | Stage 1<br>Amendment                | No       | as per<br>legislation  | as per<br>legislation    |               | 206 fee units             | Yes        |
| Planning         | Consideration of:<br>- submissions seeking a change to<br>the amendment<br>- referral of amendment to a panel<br>where necessary<br>- consideration of panel report<br>- if applicable, abandonment of<br>amendment | Stage 2<br>Amendment                | No       | as per<br>legislation  | as per<br>legislation    |               | 1021 to 2727<br>fee units | Yes        |
| Planning         | Consideration of:<br>- adoption of the amendment<br>- submission of amendment to the<br>Minister (s31)<br>- giving notice of approval of<br>amendment   | Stage 3<br>Amendment                | No       | as per<br>legislation  | as per<br>legislation    |               | 32.5 fee units            | Yes        |
| Planning         | Consideration of:<br>- request to approve amendment<br>by Minister  | Stage 4<br>Amendment                | No       | as per<br>legislation  | as per<br>legislation    |               | 32.5 fee units            | Yes        |

| Business<br>Area | Fee name   | Fee - sub group      | GST      | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change        | Unit of<br>measure      | Regulated? |
|------------------|--|----------------------|----------|------------------------|--------------------------|------------------|-------------------------|------------|
|                  | - giving notice of approval of<br>amendment  |                      |          |                        |                          |                  |                         |            |
| Planning         | Regulation 7 <i>Planning and Environ</i>   | ment (Fees) Regulati | ions 201 | <i>6</i> - Amendment   | to planning sche         | me exempted      | from certain red        | quirements |
| Planning         | Request for Minister to prepare<br>amendment to planning scheme<br>exempted from certain<br>requirements |                      | No       | as per<br>legislation  | as per<br>legislation    |                  | 270 fee units           | Yes        |
| Planning         | Regulation 8 <i>Planning and Environ</i><br>and Environment Act 1987                                     | ment (Fees) Regulati | ions 201 | <i>6</i> - Amendment   | to planning sche         | me under sect    | ion 20A of the <i>l</i> | Planning   |
| Planning         | Request for Minister to prepare<br>amendment to planning scheme of<br>a Class prescribed                 |                      | No       | as per<br>legislation  | as per<br>legislation    |                  | 65 fee units            | Yes        |
| Planning         | Regulation 9 <i>Planning and Environ</i><br>Environment Act 1987   | ment (Fees) Regulati | ions 201 | 6 - Applications       | for permits unde         | er section 47 o  | f the <i>Planning a</i> | nd         |
| Planning         | Class 1 – Use of land only   |                      | No       | as per<br>legislation  | as per<br>legislation    |                  | 89 fee units            | Yes        |
| Planning         | To develop land for a single dwellin<br>ancillary to the use of land for a sin                           |                      |          | elop land for a si     | ingle dwelling pe        | r lot, or to und | dertake develop         | ment       |
| Planning         | Class 2 - Single dwelling per lot -<br>\$10,000 or less  |                      | No       | as per<br>legislation  | as per<br>legislation    |                  | 13.5 fee units          | Yes        |
| Planning         | Class 3 - Single dwelling per lot -<br>\$10,001 to \$100,000   |                      | No       | as per<br>legislation  | as per<br>legislation    |                  | 42.5 fee units          | Yes        |
| Planning         | Class 4 - Single dwelling per lot -<br>\$100,001 to \$500,000  |                      | No       | as per<br>legislation  | as per<br>legislation    |                  | 87 fee units            | Yes        |

| Business<br>Area | Fee name  | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |
|------------------|---|-----------------|-----|------------------------|--------------------------|-----------|--------------------|------------|
| Planning         | Class 5 - Single dwelling per lot -<br>\$500,001 to \$1,000,000   |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 94 fee units       | Yes        |
| Planning         | Class 6 - Single dwelling per lot -<br>\$1,000,001 to \$2,000,000 |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 101 fee units      | Yes        |
| Planning         | VicSmart applications   |                 |     |                        |                          |           |                    |            |
| Planning         | Class 7 - VicSmart - \$10,000 or less                             |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 13.5 fee units     | Yes        |
| Planning         | Class 8 - VicSmart - more than<br>\$10,000                        |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 29 fee units       | Yes        |
| Planning         | Class 9 - VicSmart - subdivision or<br>consolidation of land      |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 13.5 fee units     | Yes        |
| Planning         | Class 10 - VicSmart - other than<br>Classes 7, 8 or 9             |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 13.5 fee units     | Yes        |
| Planning         | Other development   |                 |     |                        |                          |           |                    |            |
| Planning         | Class 11 - \$100,000 or less                                      |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 77.5 fee units     | Yes        |
| Planning         | Class 12 - \$100,001 to \$1,000,000                               |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 104.5 fee<br>units | Yes        |
| Planning         | Class 13 - \$1,000,001 to \$5,000,000                             |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 203.5 fee<br>units | Yes        |

| Business<br>Area | Fee name   | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure           | Regulated? |  |  |
|------------------|--|-----------------|-----|------------------------|--------------------------|-----------|------------------------------|------------|--|--|
| Planning         | Class 14 - \$5,000,001 to<br>\$15,000,000  |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 587.5 fee<br>units           | Yes        |  |  |
| Planning         | Class 15- \$15,000,001 to<br>\$50,000,000  |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 1732.5 fee<br>units          | Yes        |  |  |
| Planning         | Class 16 - more than \$50,000,001  |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 3894 fee units               | Yes        |  |  |
| Planning         | anning Subdivision, realignment of boundaries, consolidation, or creation, variation or removal of restrictions, easements and right of ways   |                 |     |                        |                          |           |                              |            |  |  |
| Planning         | Class 17 - Subdivision - existing<br>building - other than Class 9   |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 89 fee units                 | Yes        |  |  |
| Planning         | Class 18 - Subdivision - two lots -<br>other than Classes 9 or 17  |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 89 fee units                 | Yes        |  |  |
| Planning         | Class 19 - Realignment of a<br>common boundary between lots or<br>consolidation of two or more lots -<br>other than Class 9  |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 89 fee units                 | Yes        |  |  |
| Planning         | Class 20 - Subdivision - other than<br>Classes 9, 17, 18 or 19   |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 89 fee units<br>per 100 lots | Yes        |  |  |
| Planning         | Class 21 - Create, vary or remove a<br>restriction (within the meaning of<br>the <i>Subdivision Act 1988</i> ) / Create<br>or remove a right of way /<br>Create, vary or remove and<br>easement other than a right of way<br>/ vary or remove a condition in the |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 89 fee units                 | Yes        |  |  |

| Business<br>Area | Fee name   | Fee - sub group     | GST      | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change       | Unit of<br>measure  | Regulated?    |
|------------------|--|---------------------|----------|------------------------|--------------------------|-----------------|---|---------------|
|                  | nature of an easement (other than<br>a right of way) in a Crown grant  |                     |          |                        |                          |                 |   |               |
| Planning         | Other  |                     |          |                        |                          |                 |   |               |
| Planning         | Class 22 - A permit not otherwise<br>provided for in Classes 1 to 21   |                     | No       | as per<br>legislation  | as per<br>legislation    |                 | 89 fee units  | Yes           |
| Planning         | Regulation 10 <i>Planning and Enviro</i><br>of the <i>Planning and Environment</i> A   |                     | tions 20 | 16 - Composite         | fee for combined         | a application   | for permit unde   | er section 47 |
| Planning         | Combined application for more<br>than one Class of permit under<br>Regulation 9.   |                     | No       | as per<br>legislation  | as per<br>legislation    |                 | Highest fee<br>applicable +<br>50% of each<br>other<br>applicable<br>fees | Yes           |
| Planning         | Regulation 11 <i>Planning and Enviro</i><br>Environment Act 1987   | nment (Fees) Regula | tions 20 | 16 - Application       | s to amend perm          | its under secti | ion 72 of the <i>Pla</i>  | anning and    |
| Planning         | Class 1 – Change use of land<br>allowed by permit or allow new use   |                     | No       | as per<br>legislation  | as per<br>legislation    |                 | 89 fee units  | Yes           |
| Planning         | Class 2 - Amendment to a permit<br>(other than in relation to single<br>dwellings per lot) to change:<br>- statement of what the permit<br>allows<br>- any or all of the permit conditions |                     | No       | as per<br>legislation  | as per<br>legislation    |                 | 89 fee units  | Yes           |

| Business<br>Area | Fee name   | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |
|------------------|--|-----------------|-----|------------------------|--------------------------|-----------|--------------------|------------|
| Planning         | Class 3 - Amendment to Class 2, 3,<br>4, 5 or 6 permit - \$10,000 or less                      |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 13.5 fee units     | Yes        |
| Planning         | Class 4 - Amendment to Class 2, 3,<br>4, 5 or 6 permit - \$10,001 to<br>\$100,000              |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 42.5 fee units     | Yes        |
| Planning         | Class 5 - Amendment to Class 2, 3,<br>4, 5 or 6 permit - \$100,001 to<br>\$500,000             |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 87 fee units       | Yes        |
| Planning         | Class 6 - Amendment to Class 2, 3,<br>4, 5 or 6 permit - more than<br>\$500,000                |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 94 fee units       | Yes        |
| Planning         | Class 7 - Amendment to a VicSmart<br>permit - \$10,000 or less                                 |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 13.5 fee units     | Yes        |
| Planning         | Class 8 - Amendment to a VicSmart<br>permit - more than \$10,000                               |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 29 fee units       | Yes        |
| Planning         | Class 9 - Amendment to Class 9<br>permit   |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 13.5 fee units     | Yes        |
| Planning         | Class 10 - Amendment to Class 10<br>permit   |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 13.5 fee units     | Yes        |
| Planning         | Class 11 - Amendment to Class 11,<br>12, 13, 14, 15 or 16 permit -<br>\$100,000 or less        |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 77.5 fee units     | Yes        |
| Planning         | Class 12 - Amendment to Class 11,<br>12, 13, 14, 15 or 16 permit -<br>\$100,001 to \$1,000,000 |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 104.5 fee<br>units | Yes        |

| Business<br>Area | Fee name   | Fee - sub group      | GST      | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change      | Unit of<br>measure                                  | Regulated?   |
|------------------|--|----------------------|----------|------------------------|--------------------------|----------------|---|--------------|
| Planning         | Class 13 - Amendment to Class 11,<br>12, 13, 14, 15 or 16 permit - more<br>than \$1,000,000  |                      | No       | as per<br>legislation  | as per<br>legislation    |                | 230.5 fee<br>units                                  | Yes          |
| Planning         | Class 14 - Amendment to Class 17<br>permit   |                      | No       | as per<br>legislation  | as per<br>legislation    |                | 89 fee units  | Yes          |
| Planning         | Class 15 - Amendment to Class 18<br>permit   |                      | No       | as per<br>legislation  | as per<br>legislation    |                | 89 fee units  | Yes          |
| Planning         | Class 16 - Amendment to Class 19<br>permit   |                      | No       | as per<br>legislation  | as per<br>legislation    |                | 89 fee units  | Yes          |
| Planning         | Class 17 - Amendment to Class 20<br>permit   |                      | No       | as per<br>legislation  | as per<br>legislation    |                | 89 fee units<br>per every<br>additional<br>100 lots | Yes          |
| Planning         | Class 18 - Amendment to Class 21<br>permit   |                      | No       | as per<br>legislation  | as per<br>legislation    |                | 89 fee units  | Yes          |
| Planning         | Class 19 - Amendment to Class 22<br>permit   |                      | No       | as per<br>legislation  | as per<br>legislation    |                | 89 fee units  | Yes          |
| Planning         | Regulation 12 <i>Planning and Enviro</i><br>Environment Act 1987   | nment (Fees) Regulat | tions 20 | 16 - Request to        | amend applicatic         | ons under sect | ion 57A of the <i>F</i>                             | Planning and |
| Planning         | Amend an application for a permit<br>(all Classes) after s52 notice of the<br>application has been given - no<br>change to Class of permit |                      | No       | as per<br>legislation  | as per<br>legislation    |                | 40% of the<br>applicable fee<br>under Reg.9         | Yes          |

| Business<br>Area | Fee name  | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure   | Regulated? |
|------------------|---|-----------------|-----|------------------------|--------------------------|-----------|--|------------|
| Planning         | Amend an application for a permit<br>(all Classes) after s52 notice of the<br>application has been given -<br>change to Class of permit with a<br>higher application fee      |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 40% of the<br>applicable fee<br>under Reg.9<br>for the<br>original Class<br>of permit +<br>difference<br>between<br>original fee<br>and fee for<br>new Class of<br>permit  | Yes        |
| Planning         | Amend an application to amend a<br>permit (all Classes) after s52 notice<br>of the application has been given -<br>no change to Class of permit                               |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 40% of the<br>applicable fee<br>under Reg.11   | Yes        |
| Planning         | Amend an application to amend a<br>permit (all Classes) after s52 notice<br>of the application has been given -<br>change to Class of permit with a<br>higher application fee |                 | No  | as per<br>legislation  | as per<br>legislation    |           | 40% of the<br>applicable fee<br>under Reg.11<br>for the<br>original Class<br>of permit +<br>difference<br>between<br>original fee<br>and fee for<br>new Class of<br>permit | Yes        |

| Business<br>Area | Fee name  | Fee - sub group      | GST      | Adopted<br>2022/23 Fee    | Proposed<br>2023/24 Fees | \$ Change         | Unit of<br>measure   | Regulated?   |
|------------------|---|----------------------|----------|---------------------------|--------------------------|-------------------|--|--------------|
| Planning         | Regulation 13 <i>Planning and Enviro</i><br><i>Environment Act 1987</i>                                     | onment (Fees) Regula | tions 20 | <i>16</i> - Request to a  | amend applicatio         | ons under section | on 57A of the <i>F</i>   | Planning and |
| Planning         | Application for any combination of<br>matters in one or more Classes of<br>application under Regulation 11. |                      | No       | as per<br>legislation     | as per<br>legislation    |                   | Sum of the<br>highest fee<br>applicable<br>plus 50% of<br>each of the<br>other<br>applicable<br>fees | Yes          |
| Planning         | Regulation 14 <i>Planning and Enviro</i>  | onment (Fees) Regula | tions 20 | 16 - Combined p           | permit and amen          | dment process     |  |              |
| Planning         | Application for permit when<br>amendment to planning scheme<br>requested - one Class of permit<br>only      |                      | No       | as per<br>legislation     | as per<br>legislation    |                   | 50% of the<br>applicable fee<br>under Reg.9  | Yes          |
| Planning         | Application for permit when<br>amendment to planning scheme<br>requested - more than one Class of<br>permit |                      | No       | as per<br>legislation     | as per<br>legislation    |                   | 50% of the<br>highest<br>applicable fee<br>under Reg.9   | Yes          |
| Planning         | Regulation 15 <i>Planning and Enviro</i>  | onment (Fees) Regula | tions 20 | <i>16</i> - Certificate o | of Compliance            |                   |  |              |
| Planning         | Certificate of compliance   |                      | No       | as per<br>legislation     | as per<br>legislation    |                   | 22 fee units   | Yes          |
| Planning         | Regulation 16 <i>Planning and Enviro</i><br><i>Planning and Environment Act 198</i>                         |                      | tions 20 | 16 - Application          | s to amend or en         | d an agreemer     | nt under sectior   | 173 of the   |

| Business<br>Area    | Fee name  | Fee - sub group       | GST      | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure | Regulated? |  |  |
|---------------------|---|-----------------------|----------|------------------------|--------------------------|-----------|--------------------|------------|--|--|
| Planning            | Amend or end an agreement   |                       | No       | as per<br>legislation  | as per<br>legislation    |           | 44.5 fee units     | Yes        |  |  |
| Planning            | Regulation 17 <i>Planning and Enviro</i>  | onment (Fees) Regulat | tions 20 | 16 - Planning Ce       | ertificate               |           |                    |            |  |  |
| Planning            | Planning Certificate - non-<br>electronically lodged application  |                       | No       | as per<br>legislation  | as per<br>legislation    |           | 1.5 fee units      | Yes        |  |  |
| Planning            | Planning Certificate - electronically<br>lodged application   |                       | No       | as per<br>legislation  | \$ 7.39                  | \$ -      | per certificate    | Yes        |  |  |
| Planning            | ng Regulation 18 Planning and Environment (Fees) Regulations 2016 - Determination matters to the satisfaction of a person or body |                       |          |                        |                          |           |                    |            |  |  |
| Planning            | Determination that matter<br>specified by a planning scheme has<br>been done satisfactorily                                       |                       | No       | as per<br>legislation  | as per<br>legislation    |           | 22 fee units       | Yes        |  |  |
| Roadside<br>Trading | Commercial participant – events   |                       | No       | \$ 68.50               | \$ 70.00                 | \$ 1.50   | per event          | No         |  |  |
| Roadside<br>Trading | Business premises – footpath<br>trading   |                       | No       | \$ 159.00              | \$ 165.00                | \$ 6.00   | per annum          | No         |  |  |
| Roadside<br>Trading | Approved site location – annual   |                       | No       | \$ 245.00              | \$ 250.00                | \$ 5.00   | Per annum          | No         |  |  |
| Roadside<br>Trading | Horse drawn vehicle / motorcycle<br>tour operator   |                       | No       | \$ 159.00              | \$ 160.00                | \$ 1.00   | per year           | No         |  |  |
| Roadside<br>Trading | Advertising sign  |                       | No       | \$ 74.50               | \$ 80.00                 | \$ 5.50   | per sign           | No         |  |  |

| Business<br>Area    | Fee name                                     | Fee - sub group | GST | Adopted<br>2022/23 Fee | Proposed<br>2023/24 Fees | \$ Change | Unit of<br>measure    | Regulated? |
|---------------------|--|-----------------|-----|------------------------|--------------------------|-----------|-----------------------|------------|
| Roadside<br>Trading | Busking (adult)                              | Commercial      | No  | \$ 33.00               | \$ 33.00                 | \$ -      | per year              | No         |
| Streets &<br>Roads  | Outdoor eating facility – footpath<br>dining |                 | No  | \$ 159.00              | \$ 165.00                | \$ 6.00   | per annum             | No         |
| Subdivision         | Certification of a plan of subdivision       | Fixed           | No  | as per<br>legislation  | as per<br>legislation    |           | per<br>subdivision    | Yes        |
| Subdivision         | Supervision of works                         |                 | No  | as per<br>legislation  | as per<br>legislation    |           | as per<br>legislation | Yes        |
| Subdivision         | Checking engineering plans                   |                 | No  | as per<br>legislation  | as per<br>legislation    |           | as per<br>legislation | Yes        |
| Subdivision         | Public open space contributions              |                 | No  | <= 5.0%                | <= 5.0%                  |           | subdivision<br>value  | Yes        |