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M(3) – 25 MARCH 2025

Ordinary Council Meeting

Minutes

The **Ordinary Council Meeting** of the **Alpine Shire Council** was held in the Bright Council Chambers, 2 Churchill Avenue, Bright on **25 March 2025** commencing at **5:00pm**.

PRESENT

COUNCILLORS

Cr Sarah Nicholas - Mayor

Cr John Andersen

Cr Dave Byrne

Cr Gareth Graham

Cr Jean-Pierre Ronco

Cr Noah Tanzen

OFFICERS

Will Jeremy - Chief Executive Officer

Alan Rees - Director Assets

Nathalie Cooke - Director Corporate and Community

APOLOGIES

Cr Peter Smith - Deputy Mayor

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1 Recording and livestreaming of Council meetings

The CEO read the following statement:

All council meetings are filmed with both video and audio being recorded.

Video is focused on a specific area however audio from the entire room is captured.

In common with all narrative during Council meetings, verbal responses to congratulations, obituaries and question time will not be recorded in the written minutes. By submitting a question, you consent to your question being read aloud at the meeting.

The reasoning behind recording council meetings is to hold us more accountable and improve transparency of Council's decision-making to our community.

The full meeting is being streamed live on Council's YouTube channel which is "Alpine Shire Council" and will also be available on the YouTube channel shortly after this meeting.

2 Acknowledgement of Traditional Custodians and recognition of all people

All to stand, the Mayor read the following statement:

Alpine Shire Council acknowledges the Taungurung peoples as the Traditional Owners of the lands on which we are meeting today. Council also acknowledges all of the Traditional Owners of the wider lands of the area known as the Alpine Shire.

We also acknowledge those people who have contributed to the rich fabric of our community and strive to make wise decisions that will improve the quality of life for all.

3 Confirmation of minutes

3.1 ORDINARY COUNCIL MEETING M(2) 25 FEBRUARY 2025

Cr Andersen

Cr Tanzen

That the minutes of M(2) 25 February 2025 as circulated be confirmed.

Carried

4 Apologies

Cr Smith

5 Obituaries / Congratulations

Refer to Alpine Shire Council's website www.alpineshire.vic.gov.au for its YouTube live-streaming recording for responses to obituaries and congratulations.

6 Declarations by Councillors of Conflict of Interest

Nil

7 Public Questions

Public Question time will be held in accordance with the following provisions of Council's Governance Rules:

G5 Public Question Time

GS3. Questions submitted to Council may be:

Submitted as a "Question on Notice" to the Chief Executive Officer in writing by 5pm on the day prior to the Council meeting, stating the name and contact details of the person submitting the question; or

During meetings held wholly in-person, at the Chairperson's discretion, asked directly by a member of the public gallery at the Council meeting during public question time.

GS4. No person may submit or ask more than two questions at any one meeting.

GS7. Questions should be limited to items of public interest, and are not intended to replace Council's ordinary Customer Request process. A question may be disallowed by the Chairperson if the Chairperson determines that it:

- is not related to an item on the agenda;
- relates to a matter outside the duties, functions and powers of Council;
- is defamatory, indecent, abusive, offensive, irrelevant, trivial or objectionable in language or substance;
- deals with a subject matter already answered;
- is aimed at embarrassing a Councillor or a member of Council staff;
- relates to confidential information as defined in s3 of the Act;
- relates to the personal hardship of any resident or ratepayer; or
- relates to any other matter which the Council considers would prejudice the Council or any person.

Refer to Alpine Shire Council's website www.alpineshire.vic.gov.au; for its YouTube live-streaming recording for responses to questions.

8 Presentation of reports by officers

8.1 CHIEF EXECUTIVE OFFICER - WILL JEREMY

8.1.1 Contracts approved under delegation by the CEO

Cr Graham

Cr Anderson

That the Capital Project Contracts approved under delegation by the CEO be noted.

Carried

Contract No:	26125	Process:	RFQ
Title:	Footpath Renewal and Construction - Bright and Myrtleford		
Tenderer:	McPhersons Earthmoving Contractors Pty Ltd		
Budgeted Amount:	\$93,000.00		
\$ (+ GST):	\$88,112.00		

Contract No:	26123	Process:	RFQ
Title:	Bridge Renewal - Fibbiales Bridge		
Tenderer:	North East Civil Construction Pty Ltd		
Budgeted Amount:	\$154,000.00		
\$ (+ GST):	\$161,947.00		

Contract No:	26132	Process:	RFQ
Title:	Eurobin Station Landscaping & Civil Works		
Tenderer:	Stadelmann Group Pty Ltd		
Budgeted Amount:	\$178,000.00		
\$ (+ GST):	\$108,834.00		

<i>Contract No:</i>	<i>26139</i>	<i>Process:</i>	<i>RFQ</i>
<i>Title:</i>	<i>Hicks Lane & Barwidgee Creek Rail Trail Bridge</i>		
<i>Tenderer:</i>	<i>Toisch Pty Ltd</i>		
<i>Budgeted Amount:</i>	<i>\$127,000.00</i>		
<i>\$ (+ GST):</i>	<i>\$145,543.00</i>		

8.2 DIRECTOR ASSETS - ALAN REES

8.2.1 Sealing of Unsealed Roads Policy

INTRODUCTION

This report relates to the draft Sealing of Unsealed Roads Policy No.38, Version 3.1 which has been developed for consideration and approval for release to the community for consultation.

Cr Byrne

Cr Ronco

That Council:

- 1. Approves the draft Sealing of Unsealed Roads Policy No.38, Version 3.1 for community consultation in accordance with its Community Engagement Policy for a period of no less than 28 days;*
- 2. Invites public submissions on the draft Sealing of Unsealed Roads Policy No.38, Version 3.1;*
- 3. Reviews and considers public submissions; and*
- 4. Considers a recommendation to adopt the Sealing of Unsealed Roads Policy No.38, Version 3.1 at a future ordinary Council meeting.*

Carried

BACKGROUND

The proposed Sealing of Unsealed Roads Policy aims to provide a clear framework for the prioritization, selection, and management of unsealed roads to be sealed within the municipality. The Policy is necessary to ensure a consistent, transparent and equitable approach to the prioritisation of road sealing projects for potential inclusion in Council's Road Upgrade Program.

ISSUES

This policy applies to all road sealing requests relating to roads listed in Council's Register of Public Roads, including requests received from individuals, businesses and other Government organisations. Council will also identify segments of roads as part of the Council Road Inspection Program.

The Sealing of Unsealed Roads Policy enables Council to assess and establish if a road meets the minimum requirements to be considered for sealing on Council's Road Upgrade Program Prioritisation List. The assessment of road sealing requests is based predominantly on the principle that the standard to which a road is to be constructed and maintained is directly related to the amount and type of traffic using the road.

A three-step process is used to assess road sealing requests and to prioritise eligible road sealing projects for future delivery. The steps in this process are:

1. Establish whether the traffic volumes on the road exceed the minimum comparative score of 100.
2. For road sealing requests where the comparative score exceeds 100, establish a provisional prioritisation for the delivery of the road upgrade program relative to the existing projects in the Road Upgrade Program Prioritisation List.
3. Validate the prioritisation of the road upgrade program in the Road Upgrade Program Prioritisation List.

The projects listed on the Road Upgrade Program Prioritisation List will always be subject to availability of funding and Council discretion through the annual Capital Works budgeting process.

POLICY IMPLICATIONS

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

- 4.5 Assets for our current and future needs

FINANCIAL AND RESOURCE IMPLICATIONS

Council has limited funds to spend on upgrading its road network, and road sealing projects will always be subject to availability of funding and the support of Council through the annual capital works budgeting process.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
Not having a Policy in place could mean roads are sealed when it is not a viable investment for Council.	Unlikely	Moderate	<ul style="list-style-type: none"> Implement a Policy that establishes a clear framework for the prioritization, selection of roads to be upgraded.
The cost of a road upgrade is too expensive for Council to achieve annually.	Very likely	Moderate	<ul style="list-style-type: none"> The Council will prioritize roads based on the established criteria and seek external funding where available.

CONSULTATION

The current policy was developed through consultation with adjacent councils and has been reviewed by key members of Council's Engineering and Assets Department who hold responsibility for assessing road sealing requests and delivering road sealing/upgrade projects.

CONCLUSION

The Draft Sealing of Unsealed Roads Policy has been developed for consideration and approval for release to the community for consultation. The Policy outlines the process to be followed when assessing road sealing requests, and for roads where traffic volumes exceed the minimum threshold to be considered for sealing, to establish the relative priority compared to other projects in the Road Upgrade Program Prioritisation List.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Assets
- Manager Engineering and Assets

ATTACHMENT(S)

Draft Sealing of Unsealed Roads Policy No.38, Version 3.1

1. **8.2.1.1 DRAFT COUNCIL POLICY - Sealing of Unsealed Roads**

8.2.2 Dinner Plain Snowmaking - Installation of Pump, Reservoir and Reticulation

INTRODUCTION

This report relates to the award of a contract for installing a large reservoir (200,000lts), pump and associated reticulation infrastructure for snowmaking in Dinner Plain.

Cr Ronco

Cr Byrne

That Council:

1. *Awards Contract No. 26135 to ABC Civils Group Pty Ltd for the lump sum price of \$268,521 (GST Exclusive); and*
2. *Delegates authority to the Chief Executive Officer to sign and seal the contract at the appropriate time.*

Carried Unanimously

BACKGROUND

The snowmaking project at Dinner Plain is fully funded through the Bushfire Tourism and Business Fund 2020 to aid the growth of rural Victoria by providing grants for infrastructure projects. Council recently installed a new water bore to provide a water supply specifically for snowmaking that reduces the dependency on the town's water supply.

The scope of this contract will reduce the dependency of snow making on the Dinner Plain town water supply through the construction of a large reservoir (200,000lts), pump and associated reticulation infrastructure.

It will also support the provision of a reliable snow covering at the ski and toboggan slope from mid-June to late-September each year, resulting in economic and social benefits for the Dinner Plain community and businesses year-round.

EVALUATION

The tender was advertised on tenders.net on 27 February 2025, in accordance with Council's procurement Policy.

A total of 10 prospective tenderers downloaded the document and two submissions were received by the closing date.

The Tenders were evaluated according to the key selection criteria listed in the Invitation to Tender:

1. Price
2. Qualifications and Previous Performance
3. Delivery
4. Social

5. Environmental

Following the assessment of the tenders, it was determined that the tender from ABC Group best met the selection criteria requirements.

ISSUES

Timeframes are extremely constrained as all work must be completed by the end of May 2025 to have an additional water supply available for this year's snow season and to meet the funding agreement timeline.

POLICY IMPLICATIONS

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

4.5 Assets for our current and future needs

FINANCIAL AND RESOURCE IMPLICATIONS

The total cost of this project is \$268,521 (GST exclusive) which is within the total adopted budget for this project and fully funded by the Victorian State Government through the Bushfire Tourism and Business Fund 2020.

RISK MANAGEMENT

Key risks of the project are as follows:

Risk	Likelihood	Impact	Mitigation Action / Control
Loss of Funding: The project is to be completed before the start of the snow season to ensure Council retains the funding from the State Government.	Possible	Moderate	<ul style="list-style-type: none">The project must be approved and awarded as soon as possible.

CONSULTATION

All aspects of the project have been communicated with the following:

- Dinner Plain Community Association
- Alpine Shire Council Director Assets
- Alpine Shire Council Manager Engineering and Assets

CONCLUSION

Following a tender evaluation assessment, site visits and reference checks, it is recommended that the contract be awarded to ABC Civils Pty Ltd.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Assets
- Manager Engineering and Assets
- Project Manager

ATTACHMENT(S)

Nil

8.2.3 Purchase of Discontinued Road - Mount Beauty Airport

INTRODUCTION

This report relates to the purchase of the discontinued government road to the north of the existing Mount Beauty Airport runway.

Alpine Shire Council (Council) had previously endorsed the discontinuance of the road at the Ordinary Council Meeting held on 9 November 2021. The discontinuance has been completed, and the Minister for Finance has approved the sale to Council.

Cr Byrne

Cr Anderson

Laid on the table

That Council:

- 1. *Resolves to purchase part of the discontinued road (comprising of Crown Allotment 2035 Parish Mullindolingong) for the following amount:*

<i>Purchase Price (incl. GST)</i>	<i>\$ 16,500.00</i>
<i>Admin Fee (incl. GST)</i>	<i>\$ 3,510.00</i>
<i>Statutory Fees (Free from GST)</i>	<i>\$ 269.55*</i>
<i>Survey/Valuation Reports (incl. GST)</i>	<i>\$ 2,787.77</i>
<i>Less deposit (already paid)</i>	<i>\$ 1,755.00</i>
<i>Total payment required</i>	<i>\$ 21,312.32</i>

** As the statutory charges are subject to review and may increase, Council authorises the payment of the statutory charges at the rate applicable at the time of payment;*

- 2. *Authorises the Chief Executive Officer undertake all actions and to sign all documents required to give effect the purchase of the discontinued road; and*
- 3. *Approves an unbudgeted spend of up to \$22,000.00 in the 2024/25 financial year to complete the purchase.*

Carried

BACKGROUND

The minutes of the Ordinary Council Meeting held on 9 November 2021 provide a detailed background regarding the need to discontinue and purchase the government road.

In summary, in order for the runway to be extended, that part of the land comprising part of the discontinued government road must be acquired by Council. Council has undertaken the process to discontinue the road, on the basis that Council would then purchase part of the discontinued road.

The Minister for Finance has now approved the sale of part of the discontinued road (Crown Allotment 2035 Parish Mullindolingong) to Council.

ISSUES

Extensive work

Council has undertaken extensive work in relation to the Mount Beauty Airport extension and the acquisition of this now discontinued road is fundamental to that extension.

Council has already paid a deposit of \$1,755.00.

Land to be acquired

The discontinued road is approximately 370m long by 20.13m wide. As well as traversing Council's land, it also runs through adjoining private property at either end as shown in Figure 1.

The area to be acquired by Council is that area shown as Allotment 2035 (1,994m²).

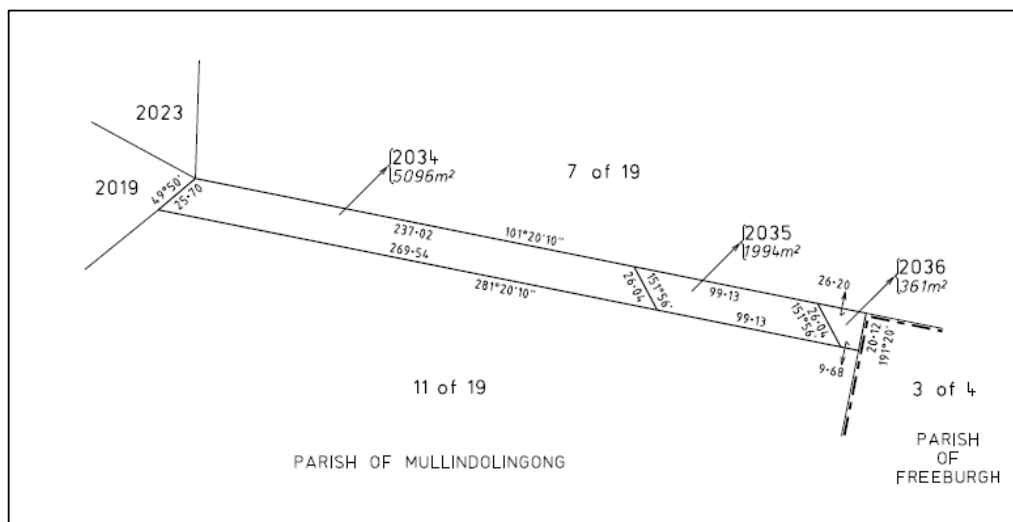


Figure 1: Discontinued Road

Next stages

The process to complete the runway extension has involved multiple steps and this acquisition will enable Council to finalise this process.

POLICY IMPLICATIONS

In accordance with section 112 of the Local Government Act 2020, Council may purchase any land which is or may be required by Council for or in connection with, or as incidental to, the performance of its functions or the exercise of its powers.

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

4.5 Assets for our current and future needs

FINANCIAL AND RESOURCE IMPLICATIONS

There is no budget allocation in the 2024/25 budget for the acquisition of the discontinued road. Approval for unbudgeted expenditure of up to \$22,000 is requested.

RISK MANAGEMENT

There are no known risks associated with this report.

CONSULTATION

The public notice regarding the discontinuance of the road was published in in the Alpine Observer on 22 September 2021 and allowed for submissions until 20 October 2021. No submissions were received.

CONCLUSION

It is recommended that Council proceeds with the acquisition of the discontinued road, and authorises the Chief Executive Officer to undertake all actions and sign all documents required to effect the acquisition of the discontinued road.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020* and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Assets
- Manager Growth and Future
- Property and Contracts Coordinator

ATTACHMENT(S)

1. **8.2.3.1** M(13)-9 November 2021 Minutes (F) - Extract Discontinuance of Government Road Mount Beauty Airport

8.3 DIRECTOR CORPORATE AND COMMUNITY - NATHALIE COOKE

8.3.1 Audit and Risk Committee Meeting Minutes - Meeting No.2024/25-4, 21 February 2025

INTRODUCTION

The purpose of the report is to present the (unconfirmed) minutes of the Audit and Risk Committee meeting No. 2024/25-4 held on 21 February 2025.

Cr Andersen

Cr Byrne

That Council receives and notes the (unconfirmed) minutes of the Audit and Risk Committee meeting No.2024/25-4 held on 21 February 2025.

Carried

BACKGROUND

The Audit and Risk Committee (Committee) minutes, and a report summarising the meeting content, must be reported to a meeting of Council within two months of the Committee meeting in accordance with section 5.2 of the Audit and Risk Committee Charter.

As the Committee has yet to confirm the minutes, they are presented to Council for noting as unconfirmed.

ISSUES

The Committee met on 21 February 2025 and considered several items including regular quarterly reports and standing items. The key items are summarised below.

Cultural Transformation

Council has been through significant change over the past few years and has recognised that its success is intrinsically linked to the satisfaction and engagement of its people and the communities in which it operates.

The Committee was given an overview of Council's Cultural Transformation Program which aims to create a cohesive, accountable, and efficient organisational culture that aligns leadership with staff expectations, increases operational efficiency, and creates a positive, thriving workplace that is capable of meeting both internal and community needs.

Information & Communication Technology Cyber Security Update

A report was presented to the Committee providing a status update on outstanding Victorian Auditor General's Office (VAGO) actions. The report highlighted the progress

being made on the VAGO actions and the engagement of a cyber security support partner to address and resolve outstanding actions.

Capital Works Update

As part of continual risk management, the Committee receive a report on the status of capital projects at regular intervals to ensure any risks associated with project delays can be identified early and solutions for mitigation discussed.

Asset Management Steering Group Report Update

A report was provided to the Committee detailing the current focus of the Asset Management Steering group on a range of asset matters.

The Committee noted the significant amount of work underway by the Group, the improved Asset Register and condition information, and that asset maintenance activities are now being tracked.

Audit and Risk Committee Charter Review

The Audit and Risk Committee Charter is required to be formally reviewed every four years. The Committee considered the current review, noted the proposed changes, and endorsed the proposed amendments for Council consideration. The Charter review is the subject of a separate report to Council.

Privacy Breaches

The Committee was briefed on two privacy breaches that occurred between November 2024 and January 2025 noting that neither breach was a result of a deliberate attack on Council's Information Technology systems, the impacted persons were notified and Council responded immediately to resolve the issues to reduce the risk of these types of breaches reoccurring. Both matters were referred to the Office of the Victorian Information Commissioner (OVIC) with no further actions required.

POLICY IMPLICATIONS

The recommendations are in accordance with the following Strategic Objective of the Council Plan 2021-2025:

5.2 A responsible, transparent, and responsive organisation

FINANCIAL AND RESOURCE IMPLICATIONS

There are no financial or resourcing implications associated with this report.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
The oversight function of the Audit and Risk Committee is not adequately presented to a Council meeting.	Unlikely	Minor	Minutes are prepared within two weeks of the Audit and Risk Committee meeting and tabled at the next available Ordinary Council Meeting.

CONSULTATION

The unconfirmed minutes from the meeting are distributed to the Audit and Risk Committee members, and presented formally at the following meeting for ratification.

CONCLUSION

The Committee, being satisfied with the detail provided in its agenda and the Officer reports, submits the (unconfirmed) minutes of its meeting No.2024/25-4 held on 21 February 2025 to Council for noting.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Corporate and Community
- Manager Corporate
- Risk Management Officer

ATTACHMENT(S)

1. **8.3.1.1** Unconfirmed Minutes of Audit and Risk Committee Meeting No.2024/25-4, 21 February 2025

8.3.2 Budget Report - Quarter Two Review 2024/25

INTRODUCTION

The purpose of the 'Budget Report - Quarter Two Review 2024/25' (the 'Report') is to provide Council with an overview of the year-to-date results for the period ending 31 December 2024, and to provide an update on the forecast financial position against the full year budget.

Cr Ronco

Cr Anderson

That Council receives and notes the 'Budget Report - Quarter Two Review 2024/25' for the period ending 31 December 2024.

Carried Unanimously

BACKGROUND

The Report provides Council with an overview of the year-to-date results and an update on the forecast financial position against the full year budget. Explanations are provided for variances to budget greater than \$100,000. This Report is prepared quarterly.

ISSUES

Council is forecasting a full year surplus of \$10.8m, which is \$2.2m higher than the budgeted surplus of \$8.6m.

The published surplus position was primarily driven by recognition of capital grants funding received as projects were completed. The increase in the surplus position is driven by higher-than-expected income for capital grants and other income.

The forecasted variance to budget is the result of a mix of drivers. There is forecast additional income as well as increased expenditure in some areas, and reduced expenditure elsewhere. Full details can be reviewed in the attachment 'Budget Report Quarterly Review' for the period ending 31 December 2024.

Forecast additional income of \$2.6m includes:

- Capital Grants (\$2.1m)
 - Local Roads and Community Infrastructure (LRCI) grants (\$1,625k): Comprising of this year's, and a 10% balance of the last 3 years, LRCI grants. The amount able to be claimed from the program was not confirmed in time for 2024/25 Budget preparation.
 - Roads to Recovery grant funding (\$213k): Council was notified of an increase in the amount of this grant after the 2024/25 Budget process.
- Received and recognised income from grants expected to have been received in 2023/24 (\$277k):

- Dinner Plain Business Case, Myrtleford Savoy Soccer Club, Bogong High Plains Road Blackspot and Mount Beauty Stadium Renewable Energy Upgrade. (\$277k); and
- Other Income (\$0.5m)
 - Receipt of Victorian Energy Efficiency Certificates received for upgrading streetlights (\$406k), omitted from the budget process due to uncertainty of timing.
 - Unbudgeted Mystic membership income from ACP (Alpine Community Plantations) (\$133k) following contract negotiations which were concluded in Q4 2023/24.

Forecast additional expenditure (\$0.4m) includes:

- Materials and services forecast additional expenditure due to:
 - Overspend of tree maintenance due to ongoing storms and ageing tree stock (\$161k).
 - Higher than budgeted Dinner Plain contracted maintenance (\$109k). Projected to exceed budget by approximately \$40k. Remainder due to budget phasing.
 - Unbudgeted workplace cultural transformation spend (\$100k).
 - Other unbudgeted buildings expenses (\$120k) due to budgeting oversight.
 - This has been offset by a \$99k reduction in operating public street lighting spend by implementing energy efficient light bulbs.

Revised Budget

The *Local Government Act 2020 (LGA 2020)* requires that an assessment be made as to whether a revised budget is required after the quarterly finance report is completed. A revised budget is required under the *LGA 2020* before any of the following can occur:

- A variation to the declared rates or charges;
- Undertaking any borrowings that have not been approved in the budget;
- A change to the budget that the Council considers should be the subject of community engagement.

At the end of the Q2 financial reporting period, none of these three items is forecast to occur, and Council is therefore not required to complete a revised budget for 2024/25.

POLICY IMPLICATIONS

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

5.2 A responsible, transparent and responsive organisation

FINANCIAL AND RESOURCE IMPLICATIONS

Council is forecasting a full year surplus of \$10.8m, which is \$2.2m higher than the budgeted surplus of \$8.6m.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
Poor decision-making impacts on financial sustainability.	Rare	Major	<ul style="list-style-type: none"> Quarterly reporting provides a snapshot of performance for Council. Maintaining rigour in financial reporting supports Council to make financially sustainable decisions.

CONSULTATION

Consultation has been carried out with Council Officers across the organisation in order to compile this report.

The report was tabled at the 18 February 2025 Finance Committee meeting and at the 21 February 2025 Audit and Risk Committee meeting for discussion.

No issues were raised.

CONCLUSION

The Budget Report - Quarter Two Review 2024/25 for the period ending 31 December 2024 is presented for noting.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Corporate and Community
- Manager Corporate
- Accountant

ATTACHMENT(S)

1. **8.3.2.1** Quarterly Budget Report Q 2 2024-25

8.3.3 Introduction of the Emergency Services and Volunteer Fund

INTRODUCTION

The purpose of the report is to inform Council about the implementation of the Emergency Services and Volunteer Fund from 1 July 2025.

Cr Byrne

Cr Ronco

That Council notes the information contained in this report regarding the implementation of the Emergency Services and Volunteer Fund.

Carried

BACKGROUND

On the 1 July 2013 the State Government introduced the Fire Services Property Levy (FSPL). The FSPL was introduced to create a funding stream for the Country Fire Authority (CFA) and Fire Rescue Victoria (FRV) (formerly Metropolitan Fire and Emergency Services Board (MFESB)). The FSPL replaced the previous Insurance Industry, State and Local government funded scheme for these two fire services. The State Government legislated that the FSPL would be collected from ratepayers by councils across Victoria on behalf of the State Revenue Office (SRO).

The SRO annually sets the FSPL rates (fixed and variable) and issues them to councils in April. Council calculates the FSPL per property and notifies ratepayers of their FSPL obligation through the Annual Rates notice process. All funds received by Council under the auspices of the FSPL are remitted to SRO on a quarterly basis. Annually Council is required to acquit the level of funds collected and remitted to SRO. On confirmation by SRO of the acquittal, Council receives a payment of approximately \$55,000 per annum. The amount is indexed each year.

ISSUES

On 13 December 2024, the Victorian State Government (State) announced that the FSPL would be replaced with the Emergency Services and Volunteer Fund (ESVF) from 1 July 2025.

The aim of the ESVF was to broaden the number of Emergency Services entities that would be funded through a tax on properties to include Victorian State Emergency Service (VICSES), Triple Zero Victoria, the State Control Centre, Forest Fire Management Victoria and Emergency Recovery Victoria as well as CFA and FRV. The amount to be collected by Council under the ESVF is set by the State and collected and remitted to the SRO (as it was with the FSPL).

The method of calculating the ESVF debt is the same method as used for the FSPL. The formula contains fixed and variable components. The fixed component is indexed by Consumer Price Index (CPI) annually while the variable charge is determined by the State, and will be notified each April for the following year.

The State has indicated that the variable component of the ESVF charge will increase between 64% and 189% depending on the property classification. On a median priced house in the Alpine Shire of \$792,500, the cost increase in total has been calculated as being approximately \$72.00, equivalent to a 36% increase on the FSPL per annum.

Initially the State advised that CFA and Victoria State Emergency Service (VICSES) lifetime members and volunteers will be exempt from ESVF on their principal place of residence (PPR). The State has now advised that the PPR exemption is now going to be processed as a rebate administered by the State Government. Further details will be made available regarding the administration of the rebate at a later date.

Rates in the Alpine Shire, (as per the Council's *Revenue and Rating Plan*) are calculated based on the capital improved value (CIV) of a property. The CIV is determined by the Valuer General's Office, being the State Government's authority on statutory valuations.

Based on CIV values from 2024/25, the increase in revenue generated across the Alpine Shire from the change from FSPL to ESVF is calculated to be approximately \$2.1m, equivalent to an increase of 67.8% (an increase from \$3.2m to \$5.3m). This figure will be confirmed once the final (stage 4) valuations for 2025/26 are received from the Valuer General in June.

In the State Budget for 2024/25, VICSES, Triple Zero Victoria, the State Control Centre, Forest Fire Management Victoria and Emergency Recovery Victoria were funded via general State revenue. For 2025/26 the funding of these entities will shift from general State revenue to the ESVF.

It is noted that the increase in payments required in the move from the FSPL to the ESVF may have an impact on ratepayers' ability to pay. All financial hardship applications will be processed in accordance with Council's *Financial Hardship Policy*.

POLICY IMPLICATIONS

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

5.2 A responsible, transparent and responsive organisation

FINANCIAL AND RESOURCE IMPLICATIONS

Council anticipates that the implementation of the ESVF will create resource impacts on Council starting from April 2025. The first rates notice for 2025/26 will be delivered in late August / early September and will need to accurately reflect ratepayers' obligations regarding the ESVF.

Council will also be required to deliver changes to Council's rate system to ensure that the system can meet the requirements of the ESVF.

In preparation for an anticipated increase in workload in implementing the new charge and potentially in processing financial hardship applications, Council has allocated additional staff resources to the rates area. The State Government has indicated that additional funding will be provided to Council to assist with the management of the

ESVF. At the time of the writing of this report it is uncertain how much this additional funding will be.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
Council has insufficient resources to be able to collect the ESVF funds and process exemptions.	Very likely	Major	<ul style="list-style-type: none"> Council has allocated additional staff resources to manage the expected increase in workload. Council has engaged with the rate's system provider regarding system changes that will be required to manage changes.

CONSULTATION

Council's responsibility in ensuring compliance to the ESVF is being legislated. The ESVF will be included in Council's Draft 2025/26 Budget, which will undergo a process of community consultation.

Many councils and coordinating bodies have provided feedback to the State Government regarding the implementation of the ESVF, including impacts on resourcing and potential financial hardship impact on communities.

CONCLUSION

Implementation and resourcing impacts from the introduction of the Victorian State Government's new ESVF are being managed. The new charge will result in an increase in costs to the community. Further information will be provided when available on the rebate process for CFA and Victoria State Emergency Service (VICSES) lifetime members and volunteers, and other changes or impacts when they are known.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Corporate and Community
- Manager Corporate

ATTACHMENT(S)

Nil

8.3.4 Audit and Risk Committee Charter Review

INTRODUCTION

This report relates to a review of the Alpine Shire Council Audit and Risk Committee Charter.

Cr Byrne

Cr Ronco

That Council:

- 1. Notes that a review of the Audit and Risk Committee Charter has been undertaken;*
- 2. Revokes the Audit and Risk Committee Charter (version 4.1);*
- 3. Adopts the Audit and Risk Committee Charter (version 5.0); and*
- 4. Sign and seals the Audit and Risk Committee Charter (version 5.0) at the appropriate stage of this meeting.*

Carried

BACKGROUND

Council is required to have an Audit and Risk Committee under the Section 53 of the Local Government Act 2020 (The Act) and the Committee is required to have a Charter under Section 54 of The Act.

The Committee's primary purpose is to assist Council in the effective discharge of its responsibilities under The Act, providing Council with oversight and guidance in the effective conduct of its responsibilities for:

- Financial management and reporting
- Management of financial and other strategic risks
- Practical business continuity and disaster recovery plans and processes
- Maintaining a reliable and effective system of internal controls
- Governance and compliance with laws and regulations
- Facilitating the organisation's ethical development

The Audit and Risk Committee Charter (Charter) was last reviewed holistically in 2020.

Council approved an update to the Charter at the September 2023 Ordinary Council Meeting. This update focussed on updating Committee remuneration. At the same meeting, Council committed to conduct a full review of the Charter during the 2024/25 financial year.

Council officers commenced a holistic review of the Charter in late 2024. A reviewed Charter was provided to the Audit and Risk Committee (Committee) for review on 6 December 2024.

The Committee considered and discussed the reviewed Charter at its 21 February 2025 meeting.

ISSUES

As part of the Charter review, charters from other councils Audit and Risk Committees were assessed to identify best practice.

Changes made to the Charter seek to strengthen the Charter and are summarised as:

- Section 3.3: Clarification regarding the eligibility of former Councillors and employees to be Committee members.
- Section 4.2: Clarification that Committee members are not required to provide personal interest returns.
- Section 5.3: An update to attendance and remuneration was approved by Council in September 2023. The Charter remuneration has been updated to reflect 2024/25 figures.
- Section 6.3: Cyber security risk added as an oversight function of the Committee.
- Section 6.4: Statement inserted regarding reporting of fraud (or possible fraud) to the Committee.
- Section 6.8: Requirement added for the Committee Chair to present a Committee performance report to a Council meeting.
- Removal of references to the *Local Government Act 1989*.
- Clarification of numbering by changing dot points to numbers to allow a clear link to the Committee's workplan.
- General updates throughout to improve clarity.

The reviewed Charter was presented to the Audit and Risk Committee on 21 February 2025 for discussion. The following key items were discussed:

- Section 3.1: Membership Composition - There was discussion reflecting the New South Wales Audit and Risk Committee model under the *Local Government Act NSW, 1993 No 30s428A*, where Councillors are not full Committee members. However, it is noted that the *Local Government Act (Vic) 2020 s53 (3(a))* requires the Committee to *include members who are Councillors of the Council*. It is also noted under Section 3.1 whether one or two Councillors are appointed as members of the Committee is at the discretion of Council; and
- Section 6.5: The involvement of the Audit and Risk Committee in the development of the internal audit workplan, which is included in section 6.5 (b).

Both matters have been resolved, and the agreed position is presented in the updated Audit and Risk Charter.

POLICY IMPLICATIONS

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

- 5.2 A responsible, transparent and responsive organisation

FINANCIAL AND RESOURCE IMPLICATIONS

There are no financial or resourcing implications associated with this report.

Financial remuneration for the independent members of the Audit and Risk Committee is included within the Annual Budget.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
An outdated or incomplete Charter leads to poor Audit and Risk Committee governance.	Rare	Moderate	<ul style="list-style-type: none"> Regular review of the Charter in conjunction with other council Charters. Review Charter in line with sector updates and changes. Internal audit annual review of the Committee.

CONSULTATION

The reviewed Charter was provided to the Audit and Risk Committee on 6 December 2024 and discussed at the 21 February 2025 meeting of the Committee.

CONCLUSION

It is recommended that Council adopts the Audit and Risk Committee Charter Version 5.0.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Corporate and Community
- Manager Corporate

ATTACHMENT(S)

1. **8.3.4.1** Audit and Risk Committee Charter (v5.0)

8.3.5 Rating Strategy for Dinner Plain

INTRODUCTION

The purpose for this report is to propose that Council does not declare a special rate in Dinner Plain Village for the 2025/26 financial year and brings Dinner Plain into the commercial/industrial differential rating strategy as applied to the rest of the Shire through the 2025 review of Council's *Revenue and Rating Plan*.

On finalisation of the 2024/25 special rate, the Dinner Plain Reserve (the Reserve) would be held with no further income attributed, a recommendation will be brought to a future meeting regarding management of the Reserve from 1 July 2025.

Cr Ronco

Cr Anderson

That Council:

- 1. Prepares the Draft 2025/26 Budget on the basis that a special rate will not be raised for Dinner Plain Village for the 2025/26 financial year;*
- 2. Includes Dinner Plain in the definition and scope of the commercial/industrial differential rate in the draft Revenue and Rating Plan 2025, and undertakes public consultation on this draft;*
- 3. Quarantines the Dinner Plain Reserve from 30 June 2025, with no further income to be allocated to the Reserve after 30 June 2025; and*
- 4. Considers a recommendation at a future Council Meeting in relation to permitted expenditure from the Dinner Plain Reserve from 1 July 2025.*

Carried

BACKGROUND

Council has established a rating structure comprised of three key elements. These are:

- General Rates - Based on property values (using the Capital Improved Valuation methodology), which are indicative of capacity to pay and form the central basis of the rating structure;
- Special Rate - Based on property values (using the Capital Improved Valuation methodology) and charged in addition to the general rates for commercial/industrial properties located within the Dinner Plain Village, which will defray the expense of an initiative of special benefit;
- Service Charges - A 'user pays' component of council services to reflect benefits provided by Council to ratepayers who benefit from a service, such as waste and recycling charges.

Council makes a further distinction when applying general rates by applying rating differentials based on the purpose for which the property is used. That is, whether the property is used for residential, commercial/industrial, or farming purposes.

Differential rates contribute to the equitable and efficient carrying out of Council functions. Further detail as to the scope, definitions, use of each rate, and the level of each rate can be found in Council's adopted and published *Revenue and Rating Plan 2021*.

- General Rate: The general rate is applied to every property unless the property falls into a specific rate category. The level of the general rate is 100%.
- Farm Rate: A differential rate is applied to farm land (as defined) at 73% of the general rate.
- Commercial/Industrial Rate: A differential rate is applied to commercial/industrial land (as defined) at 143% of the general rate (excluding properties in the Dinner Plain Village).

The use of special rates and charges at s.163 of the *Local Government Act 1989* are flexible and can be used to achieve a wide range of community objectives. The fundamental principle of special rates and charges is that a special benefit applies to those being levied. A special rate is required to be declared annually.

Historically Council has declared a special rate to defray expenses specific to ratepayers in Dinner Plain Village. In 2015/16 the declared special rate for Dinner Plain was payable by all ratepayers at 80.7%, reducing to 65% in 2016/17 and to 43% in 2017/18.

In 2018/19 the special rate was aligned to the differential rate for commercial/industrial properties in the rest of the Shire and was only paid by ratepayers who own commercial/industrial property in the Dinner Plain Village (including holiday lets). This approach to defraying expenses in Dinner Plain has continued through to 2024/25.

ISSUES

Dinner Plain Special Rate

All Dinner Plain properties are charged the general rate, including commercial/industrial properties, at the level of 100%.

In 2024/25 a special rate of 43% was declared to raise \$167,000 to fund the Dinner Plain bus service. The special rate of 43%, is collected from commercial/industrial properties in Dinner Plain Village on top of the 100% general rate they are charged, in effect equalising the 143% rate differential payable by commercial/industrial properties under the commercial/industrial differential rating structure in the rest of the Shire.

In not proposing a special rate for commercial/industrial properties in Dinner Plain Village for 2025/26, it is recommended that the commercial/industrial rate policy contained within the *Revenue and Rating Plan 2025* is drafted to include Dinner Plain in that scope. Public consultation on that Plan will be undertaken to ensure due consideration and feedback is received from relevant stakeholders and considered prior to the Plan being presented to Council for adoption in June 2025.

The removal of the special rate will remove revenue of approximately \$167,000 from the 2025/26 budget. As special rate funding is not considered a part of the Essential Services Commission rate cap this amount will effectively be forgone in 2025/26 if

commercial/industrial properties in Dinner Plain Village are brought in under the rate cap structure, resulting in a small reduction in the rates payable over rate base overall.

A proposal to not declare a Dinner Plain special rate in 2025/26, does not preclude Council from introducing a special rate at some point in the future should the need arise and meet special rate requirements under legislation.

Council's Revenue and Rating Plan is required by legislation to be reviewed every four years and is due for review in 2025. A Revenue and Rating Plan should provide clear explanations of all decisions made by Council in implementing revenue and rating practices, including clear links under the Local Government Act 2020 to Council's:

Community Vision (Section 88):

Strategic Planning Principles (Section 89);

Council Plan (Section 90);

Financial Plan (Section 91); and

Asset Plan (Section 92).

Enacting a change to the rating strategy for Dinner Plain is being considered within the context of this suite of strategic planning currently being undertaken, and to provide for consistency of the rating structure across the Shire. It will also require changes to be made to the Revenue and Rating Plan and the Financial Plan in this year's review.

Although the 2024/25 raising of a special rate for commercial/industrial ratepayers in Dinner Plain was financially equivalent for those ratepayers as if they were rated under Council's commercial/industrial differential rate strategy, a special rate is not included in Council's rate cap.

Rate capping under the Victorian Government's Fair Go Rates System limits Council's ability to raise revenue above the rate cap unless application is made to the Essential Services Commission for a variation. Bringing Dinner Plain rating in line with the rating differential strategy ensures transparency to how rates are raised and provides for Dinner Plain rates to be regulated under the rate cap. It also streamlines Council's administration of Dinner Plain rates and allows Council to make robust and transparent decisions on how it calculates and collects revenue into the future.

Dinner Plain Reserve

Dinner Plain operates on a total cost recovery basis. If there is a deficit or surplus based on the difference between:

- a. All general and special rate income attributable to Dinner Plain and
- b. All general and special costs attributable to Dinner Plain

This is allocated to a reserve, namely the 'Dinner Plain Reserve' (the Reserve). This is inclusive of all relevant income and costs, including, for example, the general rates paid by Dinner Plain ratepayers; an apportionment of general Council grants; an apportionment of Council services relevant to Dinner Plain; an apportionment of Council overheads; all special rate costs; and all capital works expenditure in Dinner Plain.

It is proposed that the Reserve would cease to receive income as at 30 June 2025, with income going forward forming a part of general revenue, and that the balance of the Reserve would be quarantined. Funds in the Reserve would be expended to support approved projects and services within Dinner Plain until such time as the Reserve is exhausted and subsequently closed.

Work is currently being undertaken to review the operation of the Reserve and to ensure all income and expenditure has been correctly attributed to allow for confidence in the final Reserve balance. A further public report will be prepared for Council consideration outlining the balance of the Reserve and proposed management of the Reserve post 30 June 2025.

POLICY IMPLICATIONS

The recommendation is in accordance with the following Strategic Objective of the Council Plan 2021-2025:

5.2 A responsible, transparent and responsive organisation

FINANCIAL AND RESOURCE IMPLICATIONS

If Council supports not declaring a special rate, there will be a reduction in revenue of approximately \$167,000 for 2025/26. In 2024/25 these funds were received to run the Dinner Plain bus service. This proposal assumes the continuation of the operation of the Dinner Plain bus service which would be funded within Council's operational budget.

RISK MANAGEMENT

Risk	Likelihood	Impact	Mitigation Action / Control
The Dinner Plain special rate declaration is not undertaken in accordance with the Act invalidating the Rate charge.	Unlikely	Moderate	<ul style="list-style-type: none"> Each stage of the declaration process is checked to ensure it meets the requirements of the Act, Revenue and Ratings plan and Ministerial Guidelines Not declaring a Dinner Plain does not have associated legal requirements.
The Dinner Plain Reserve is insufficient to cover the approved projects at Dinner Plain.	Rare	Minor	<ul style="list-style-type: none"> Quarterly reporting on the Dinner Plain Reserve is undertaken

			compared to the approved projects.
A reduction in Council's income for 2025/26 impacts Council's ongoing financial sustainability.	Possible	Moderate	<ul style="list-style-type: none"> • Council manages its financial sustainability through responsible budgeting and transparent reporting. • Council's 10 year financial plan will include the key assumptions on income and expenditure and inform decision making to ensure ongoing financial sustainability.

CONSULTATION

The Revenue and Rating Plan outlines Council's decision-making processes on how revenue is calculated and collected. The following public consultation process will be followed to ensure due consideration and feedback is received from relevant stakeholders, including the Dinner Plain community.

Revenue and Rating Plan community engagement process:

- Draft Revenue and Rating Plan placed on public exhibition at an Ordinary Council Meeting and open for public submissions;
- Community engagement through a public notice in the local newspaper;
- Hearing of public submissions; and
- Final Revenue and Rating Plan (including any revisions) presented to Council for adoption.

CONCLUSION

It is proposed that Council does not declare a special rate in Dinner Plain Village for the 2025/26 financial year and brings Dinner Plain into the commercial/industrial differential rating strategy as applied to the rest of the Shire through the 2025 review of Council's *Revenue and Rating Plan*. This will result in an overall reduction in funds of \$167,000 for 2025/26 as the commercial/industrial properties in Dinner Plain Village rating structure is brought under the rate cap.

On finalisation of the 2024/25 special rate, the Dinner Plain Reserve would be held with no further income attributed and the remaining balance of the Dinner Plain Reserve is expended over time to support projects and services specific to Dinner Plain.

DECLARATION OF CONFLICT OF INTEREST

In accordance with section 130 of the *Local Government Act 2020*, and Chapter 7 section A6 of Council's Governance Rules, the following officers declare that they have no interests to disclose in providing this report.

- Director Corporate and Community
- Manager Corporate

ATTACHMENT(S)

Nil

9 Informal Meetings of Councillors

INTRODUCTION

In accordance with Chapter 8, section A1 of Council's Governance Rules, if there is a meeting of three or more Councillors that:

- is scheduled or planned for the purpose of discussing the business of Council or briefing Councillors;
- is attended by at least one member of Council staff; and
- is not a Council meeting, Delegated Committee meeting, or Community Asset Committee meeting.

The Chief Executive Officer must ensure that a summary of the matters discussed at the meeting are tabled at the next convenient Council meeting and are recorded in the minutes of that Council meeting.

Cr Graham

Cr Byrne

That the summary of informal meetings of Councillors for February / March 2025 be received.

Carried

BACKGROUND

The written records of the informal meetings of Councillors held during the previous month are summarised below. Detailed records can be found attached to this report.

Date	Meeting
18 February	Briefing Session
25 February	Briefing Session
11 March	Briefing Session
18 March	Briefing Session

ATTACHMENT(S)

Nil

10 Presentation of reports by delegates

11 General business

12 Motions for which notice has previously been given

Nil

13 Reception and reading of petitions

Nil

14 Documents for sealing

Cr Byrne

Cr Anderson

That the following documents be signed and sealed.

1. Alpine Shire Council Audit and Risk Committee Charter (version 5.0)

Carried

15 Confidential reports

Nil

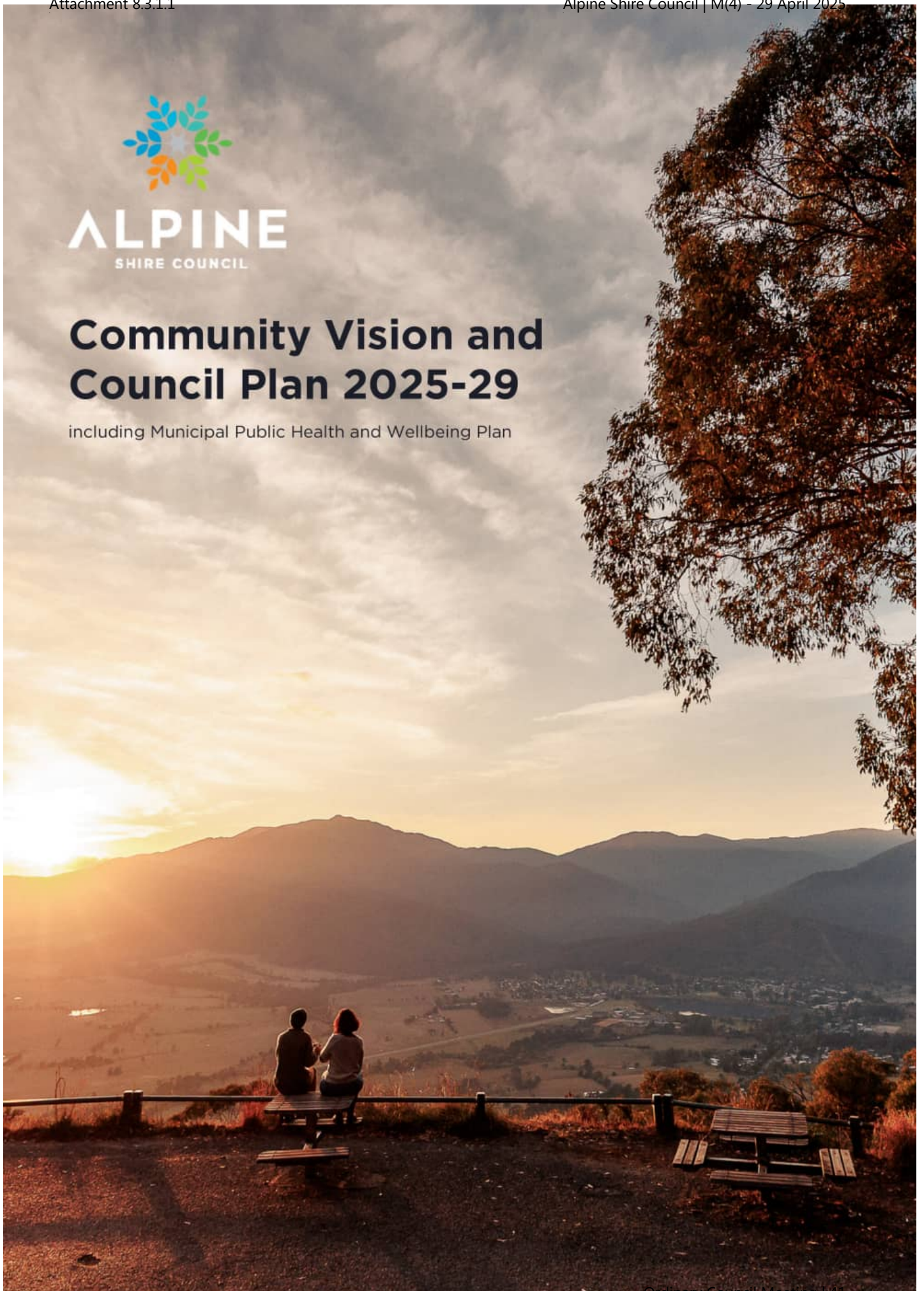
16 Closure of meeting

There being no further business the Chairperson declared the meeting closed at 6:06pm

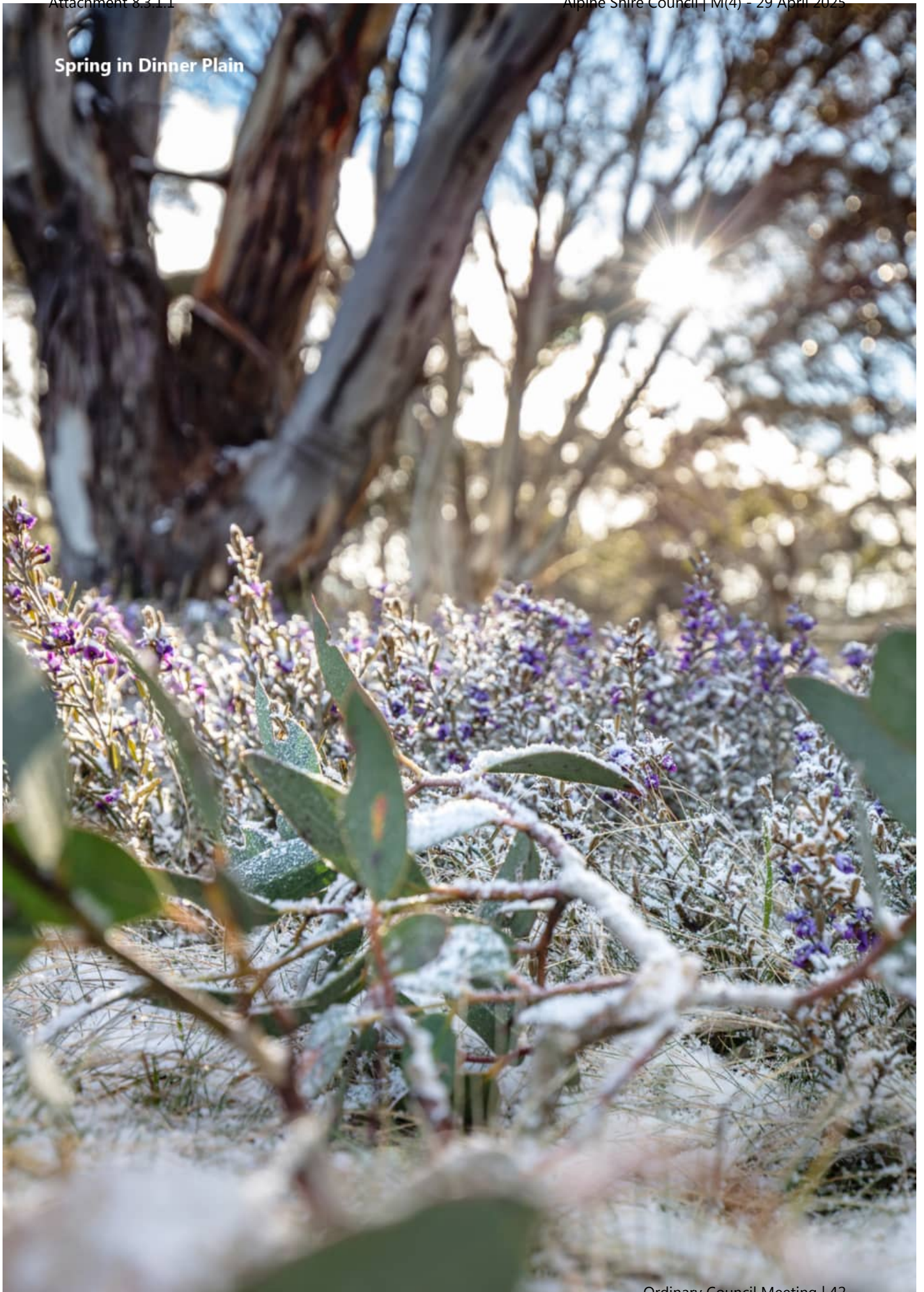


Community Vision and Council Plan 2025-29

including Municipal Public Health and Wellbeing Plan



Spring in Dinner Plain



Our commitment to reconciliation

We acknowledge that the region known as Alpine Shire is the traditional land of many First Nations peoples. We acknowledge all Traditional Owners as the custodians of their Country, we recognise their rich and diverse cultural history and continuous connections to Country, and thank them for sharing their lands and cultures.

We acknowledge the First Nations peoples of (in alphabetical order) Bpangerang, Dalka Warra Mittung, Dhuduroa Waywurru, Duduroa Dhargal, Gunaikurnai, Jaithmathang, Taungurung, and Waywurru.

We pay our respects to all Elders, past and present, and extend that respect to ancestors that guide through history, and emerging leaders that will lead the way into the future.

As the closest level of government to our communities, we recognise the important role we play in reconciliation through advocacy, education, self-reflection, and embedding actions that are endorsed by, and accountable to, all departments in our organisation.

'Fostering a future of healing and reconciliation requires all Australians to truthfully and respectfully, acknowledge the past. It is only through understanding and accepting the wrongs of the past, and the often-intergenerational impacts of these wrongs, that Australia can make adequate amends for the injustices faced by Aboriginal and Torres Strait Islander peoples since European colonisation and ensure that they are never repeated.'

Bringing Them Home

OUR RECONCILIATION JOURNEY TO DATE

We commenced our reconciliation journey in 2022 by registering with Reconciliation Australia to develop a Reflect Reconciliation Action Plan. While we still have much work to do, we are proud of the steps we have taken in our reconciliation journey so far:

- Launching our Reflect Reconciliation Action Plan in January 2023;
- Reviewing and delivering cultural awareness training to staff;
- Publicly acknowledging Traditional Custodians on our buildings and in our meetings; and
- Delivering cultural awareness initiatives and activities, including Reconciliation Week and NAIDOC Week.

Our Council Plan outlines the key priorities and initiatives that will guide the next stage of our reconciliation journey. We acknowledge that reconciliation is an ongoing process and we recognise the continued effort needed to drive future progress.

We are committed to working with First Nations communities, residents, and organisations to continue our reconciliation journey and ensure our actions lead to meaningful and measurable change.

Introduction

Autumn in Jubilee Park, Myrtleford

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Find out more and have your say on our projects, initiatives, and events by visiting Engage Alpine.

engage.alpineshire.vic.gov.au



Summer in Myrtleford

From the Mayor

Welcome to Alpine Shire Council's new Council Plan, a guiding document that will shape our community's future over the next four years and beyond.

This plan reflects the collective vision and aspirations of the people who call Alpine Shire home. It is a roadmap that will strengthen our community, support a vibrant local economy, and protect the precious and breathtaking natural environment that makes this place so special.

Throughout the process, our focus has been on ensuring that our community, businesses, and visitors remain at the heart of everything we do. By engaging with you through market pop-ups, surveys, and deliberative engagement, we have gained valuable insights that have shaped the priorities outlined in this plan. I sincerely thank everyone who contributed their thoughts and ideas – your feedback has been crucial in creating a plan that truly reflects the needs and dreams of our community.

This plan is built on three key pillars: strengthening customer service, maintaining and improving sustainability, and fostering a healthy and vibrant community. It is designed to deliver meaningful outcomes for now and into the future, with a deep commitment to the wellbeing of our residents at its core. Despite the challenges we face – rising financial pressures, effects of climate change, and housing affordability – we are committed to leading boldly with transparency, responsibility, and a focus on long-term solutions.

As we deliver the plan over the next four years, we encourage you to continue engaging through various channels, including online through Engage Alpine and directly with us, your Councillors.

Alpine Shire is an outstanding place, with diverse, passionate people ready to come together to create a bright and sustainable future. On behalf of all Councillors, I invite you to join us in delivering the key outcomes of this plan and making our shared vision a reality.

Together, we will build a future we can all be proud of.

Cr Sarah Nicholas
Alpine Shire Mayor



From the CEO

I am excited to lead the implementation of our Council Plan 2025–2029, a plan which has been shaped by valuable input from across our communities.

The collaboration which has taken place in developing this plan sets a clear direction and priorities for the organisation over the next four years to support our communities in progressing towards their vision for Alpine Shire.

A core focus of this Council Plan, reflecting a consistent theme through our engagement with our communities, is delivering an improvement in our customer service. New systems which have recently been implemented across the organisation will improve the interface with our customers and put us in a position to access better quality information, helping us to deliver a more responsive service and improve the timeliness and quality of our decision-making.

An early deliverable in this Council Plan is the development of a Customer Charter, clearly outlining our commitment to the level of service we will provide to our customers and establishing a benchmark against we will be measuring and reporting our performance.

We will continue to invest into delivering an ambitious strategic planning program of work to improve certainty through our planning processes, sensitively manage the growth and change of our townships, and respond to bushfire and flood risks.

To successfully deliver our Council Plan, we need a strong and resilient organisation. I will continue to focus effort on building capability and capacity in the organisation, and supporting the cultural transformation journey which is underway to establish Alpine Shire Council as a workplace of choice.

Transparency and accountability remain key priorities for us. We will continue to share information, provide timely feedback, and empower our communities to have meaningful input into decisions that impact them. We will use a range of communication and engagement methods, including in-person engagement through community pop-ups and drop-ins, and online tools like our Engage Alpine platform.

I would like to thank our community members, business owners, Councillors, and staff who have contributed to the development of this Plan. I look forward to working with you over the next four years to deliver exceptional outcomes for Alpine Shire.



Will Jeremy
Chief Executive Officer

Summer in Happy Valley

Your Councillors

**Cr Sarah Nicholas**

Mayor

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**Cr Peter Smith**

Deputy Mayor

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**Cr John Andersen**

Councillor

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Our Organisation

CHIEF EXECUTIVE OFFICER

**EXECUTIVE
ASSISTANT
(CEO)**

COORDINATOR
Human
Resources

DIRECTOR ASSETS

MANAGER Engineering and Assets

Asset
Development
Capital Works
Engineering

MANAGER Growth and Future

Economic
Development
Property and
Contracts
Strategic Planning
Sustainability
Waste

MANAGER Operations

Asset Maintenance
Civil Works
Occupational Health
and Safety
Open Spaces

DIRECTOR CORPORATE AND COMMUNITY

MANAGER Community Development

Community
Development
Emergency
Management
Maternal and
Child Health
Youth

MANAGER Corporate

Accounting
and Payroll
Governance, Rates,
and Records
Health, Safety,
and Risk
High Country
Libraries Hub
Information
Communication
and Technology
Procurement

MANAGER Customer Experience

Customer Experience
Engagement and
Communications
Events
Library Services
Visitor Information
Centres

MANAGER Regulatory Services

Building Services
Compliance and
Local Laws
Environmental Health
Statutory Planning

Executive summary

This document includes the **Community Vision, Council Plan, and Municipal Public Health and Wellbeing Plan.**

Our Community Vision is for a strong and adaptable Alpine Shire that embraces change, supports new ideas, and leads with confidence. Through community, sustainability, and bold leadership, we help to create a vibrant future.

The Community Vision has been developed in partnership with the Deliberative Panel and Councillors to guide the development of the plan and create a vision for a future that will support our communities to thrive. Our Council Plan is driven by three objectives, which provide context and purpose for our operations and service delivery. The objectives are informed by six strategic directions, which detail how we will work as an organisation to achieve the objectives. The overall structure of our Plan is shown below.



Executive summary continued

Our Municipal Health and Wellbeing Plan is integrated within our Plan and has been prepared based on evidence of the key health and wellbeing challenges facing our communities. It is aligned with the actions in the Victorian Public Health and Wellbeing Plan 2023-27 and has been informed by engagement with our communities, local health services, and community organisations. We recognise that there are a wide range of health and wellbeing-related challenges in our communities and we are committed to working in partnership across the health and community sector to help address these challenges.

Health and wellbeing is central to a wide range of services that we deliver, from maintaining our parks, playgrounds and facilities, to youth engagement, climate change resilience, and ensuring equitable access to services and facilities for all of our communities. Throughout our Plan, actions that contribute to our Municipal Public Health and Wellbeing Plan are identified with a heart ❤️ symbol.



Autumn in Mountain Creek

Spring in Bright



Engagement overview

The Community Vision, Council Plan, and Municipal Public Health and Wellbeing Plan have been prepared with extensive consultation and involvement of our communities, starting in July 2024.

We received a wide range of feedback from surveys, pop up sessions, and community submissions from our residents, ratepayers, and business community.

We also undertook a deliberative engagement process, which brought a representative group of community members from across Alpine Shire together with Councillors. This group came together over a series of six workshops to review, understand, and provide direction on wider community feedback. This process, and the valuable feedback and discussions gained from this group, has directly informed the basis of this document.

OVERVIEW OF OUR ENGAGEMENT

Surveys | We received valuable feedback through 141 completed surveys, providing us with a broad spectrum of community opinions and insights.

Market pop-ups | We actively engaged with our communities at market pop-ups in Bright, Myrtleford, Mount Beauty, and Harrietville, allowing us to connect with residents in their local environments.

Youth engagement | We ran a special session at The Lighthouse in Bright with community members aged 12-17, ensuring that the voices of our younger residents were also included in the planning process.

Community Panel | Our dedicated Community Panel, consisting of 13 members who responded to our public Expression of Interest, participated in six two-hour, in-person sessions alongside Councillors and managers, as well as an online hub where members could contribute digitally. These sessions were instrumental in gathering perspectives and fostering collaborative discussions. One of these sessions was held in conjunction with local health services, ensuring a holistic approach to community well-being.

One-on-one sessions | We held individual sessions with all managers to gather detailed input, ensuring that voices within our organisation were heard and considered.

Workshops | We conducted comprehensive workshops with our Executive team and Councillors to refine our Plan and align it with our communities' needs.

Additionally, our Council Plan project page on Engage Alpine attracted 2,054 visitors, reflecting strong community interest and involvement.

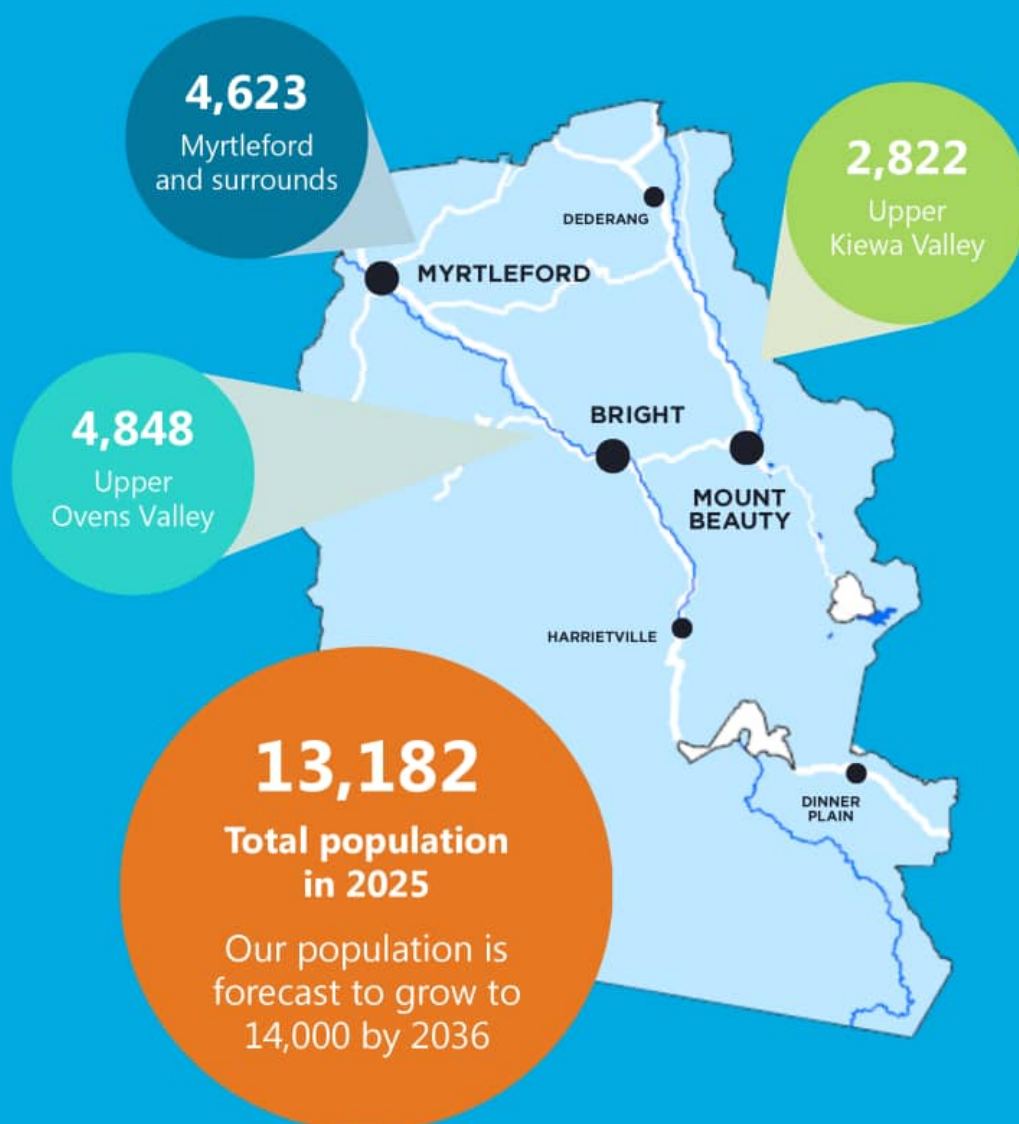
This engagement process has ensured that our Plan is reflective of our communities' needs and aspirations. We are grateful to everyone who participated and contributed to shaping our future. Your input has been invaluable in guiding our priorities and direction for the coming years.

Snapshot of Alpine Shire

ABOUT OUR REGION

Alpine Shire is located in northeast Victoria and covers approximately 4,800 square kilometres, incorporating the Kiewa and Ovens Valleys, and Dinner Plain. Approximately 92% of Alpine Shire is public land, including the Mount Buffalo and Alpine National Parks, and extensive State Forests. The remaining 8% or approximately 400 square kilometres comprises the farmland and urban areas, mainly concentrated along the Ovens and Kiewa rivers and their tributaries. Alpine Shire has a resident population of approximately 13,200 people, with the majority living in the main population centres of Myrtleford, Bright-Porepunkah and Mount Beauty-Tawonga South.

Our region's economy is diverse with the majority of employment in tourism services, retail, health care and personal services, agriculture, and forestry and manufacturing. As a small rural Shire, our population relies on larger centres such as Wangaratta and Albury-Wodonga for a range of higher order services such as healthcare, education, and employment.



IF ALPINE SHIRE WERE 100 PEOPLE

OUR PEOPLE

- 50** women
- 50** men
- 14** born overseas compared to 12 in regional Victoria
- 7** speak a language other than English at home
- 1** identify as First Nations

OUR POPULATION

- 21** under 20 compared to 24 in regional Victoria
- 35** aged 60+ compared to 30 in regional Victoria

Our young population is growing, with **573** children under five and over **100** new babies every year.

OUR ECONOMY

We work in the following industries:

- 13** Accommodation and food services
- 8** Agriculture and forestry
- 12** Health and social assistance
- 8** Manufacturing
- 9** Retail
- 18** Tourism

Tourism generates over **\$500 million** per year in Alpine Shire with:

650,000 overnight visitors
2.1 million visitor nights

OUR FAMILIES AND INCOME

- 35** couples with children compared to 38 in regional Victoria
- 7** single parent families compared to 10 in regional Victoria
- 29** lone person households, same as regional Victoria
- 9** households earning over \$2,000 per week in 2021 compared to 3 in 2016
- 52** households earning less than \$1,000 per week in 2021 compared to 63 in 2016
- \$887** median weekly income compared to \$899 in regional Victoria

OUR HEALTH AND WELLBEING

- 15** women born overseas
- 13** men born overseas
- 14** women likely to experience poverty
- 12** men likely to experience poverty

Young people report higher incidences of mental health challenges compared to the Victorian average.

There were **303** reported incidents of family violence in 2024 with a much higher representation of women.*

Across the Shire, a total of **24** people identified as homeless.

*Family violence in rural and regional areas is likely to be significantly under reported due to a range of barriers to reporting.

Sources: Alpine Shire Domestic Travel Snapshot YE2024, Australian Bureau of Statistics, Crime Statistics Agency Victoria, and Mission Australia Youth Survey 2024

Planning and reporting framework

The Community Vision and the Plan are critical for the planning and accountability framework for our organisation.

The documents establish the Vision, Strategy and Initiatives that guide our service delivery over the medium to longer term. Our Council Plan, Municipal Public Health and Wellbeing Plan, and other plans have embedded annual reporting and review requirements as required by the Local Government Act 2020 and Public Health and Wellbeing Act 2008.

The diagram below demonstrates the relationship between the various plans, and integration required between the plans across the strategic planning framework.



* MPHWP | Municipal Public Health and Wellbeing Plan

** MPS | Municipal Planning Strategy



Summer in Porepunkah

Council Plan 2025-29



Autumn on Mount Buffalo

How to read this document



Community Vision

A **strong and adaptable** Alpine Shire that embraces change, supports new ideas, and **leads with confidence**. Through community, sustainability, and bold leadership, we help to **create a vibrant future**.

OBJECTIVE 1: CUSTOMER FOCUS AND LEADERSHIP

We lead with confidence and innovation to overcome challenges

We are committed to excellent service

OBJECTIVE 2: RESILIENCE AND SUSTAINABILITY

Our people, places, and environment strengthen Alpine Shire's future

We make informed decisions to support our community

OBJECTIVE 3: HEALTHY AND VIBRANT COMMUNITY

We embrace change to build a strong, thriving community

We support people at every stage of life

Community aspirations

In preparing our Plan, our communities provided clear input on what they expect from us. These themes have informed the objectives of the Community Vision and our Plan.

How we'll respond to community feedback

We will respond to community interactions in a consistent and transparent way within expected timeframes.

We will engage in a meaningful, timely, and transparent way on decisions that impact our communities.

We will have a sound understanding of risk and opportunity when planning for the future growth of our communities.

We will plan for safe and sustainable communities across Alpine Shire, managing changes to our valued character as we grow.

We will adopt a sustainable and evidence-based long-term approach to managing our assets, so they are fit for purpose and can be sustained as our population grows and changes.

We will manage the impact of emerging risks to our asset base, including increasing costs associated with construction and maintenance, the effects of climate change, and the changing needs of our communities.

We will support our communities to reduce greenhouse gas emissions and transition towards a more sustainable, resilient, and vibrant economy.

We will support our communities to be connected, prepared, and resilient in the face of potential natural disasters or major economic changes.

We will seek secure long-term funding for community service delivery, to enable us to support everyone in our communities to thrive.

We will prioritise the health and wellbeing of everyone in our communities and, in partnership, deliver evidence-based initiatives to support vulnerable members of our communities.

We will support an outstanding visitor experience through our services, facilities, and public spaces, which will support the wider tourism economy and our stunning natural environment.

Our 4 year objectives

**Customer Focused
Alpine**

**Sustainable and
Resilient Alpine**

**Vibrant and
Healthy Alpine**

Strategic directions

As part of the community feedback received for the Community Vision, Council Plan, and Municipal Health and Wellbeing Plan, a number of strategic directions were identified to guide our actions across all areas of our Plan. These six themes complement the three core objectives of our Plan.

1. Focus on core service delivery

Our approach to service delivery will continue to be efficient and effective. We deliver projects, services, and facilities in an evidence-based way to achieve the highest benefit for our communities with limited resources.

2. Empowering communities in decision making

We understand that Alpine Shire is made up of distinct communities with their own identities and aspirations, and that a 'one-size-fits-all' approach may not be appropriate. We will prioritise community leadership and decision making where possible, to build inclusive and resilient communities.

3. Transparent and accountable leadership

We are committed to increasing our transparency in all aspects of financial management, service delivery, and regulatory activities. We support strong community leadership and decision making in order to create ownership and empowerment in our communities.

4. Evidence based and sustainable organisation

We respond proactively and positively to challenges using the best available evidence and current best practice. Our commitment to sustainability applies across the organisation, and all aspects of our assets and service delivery.

5. Partnerships to deliver great results

Our services are delivered in close coordination and collaboration with the Victorian and Australian Governments, health organisations, neighbouring councils, the private sector, and community groups. We have a strong and informed advocacy position to influence outcomes that are outside our direct control and are important for our communities, economy, and environment.

6. Celebrating our achievements

We recognise the contributions made by individuals, community groups, and businesses across Alpine Shire, and seek to build stronger and more inclusive communities by celebrating successes.



Autumn in Howitt Park, Bright

Municipal Public Health and Wellbeing Plan

WHAT ARE THE CHALLENGES FACING OUR COMMUNITIES?

The Snapshot of Alpine Shire provides key statistics on some of the challenges facing the health and wellbeing of our communities. In summary, these challenges include:

- We have a large population of people under 20 years old, and around one hundred babies born to Alpine Shire families every year.
- Our population is ageing, with a high proportion of people aged over 60. This proportion is forecast to keep growing.
- Our young people report a higher rate of mental health challenges, compared to the Victorian average. Limited access to services and isolation contribute to this.
- Women in Alpine Shire are more likely to experience poverty than the Victorian average.
- We have a significant culturally and linguistically diverse community.
- The number of First Nations peoples is small but growing, with 4.4% growth between 2016 and 2021.
- There were over 300 reported incidents of family violence in Alpine Shire in 2024, with a significant majority of victim-survivors being women. The instances of family violence in small rural communities is likely to be significantly under reported.

OUR PRIORITIES IN RESPONSE

Our Plan has been informed by the Victorian Public Health and Wellbeing Plan 2023-2027 and Public Health and Wellbeing Act 2008, and focuses on the following priorities:

- Mental wellbeing and community connectedness;
- Gender equity and prevention of gender-based violence;
- Healthy lifestyles (incorporating physical activity and healthy eating); and
- Tackling climate change and its impacts on health.

These priorities are reflected throughout our Plan, with corresponding initiatives to be delivered over the four-year period of our Plan. All parts of our organisation play a role in our communities' public health and wellbeing, from the teams that maintain parks and playgrounds, to our Maternal and Child Health service, and the wide range of services available at our libraries that connect our communities.

The priorities, initiatives, and advocacy actions that contribute to our Plan are highlighted throughout the document with a heart ♥ symbol.

We collaborate closely with a range of community groups, health services, and other organisations to coordinate and deliver health and wellbeing services across our communities. This includes Alpine Health, Gateway Health, various state government bodies, as well as local community groups, neighbouring councils, and other support organisations.

Sources: Australian Bureau of Statistics, Mission Australia Youth Survey 2024, Crime Statistics Agency Victoria, and Women's Health Goulburn North East.

OBJECTIVE 1

Customer Focused Alpine

We continue to build a customer-first culture, supported by robust systems across the organisation. We will put communication as our highest priority. Even when we are delivering challenging news or making difficult decisions, we aim to be prompt, transparent, and meet the commitments of our customer-first culture.

OUR PRIORITIES

- 1.1** Our highest priority is improving our communication - both listening and providing information and feedback.
- 1.2** Our systems and processes are designed, implemented and reviewed to support a customer-focused culture.
- 1.3** We deploy our resources in the most effective way to deliver our customer-first commitments.
- 1.4** Our continued engagement will promote community understanding and contribution to decisions that bring local and regional change.



HOW WE’LL MEASURE PROGRESS

INDICATOR	GOAL
1. Community Satisfaction Survey results	Improve
2. Proportion of Service Requests that are resolved on first contact	Increase
3. Number of formal customer complaints being received	Decrease
4. Number of people participating in engagement opportunities	Increase
5. Staff retention	Improve
6. Time to recruit to vacant staff roles	Decrease
7. Number of overdue maintenance requests	Decrease
8. Number of Freedom of Information requests received	Decrease
9. Planning applications decided within required timeframes	Increase

OUR MAJOR INITIATIVES

DESCRIPTION	OUR ROLE
1. Deliver a public Alpine Shire Council Customer Charter that specifies our commitment to customer service, including response times and expectations for us and customers	Deliver
2. Undertake a service and systems review of the Statutory Planning, Building, and Environmental Health services and implement changes to improve customer experience	Deliver
3. Strengthen engagement processes with our communities to increase involvement in key decisions or actions that impact them	Deliver
4. Deliver innovative, customer focused Information Communication Technology (ICT) strategy, systems, and supporting processes that support efficient, consistent, and timely communication with customers by staff across all systems	Deliver

OBJECTIVE 2

Sustainable and Resilient Alpine

To progress a sustainable and resilient Alpine Shire, we will make bold, future-focused, and evidence-based decisions that serve the long-term interests of our communities. We will be prepared to navigate future opportunities, challenges, risks and uncertainties.

OUR PRIORITIES

- 2.1 New capital projects and works will be strategically aligned and planned to support long-term sustainability.
- 2.2 We understand and respond to future development risks facing Alpine Shire, including bushfire and flooding impacts.
- 2.3 We improve planning certainty and sensitively manage changes to our townships as they grow and change.
- 2.4 We protect our rural industries and balance other priorities, such as tourism, in our rural areas.
- 2.5 We work proactively across government agencies and the private sector to plan for future changes to industry and employment in Alpine Shire.
- ♥ 2.6 We advocate for, and work towards, the long-term delivery of appropriate housing for residents and workers of Alpine Shire.
- ♥ 2.7 We deliver projects, services, and facilities in an efficient, evidence-based way to achieve the highest benefit for our communities with limited resources.
- ♥ 2.8 We work with partner agencies to support the delivery of mental wellbeing initiatives and promote connectedness and resilience in our communities.
- ♥ 2.9 We support local community groups, programs, events, and initiatives that build stronger, inclusive, more connected, and resilient communities.
- ♥ 2.10 We are committed to action on climate change and its impacts on the health of our community, biodiversity, and environment.
- 2.11 We support our communities to reduce waste and improve recycling by implementing circular economy initiatives.
- ♥ 2.12 Our communities will be resilient and are well prepared to withstand natural disasters and economic changes.



HOW WE'LL MEASURE PROGRESS

INDICATOR	GOAL
1. A fit for purpose, modern Alpine Planning Scheme	Improve
2. Deliver 100% of our budgeted annual capital works program	100%
3. Proportion of funding received through external sources	Increase
4. Cost savings associated with energy efficiency improvements	Increase
5. Community satisfaction with local roads	Increase
6. Waste diverted from landfill	Increase

OUR MAJOR INITIATIVES

DESCRIPTION	OUR ROLE
♥ 1. Deliver community grants to support inclusion, connectedness, resilience, and sustainability through local community groups and organisations	Deliver / Partner
♥ 2. Improve our communities' preparedness for and recovery from future emergencies and support community resilience partnerships and activities	Deliver / Partner
♥ 3. Support and deliver mental health and wellbeing initiatives and develop and implement an evaluation process	Deliver / Partner
♥ 4. Advocate for and seek funding to support mental wellbeing and resilience initiatives	Advocate / Partner
5. Update the Alpine Planning Scheme to address key risks to future development, and improve planning certainty and decision making across Alpine Shire, including: <ul style="list-style-type: none"> ● Neighbourhood Character Study ● Flooding and drainage studies ● Dinner Plain Review ● Alpine Shire Rural Land Strategy 	Deliver
6. Work across our organisation and our communities to identify and deliver greenhouse gas reductions and climate change adaptation actions	Deliver / Partner
7. Support and facilitate investment in solar and battery storage on our facilities	Deliver / Partner
8. Assess and enhance resilience of our assets, operations, and services to risks, including financial and climate change	Partner
9. Deliver Asset Plan to enable responsible management and maintenance of our assets	Deliver
♥ 10. Maintain and review emergency management plans, including Municipal Emergency Management Plan and Bushfire Place of Last Resort Plan	Deliver
11. Implement Victorian Government circular economy initiatives to divert waste from landfill and improve recycling	Deliver

OBJECTIVE 3

Vibrant and Healthy Alpine

We recognise the unique qualities that make Alpine Shire a great place to live, play, visit, and do business. We are committed to balancing the needs of residents, visitors and businesses while maintaining and enriching our natural environment, public spaces, and community facilities.

OUR PRIORITIES

- ♥ 3.1 We work with partner agencies to promote gender equity and implement prevention strategies to address the underlying causes of gender-based violence.
- ♥ 3.2 We work with partner agencies and community organisations to support healthy lifestyles, including physical activity and access to healthy food.
- ♥ 3.3 We support our communities to access our services and facilities regardless of age, ability, gender, ethnicity, or background.
- ♥ 3.4 We continue to engage with First Nations peoples and work towards meaningful reconciliation.
- 3.5 We support a strong and sustainable economy across Alpine Shire.
- ♥ 3.6 We provide high quality facilities and outdoor spaces that support the wellbeing of our communities.
- ♥ 3.7 We support local community groups, programs, events, and initiatives that activate and celebrate Alpine Shire and enrich the lives of community members.
- ♥ 3.8 We support people of all ages and stages to thrive.

HOW WE’LL MEASURE PROGRESS

INDICATOR	GOAL
1. Number of access inclusion initiatives completed	Increase
2. Number of people interacting with our library facilities and services	Increase
3. Number of visits to aquatic facilities	Increase
4. Participation in Maternal and Child Health services	Improve

OUR MAJOR INITIATIVES

DESCRIPTION	OUR ROLE
1. Deliver new and updated Economic Development, Tourism, and Events strategies	Deliver
2. Partner with our communities to support economic development in areas such as investment attraction, community wealth building, tourism development, events, logistics, and skills development	Partner
3. Improve our support for small businesses to navigate our processes and approvals	Deliver
♥ 4. Support healthy lifestyles and active living, including physical activity and access to healthy food, through partnerships and our Community and Events grants programs	Deliver / Partner
5. Protect our amenity through a targeted local laws and animal management service	Deliver
♥ 6. Implement Fair Access Policy to support participation by women and girls	Deliver
♥ 7. Support community connectedness by providing meaningful opportunities to volunteer with our organisation	Deliver
♥ 8. Deliver community focused and family-friendly library services that contribute to the wellbeing of our communities	Deliver
♥ 9. Refresh our Access and Inclusion Plan and deliver initiatives to ensure our facilities, events, and services are accessible	Deliver
♥ 10. Deliver maternal and child health, immunisation, and family support programs	Deliver
♥ 11. Implement organisational gender equality measures including measuring gender equality, diversity and inclusion, ensuring equal pay, addressing discrimination and harassment, and providing parental leave and childcare support	Deliver / Partner
♥ 12. Deliver a program of activities and initiatives to support young people across Alpine Shire	Deliver / Partner
♥ 13. Build on previous reconciliation actions by fostering strong relationships with First Nations peoples and organisations, creating opportunities for First Nations peoples, and strengthening our organisation's cultural integrity	Deliver / Partner
♥ 14. Deliver and maintain facilities that promote participation in sport and physical activity, including equitable access to footpaths, trails, parks, play spaces, pools, and sporting facilities	Deliver
♥ 15. Support initiatives that highlight the importance of gender equity, prevention of gender-based violence, and safety of children	Partner

Advocacy

Many issues that affect our communities are outside our direct control, but we can play a role by advocating for change. This page details what our priorities are to guide our work with state and federal governments, the private sector, and others to address these priorities and issues.

♥ Funding for our core services and projects

We will continue to advocate for certainty and sustainability in funding for our core services, including community development, emergency preparedness, resilience, and mental wellbeing. Many of our services have been funded through emergency recovery funding or other temporary sources in the past.

Economic resilience and industry transition

We will work with the private sector as well as all levels of government and neighbouring municipalities to plan for and respond to economic risks in a positive and proactive way. Our economy has faced significant challenges in the past and, as we move forward, there are risks from climate change and potential impacts to major industries and employers in Alpine Shire.

♥ Housing

We will continue to advocate to all levels of government for key actions to address housing challenges. The provision of affordable, sustainable, and resilient housing in Alpine Shire is needed to unlock key economic constraints and prevent housing stress and poverty among vulnerable members of our communities.

♥ Access to health services, education, jobs, and childcare

We will advocate to improve access to a range of services, whether through transport options or improved technology and telecommunications. Our lack of options to access basic services, particularly for young people and older people, places our communities at a significant disadvantage.

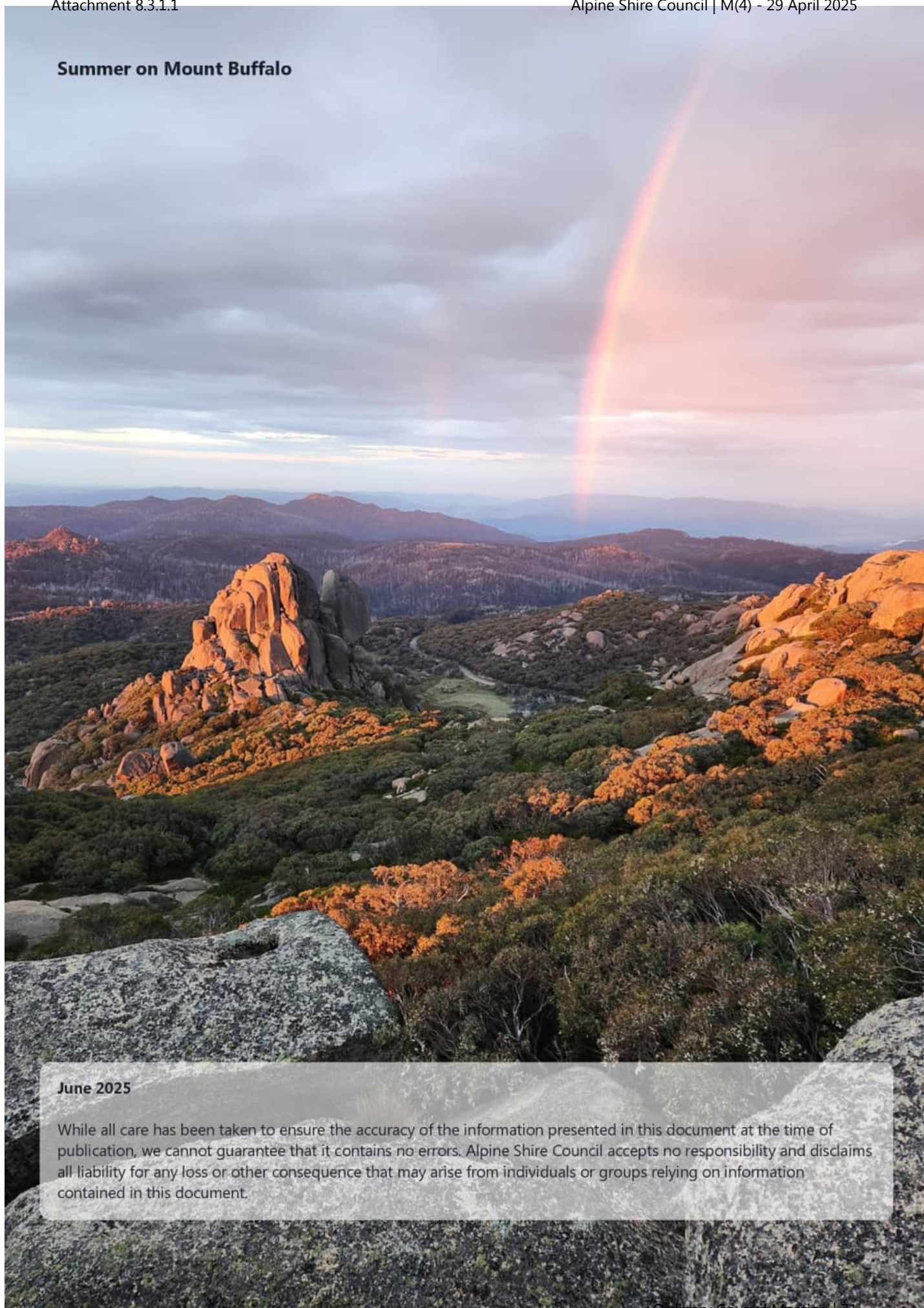
♥ Sustainability and climate change adaptation

We will continue to advocate for broad actions to support people and businesses across Alpine Shire to efficiently transition to a low carbon economy, including support for the agriculture and transport sectors. Climate adaptation enables us to make the most of opportunities in a changing landscape, and create a more sustainable future for generations to come.

Telecommunications and internet connectivity

We will continue to advocate for improved coverage and capacity in our telecommunications and internet networks. In many parts of Alpine Shire, there is inadequate telecommunications coverage, which impacts safety and leaves parts of our community with limited or no connectivity. In addition to these network gaps, there is insufficient capacity in our network during busy times, as the network is not designed for the high visitor numbers.

Summer on Mount Buffalo



June 2025

While all care has been taken to ensure the accuracy of the information presented in this document at the time of publication, we cannot guarantee that it contains no errors. Alpine Shire Council accepts no responsibility and disclaims all liability for any loss or other consequence that may arise from individuals or groups relying on information contained in this document.



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ACCESSIBILITY

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ENGAGE WITH US

Find out more and have your
say on our projects, initiatives,
and events by visiting
Engage Alpine.

engage.alpineshire.vic.gov.au





COUNCIL DOCUMENT

Draft

Revenue and Rating Plan

2025

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DOCUMENT UNCONTROLLED WHEN PRINTED

Document Control		
Policy number	Status Draft	Approved by Council
Date approved June 2025	Next review date June 2029	
Directorate Corporate and Community	Department Corporate	External

REVISION RECORD

Date	Version	Revision description
15 June 2021	1.0	Final Plan adopted by Council
25 July 2023	2.0	Desktop review to update and reflect references to Financial Hardship Policy No. 127 adopted by Council
29 April 2025	2.1	Plan reviewed in line with <i>LGA 1989 and LGA 2020</i> ; and approval sought to release for public consultation.
1 July 2025	3.0	Proposed commencement date for Revenue and Rating Plan 2025.

1. Purpose

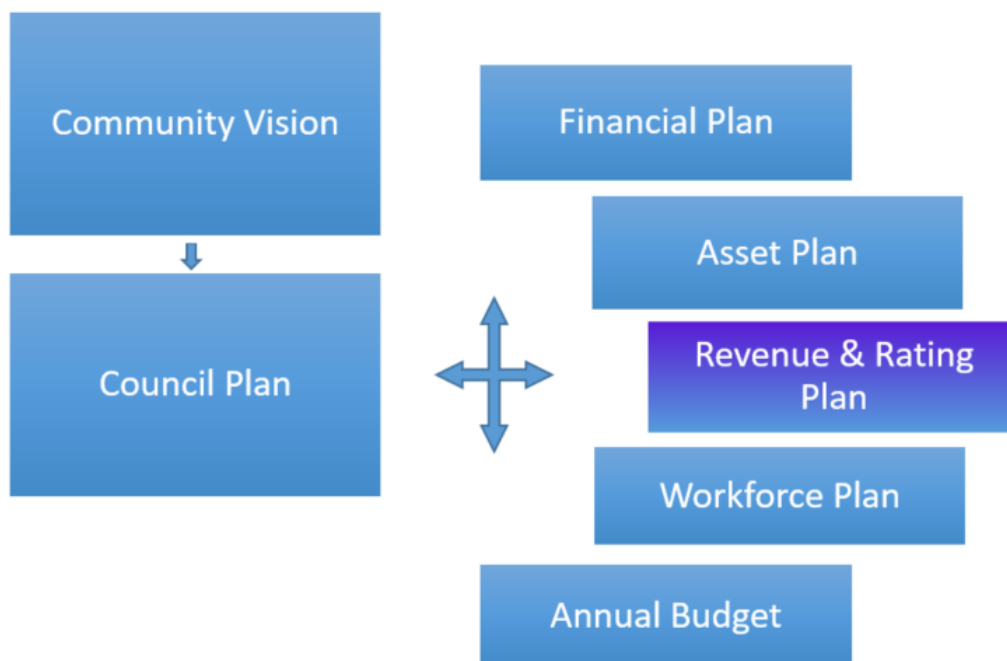
The *Local Government Act 2020* requires each council to prepare a Revenue and Rating Plan to cover a minimum period of four years following each council election. The Revenue and Rating Plan establishes the revenue raising framework within which the council proposes to work.

The purpose of the Revenue and Rating Plan is to determine the most appropriate and affordable revenue and rating approach for Alpine Shire Council which, in conjunction with other income sources, will adequately finance the objectives in the Council Plan.

This plan is an important part of Council's integrated planning framework, all of which is created to help Council achieve its vision (as contained in the draft Council Plan 2025 - 2029):

"A strong and adaptable Alpine Shire that embraces change, supports new ideas, and leads with confidence. Through community, sustainability, and bold leadership, we help to create a vibrant future."

Strategies outlined in this plan align with the strategic direction contained in the Council Plan, in particular "Evidence-based and sustainable organisation" and will feed into our budgeting and long-term financial planning documents, as well as other strategic planning documents under our Council's strategic planning framework.



This plan will explain how Council calculates the revenue needed to fund its activities, and how that funding will be split between ratepayers and other users of Council services.

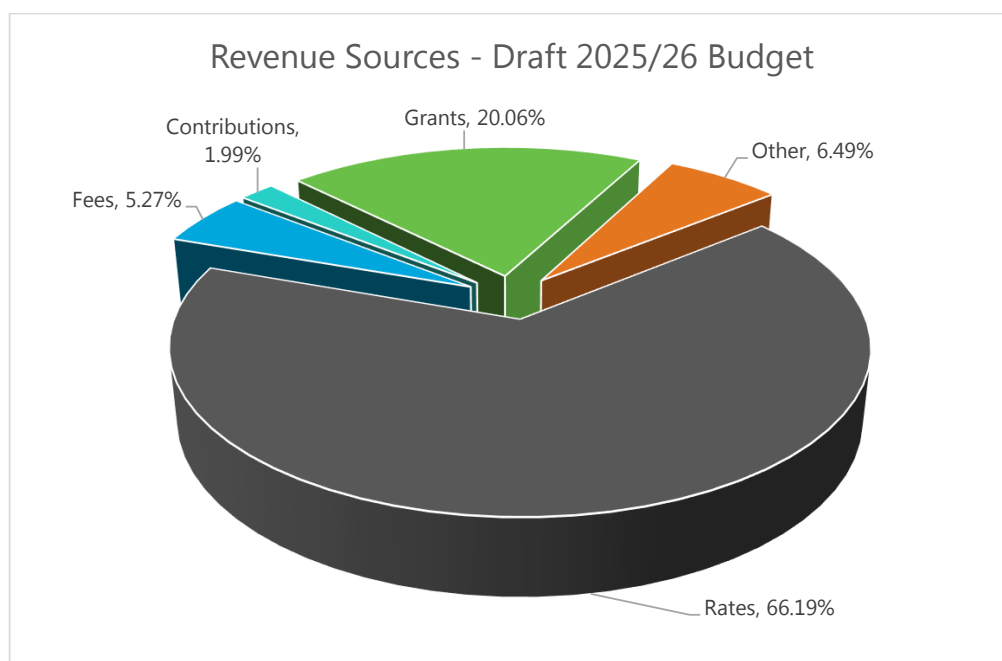
This plan will set out decisions that Council has made in relation to rating options available to it under the *Local Government Act 1989* to ensure the fair and equitable distribution of rates across property owners. It will also set out principles that are used in decision making for other revenue sources such as fees and charges.

It is also important to note that this plan does not set revenue targets for Council, it outlines the strategic framework and decisions that inform how Council will go about calculating and collecting its revenue.

This plan provides a control measure towards Council's Strategic Risk as described in Council's Risk Register – "Financial Sustainability – the organisation has inadequate planning in place to assure sustainable funding and expenditure into the future."

2. Introduction

Council provides several services and facilities to our local community, and in doing so, must collect revenue to cover the cost of providing these services and facilities.



Council's revenue sources include:

- Rates and Charges
- Waste Service Charges (if applicable)
- Grants from State and Commonwealth Governments
- Statutory Fees and Fines
- User Fees

- Cash and non-cash contributions from other parties (i.e., developers, community groups)
- Other Income

Rates are the most significant revenue source for Council, accounting for 66% of expected operating revenue received by Council in 2025/26. The collection of rates is an important factor in funding Council services.

The introduction of rate capping under the Victorian Government's Fair Go Rates System (FGRS) continues to keep focus on Council's long-term financial sustainability. The FGRS limits Council's ability to raise revenue above the rate cap unless an application is made to the Essential Services Commission for a variation. Maintaining service delivery levels and investing in community assets in this constrained revenue environment remain key priorities for Council. This strategy considers Council's reliance on rate income and provide options to actively reduce that reliance.

Council provides a wide range of services to the community, often for a fee or charge. The nature of these fees and charges generally depends on whether they relate to the provision of statutory or discretionary services. Some of these fees and charges, such as statutory planning fees, are set by State Government statute and are commonly known as regulatory fees. In these cases, councils usually have no control over service pricing. However, in relation to other services, Council can set a fee or charge and sets that fee based on the principles outlined in this Revenue and Rating Plan.

Council revenue can also be adversely affected by changes to funding from other levels of government. Some grants are tied to the delivery of council services, while many are directly linked to the delivery of new community assets, such as roads or sports pavilions. It is important for Council to be clear about what grants it intends to apply for, and the obligations that grants create in the delivery of services or infrastructure.

3. Community Engagement

The Revenue and Rating Plan outlines Council's decision-making process on how revenue is calculated and collected. The following public consultation process will be followed to ensure due consideration and feedback is received from relevant stakeholders.

Revenue and Rating Plan community engagement process:

- Draft Revenue and Rating Plan prepared by officers;
- Draft Revenue and Rating Plan placed on public exhibition once endorsed at Council meeting for a period of 28 days allowing for public submissions;
- Community engagement through public notice in local newspaper and Council's Engage platform;
- Hearing of public submissions ; and
- Final Revenue and Rating Plan (including any revisions) presented to Council meeting for adoption in June.

4. Rates and charges

Rates are property taxes that allow Council to raise revenue to fund essential public services to cater to their municipal population. Importantly, it is a taxation system that includes flexibility for councils to utilise different tools in its rating structure to accommodate issues of equity and to ensure fairness in rating for all ratepayers.

Council has established a rating structure comprised of three key elements. These are:

- General Rates: Based on property values (using the Capital Improved Valuation methodology), which are indicative of capacity to pay and form the central basis of rating under the *Local Government Act 1989*;
- Special Rates: Based on property values (using the Capital Improved Valuation methodology) and charged in addition to the general rates which defray the expense of an initiative of special benefit;
- Service Charges: A 'user pays' component for council services to reflect benefits provided by Council to ratepayers who benefit from a service, such as waste and recycling charges.

Striking a proper balance between these elements helps to improve equity in the distribution of the rate burden across residents.

Council makes a further distinction when applying general rates by applying rating differentials based on the purpose for which the property is used. That is, whether the property is used for residential, commercial/industrial, or farming purposes. This distinction is based on the concept that different property categories should pay a fair and equitable contribution.

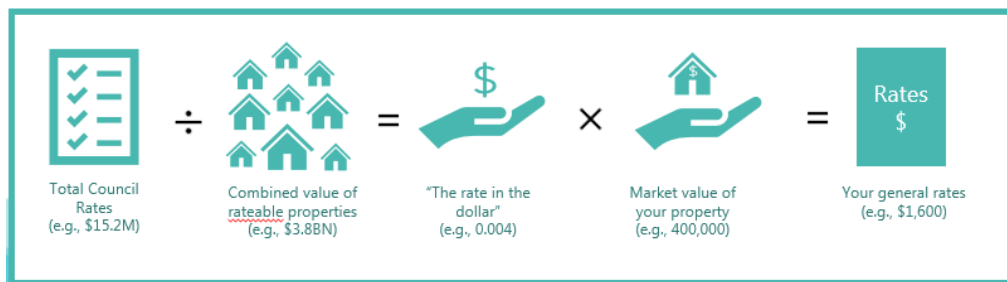
The Alpine Shire Council rating structure comprises three differential rates (residential or general, commercial/industrial, and farm land). These rates are structured in accordance with the requirements of Section 161 'Differential Rates' of the *Local Government Act 1989*, and the *Ministerial Guidelines for Differential Rating 2013* ([Ministerial Guidelines for Differential Rating 2013](#).)

The differential rates are currently set as follows:

- Residential 100%
- Commercial / Industrial 143%
- Farm land 73%

The formula for calculating General Rates, excluding any additional charges, arrears or additional supplementary rates is:

- Valuation (Capital Improved Value) x Rate in the Dollar (Differential Rate Type)



The rate in the dollar for each rating differential category is included in Council's annual budget.

Planning for future rate increases is therefore an essential component of the long-term financial planning process and plays a significant role in funding both additional service delivery and the increasing costs related to providing Council services.

Council is aware of the need to balance rate revenue (as an important income source) and community sensitivity and capacity to pay rate increases. With the introduction of the State Government's Fair Go Rates System, all rate increases are capped to a rate declared by the Minister for Local Government, which is announced in December for the following financial year.

Council currently utilises a service charge to recover a portion of the cost of Council's waste services and provide for future landfill rehabilitation costs. The waste service charge is not capped under the Fair Go Rates System, and Council will continue to allocate funds from this charge towards the provision of waste services. The Minister for Local Government in December 2023 issued a guideline that stated that recovering costs related to the management of public waste should not be collected through a waste services charge. Council has assessed this guideline and has chosen to maintain the current process for collecting funds for public waste management pending further guidance and strategic decision making.

4.1 RATING LEGISLATION

The legislative framework set out in the *Local Government Act 1989* determines council's ability to develop a rating system. The framework provides significant flexibility for Council to tailor a system that suits both its and our community needs.

Section 155 of the *Local Government Act 1989* provides that a Council may declare the following rates and charges on rateable land:

- General rates under Section 158;
- Municipal charges under Section 159;
- Service rates and charges under Section 162;

- Special rates and charges under Section 163.

The recommended strategy in relation to municipal charges, service rates and charges and special rates and charges are discussed later in this document.

In levying Council rates, Council is required to primarily use the valuation of the rateable property. Section 157 (1) of the *Local Government Act 1989* provides Council with three choices in terms of which valuation base to utilise. These being:

- Site Value (SV);
- Capital Improved Value (CIV); and
- Net Annual Value (NAV).

The advantages and disadvantages of the respective valuation basis are discussed further in this document. While this document outlines Council's strategy regarding rates revenue, rates data is contained in the Council's Annual Budget as required by the *Local Government Act 2020*.

Section 94(2) of the *Local Government Act 2020* states that Council must adopt a budget by 30 June each year (or at another time fixed by the Minister) to include:

- a. The total amount that the Council intends to raise by rates and charges;
- b. A statement as to whether the rates will be raised by the application of a uniform rate or a differential rate;
- c. A description of any fixed component of the rates, if applicable;
- d. If the Council proposes to declare a uniform rate, the matters specified in section 160 of the *Local Government Act 1989*;
- e. If the Council proposes to declare a differential rate for any land, the matters specified in section 161(2) of the *Local Government Act 1989*.

Section 94(3) of the *Local Government Act 2020* also states that Council must ensure that, if applicable, the budget also contains a statement:

- a. That the Council intends to apply for a special order to increase the Council's average rate cap for the financial year or any other financial year; or
- b. That the Council has made an application to the ESC for a special order and is waiting for the outcome of the application; or
- c. That a special Order has been made in respect of the Council and specifying the average rate cap that applies for the financial year or any other financial year.

This plan outlines the principles and strategic framework that Council will utilise in calculating and distributing the rating burden to property owners, however, the quantum of rate revenue and rating differential amounts will be determined in the annual Alpine Shire Council budget.

4.2 TAXATION PRINCIPLES

When developing a rating strategy including, in particular with reference to differential rates, a Council should consider the following good practice taxation principles:

- Wealth Tax
- Equity
- Efficiency
- Simplicity
- Benefit
- Capacity to Pay
- Diversity.

Wealth Tax

The “wealth tax” principle implies that the rates paid are dependent upon the value of a ratepayer’s real property and have no correlation to the individual ratepayer’s consumption of services or the perceived benefits derived by individual ratepayers from the expenditures funded from rates.

Equity

Horizontal equity means that Ratepayers in similar situations should pay similar amounts of rates (ensured mainly by accurate property valuations, undertaken in a consistent manner, their classification into homogenous property classes and the right of appeal against valuation).

Vertical equity means that those who are better off should pay more rates than those worse off (the rationale applies for the use of progressive and proportional income taxation. It implies a “relativity” dimension to the fairness of the tax burden).

Efficiency

Economic efficiency is measured by the extent to which production and consumption decisions by people are affected by rates.

Simplicity

How easily a rates system can be understood by ratepayers and the practicality and ease of administration.

Benefit

The extent to which there is a link between consumption/benefit and the rate burden.

Capacity to Pay

The capacity of ratepayers or groups of ratepayers to pay rates.

The rating challenge for Council therefore is to determine the appropriate balancing of competing considerations.

Rates and Charges Revenue Principles

Property rates will:

- Be reviewed annually;

- Not change dramatically from one year to next; and
- Be sufficient to fund current expenditure commitments and deliverables outlined in the Council Plan, Financial Plan and Asset Plan.

Differential rating should be applied as equitably as is practical and will comply with the [Ministerial Guidelines for Differential Rating 2013](#).

4.3 DETERMINING WHICH VALUATION BASE TO USE

Under the *Local Government Act 1989*, Council has three options as to the valuation base it elects to use. They are:

- Capital Improved Value (CIV): Value of land and improvements upon the land;
- Site Value (SV): Value of land only;
- Net Annual Value (NAV): Rental valuation based on CIV.

For residential and farm properties, NAV is calculated at 5 per cent of the Capital Improved Value. For commercial and industrial properties, NAV is calculated as the greater of the estimated annual rental value or 5 per cent of the CIV.

4.3.1 Capital Improved Value (CIV)

Capital Improved Value is the most used valuation base by local government with over 95% of Victorian councils applying this methodology. Based on the value of both land and all improvements on the land, it is generally easily understood by ratepayers as it equates to the market value of the property.

Section 161 of the *Local Government Act 1989* provides that a Council may raise any general rates by the application of a differential rate if:

- a. It uses the capital improved value system of valuing land; and
- b. It considers that a differential rate will contribute to the equitable and efficient carrying out of its functions.

Where a council does not utilise CIV, it may only apply limited differential rates in relation to farm land, urban farm land or residential use land.

Advantages of using Capital Improved Value (CIV)

- CIV includes all property improvements, and hence is often supported on the basis that it more closely reflects "capacity to pay". The CIV rating method takes into account the full development value of the property, and hence better meets the equity criteria than Site Value and NAV.
- With annual valuations, market values are more predictable and reduce the level of objections resulting from valuations.
- The concept of the market value of property is more easily understood with CIV rather than NAV or SV.
- Most councils in Victoria have now adopted CIV which makes it easier to compare relative movements in rates and valuations across councils.
- The use of CIV allows Council to apply differential rates in particular to property types that result in higher servicing costs to Council, as well as providing a mechanism for a

lower differential rates to be applied to farming properties to assist with farm properties remaining viable.

Disadvantages of using CIV

- Rates are based on the total property value which may not necessarily reflect the income level of the property owner, for example with pensioners and low-income earners.

4.3.2 Site value (SV)

With valuations based simply on the valuation of land and with only very limited ability to apply differential rates, the implementation of Site Value in an Alpine Shire Council context would cause a shift in rate burden from the industrial/commercial sectors onto the residential sector and would hinder council's objective of a fair and equitable rating system.

There would be further rating movements away from modern townhouse style developments on relatively small land parcels to older established homes on quarter acre residential blocks. In many ways, it is difficult to see an equity argument being served by the implementation of site valuation in the Alpine Shire Council.

Advantages of Site Value

- There is a perception that under site value, a uniform rate would promote development of land, particularly commercial and industrial developments. There is, however, little evidence to prove that this is the case.
- Scope for possible concessions for urban farm-land and residential use land.

Disadvantages of using Site Value

- Under SV, there will be a significant shift from the industrial/commercial sector onto the residential sector of the Shire. The percentage increases in many cases would be in the extreme range.
- SV is a major burden on property owners that have large areas of land. Some of these owners may have much smaller/older dwellings compared to those who have smaller land areas but well developed dwellings - but will pay more in rates. A typical example is flats, units, or townhouses which will all pay low rates compared to traditional housing styles.
- The use of SV can place pressure on council to give concessions to categories of landowners on whom the rating burden is seen to fall disproportionately (e.g. farm land and residential use properties). Large landowners are disadvantaged using site value.
- Use of SV would reduce Council's rating flexibility and options to deal with any rating inequities due to the removal of the ability to levy differential rates.
- The community may have greater difficulty in understanding SV valuation on their rate notices.

4.3.3 Net annual value (NAV)

NAV, in concept, represents the annual rental value of a property. However, in practice, NAV is linked to capital improved value for residential and farm properties. Valuers derive the NAV directly as 5 per cent of CIV for residential and farm properties.

In contrast to the treatment of residential and farm properties, NAV for commercial and industrial properties are assessed regarding actual market rental. This differing treatment of commercial versus residential and farm properties has led to some suggestions that all properties should be valued on a rental basis.

Overall, the use of NAV is not largely supported. For residential and farm ratepayers, actual rental values pose some problems. The artificial rental estimate used may not represent actual market value, and means the base is the same as CIV but is harder to understand.

4.3.4 Recommended valuation base

In choosing a valuation base, councils must decide on whether they wish to adopt a differential rating system (different rates in the dollar for different property categories) or a uniform rating system (same rate in the dollar). If a council was to choose the former, under the *Local Government Act 1989* it must adopt either of the CIV or NAV methods of rating.

Alpine Shire Council applies Capital Improved Value (CIV) to all properties within the municipality to consider the fully developed value of the property. This basis of valuation considers the total market value of the land plus buildings and other improvements.

Differential rating allows (under the CIV method) council to shift part of the rate burden from some groups of ratepayers to others, through different "rates in the dollar" for each class of property.

Section 161(1) of the *Local Government Act 1989* outlines the requirements relating to differential rates, which include:

- a. A Council may raise any general rates by the application of a differential rate, if Council considers that the differential rate will contribute to the equitable and efficient carrying out of its functions.
- b. If a Council declares a differential rate for any land, the Council must specify the objectives of the differential rate, which must be consistent with the equitable and efficient carrying out of the Councils functions and must include the following:
 - i. A definition of the types or classes of land which are subject to the rate and a statement of the reasons for the use and level of that rate.
 - ii. An identification of the type or classes of land which are subject to the rate in respect of the uses, geographic location (other than location on the basis of whether or not the land is within a specific ward in Council's district).

- iii. Specify the characteristics of the land, which are the criteria for declaring the differential rate.

Once the Council has declared a differential rate for any land, the Council must:

- a. Specify the objectives of the differential rates
- b. Specify the characteristics of the land which are the criteria for declaring the differential rate.

The purpose is to ensure that Council has a sound basis on which to develop the various charging features when determining its revenue strategies and ensure that these are consistent with the provisions of the *Local Government Act 1989*.

The general objectives of each of the differential rates are to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council. There is no limit on the number or types of differential rates that can be levied, but the highest differential rate can be no more than four times the lowest differential rate.

4.3.5 Property Valuations

The *Valuation of Land Act 1960* is the principal legislation in determining property valuations. Under this Act, the Valuer General Victoria conducts property valuations on an annual basis.

The value of land is always derived by the principle of valuing land for its highest and best use at the relevant time of valuation.

Council must be mindful of the impacts of revaluations on the various property types in implementing the differential rating strategy outlined in the previous section to ensure that rises and falls in council rates remain affordable and that rating 'shocks' are mitigated to some degree.

4.3.6 Supplementary Valuations

Supplementary valuations are carried out for a variety of reasons including rezoning, subdivisions, amalgamations, renovations, new constructions, extensions, demolitions, occupancy changes and corrections. The Victorian Valuer-General is tasked with undertaking supplementary valuations and advises council on a monthly basis of valuation and Australian Valuation Property Classification Code (AVPCC) changes.

Supplementary valuations bring the value of the affected property into line with the general valuation of other properties within the municipality. Objections to supplementary valuations can be lodged in accordance with Part 3 of the *Valuation of Land Act 1960*.

Any objections must be lodged with Council within two months of the issue of the supplementary rate notice.

4.3.7 Objections to property valuations

Part 3 of the *Valuation of Land Act 1960* provides that a property owner may lodge an objection against the valuation of a property or the Australian Valuation Property Classification Code (AVPCC) within two months of the issue of the original or amended (supplementary) Rates and Valuation Charges Notice (Rates Notice), or within four months if the notice was not originally issued to the occupier of the land.

A property owner must lodge their objection to the valuation or the AVPCC electronically via the Valuer General Victoria Portal or in writing to the Alpine Shire Council. Property owners can appeal their land valuation within two months of receipt of their Council Rate Notice.

Property owners can also object to the site valuations on receipt of their Land Tax Assessment.

4.4 RATING DIFFERENTIALS

Council believes each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the classes of land which are subject to each differential rate and the uses of each differential rate are set out below.

Changes to rating classification

Ratepayers are responsible for ensuring that the details contained in the individual notices are correct. Any adjustments to rates or rating categories will only be effective in the year the adjustment is made and will not be applied retrospectively.

4.4.1 General Rate

The general rate is applied to every property unless the property falls into a specific differential rate category.

Definition:

General land is any rateable land which does not have the characteristics of Farm Rate land or Commercial/ Industrial Rate land.

Objectives:

To ensure that Council has adequate funding to undertake its strategic, statutory, service provision and community services obligations and to ensure that the differential rate in the dollar declared for defined general rate land properties is fair and equitable, having regard to the cost and the level of benefits derived from provision of Council services.

Use of Rate:

The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Level of Rate:

100% of General Rate

4.4.2 Farm Rate

A differential rate is applied to farm land at 73% of the general rate. An application must be made in writing to change the classification of a property to the differential farm rate.

Definition:

"Farm Land" means any rateable land which satisfies the following criteria:

- The land area must be of 8Ha or more; or
 - be used primarily for grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities; and
 - show that the primary source of income is derived from the land; and
- The land must be used by a business:
 - that has a significant and substantial commercial purpose or character; and
 - that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and - that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way it is operating.

Any variations outside this policy require Council approval.

Objectives:

The objective of the farm rate policy is to "to allow for a reduced rate on all land declared as farm land which will more equitably spread the general rate burden over the rate base of the municipality given the broad nature of services provided by Council and their availability to the farming community."

It is important to ensure that highly productive farming land is not rated at levels that force farmers to seek to subdivide and sell off parcels to remain viable.

Scope: The policy applies to Council when considering and determining the annual budget of rates and charges. It does not apply to land located in Dinner Plain Village.

Use of Rate:

The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above

Level of Rate:

73% of the General Rate.

4.4.3 Commercial / Industrial Rate

A commercial / industrial differential rate of 143% of the general rate is applied to commercial / industrial land.

Definition:

Commercial or industrial land is any land, which is:

- is used primarily for commercial or industrial purposes (including but not limited to any accommodation premises, motel or hotel used primarily to accommodate travellers, tourists or other persons engaged in recreational pursuits); or
- is adapted or designed to be used primarily for commercial or industrial purposes (including but not limited to any accommodation premises adapted or designed to be used primarily for accommodating travellers, tourists or other persons engaged in recreational pursuits); or
- is located in a Commercial 1 Zone, Industrial 1 Zone or Industrial 2 Zone under the Alpine Planning Scheme; or
- has a dwelling constructed on it, which is not the principal place of residence of the owner and which is made available for commercial hire, lease or licence to tourists, persons engaged in recreational pursuits or other like persons (on either a casual or permanent basis). This is defined as a 'holiday house'.

Any variations outside this policy require Council approval.

Objectives:

The objective of the Commercial / Industrial Rate Policy is "to ensure equity in the application of the rating burden across the Shire. It provides for the higher costs of servicing commercial and industrial properties, specialist properties and undertaking economic development and tourism strategies. This is reflected in the application of a rate in the dollar which is higher than the rate in the dollar for other land."

The tourism industry is the largest industry within the Shire. Festivals and events are a critical driver for the Alpine Shire economy and Council delivers a coordinated program to facilitate a strong calendar of events.

A significant portion of the money raised is invested to undertake economic development and tourism strategies, to support the growth and future wellbeing of both tourism and economic development within the Shire.

Investment in tourism and economic development, along with the physical location and general nature of commercial/industrial properties, results in a higher servicing cost to Council. Therefore, a differential rate is applied to ensure equity.

Scope:

The policy applies to Council when considering and determining the annual budget of rates and charges. It does not apply to land located in Bogong Village.

Use of Rate:

The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives specified above.

Level of Rate:

143% of the General Rate.

4.4.4 Advantages of a differential rating system

The advantages of utilising a differential rating system summarised below are:

- There is greater flexibility to distribute the rate burden between all classes of property, and therefore link rates with the ability to pay and reflecting the tax deductibility of rates for commercial and industrial premises.
- Differential rating allows Council to better reflect the investment required by Council to establish infrastructure to meet the needs of the commercial and industrial sector.
- Allows Council to reflect the unique circumstances of some rating categories where the application of a uniform rate may create an inequitable outcome (e.g. Farming enterprises).
- Allows Council discretion in the imposition of rates to facilitate and encourage appropriate development of its municipal district in the best interest of the community. (i.e. vacant commercial properties still attract the commercial differential rate)

4.4.5 Disadvantages of a differential rating system

The disadvantages in applying differential rating are:

- The justification of the differential rate can at times be difficult for the various groups to accept giving rise to queries and complaints where the differentials may seem to be excessive.
- Differential rates can be confusing to ratepayers, as they may have difficulty understanding the system. Some rating categories may feel they are unfavourably treated because they are paying a higher level of rates than other ratepayer groups.
- Differential rating involves a degree of administrative complexity as properties continually shift from one type to another (e.g., residential to commercial), requiring Council to update its records. Ensuring the accuracy/integrity of Council's data base is critical to ensure that properties are correctly classified into their right category.
- Council may not achieve the objectives it aims for through differential rating. For example, Council may set its differential rate objectives to levy a higher rate on land not developed, however it may be difficult to prove whether the rate achieves those objectives.

4.5 CULTURAL AND RECREATIONAL LANDS

Under the *Cultural Recreational Land Act 1963*, Council can charge a reduced amount of rates, or not charge rates, to lands that fall under this category. These may include, for example, tennis clubs, bowls clubs or golf clubs. In making this decision, Council needs to have regard to the services provided by the Council and the benefit to the community derived from the recreational lands.

Council individually considers community recreational lands that provide a community benefit as to whether they warrant a reduced or nil rate charge. These lands may still be required to pay service charges such as a waste and recycling collection on a user pays basis.

4.6 PAYMENT IN LIEU OF RATES

In line with the *Electricity Industry Act 2000 s94 (6A)*, Council has a 'Payment in lieu of Rates (PiLoR)' arrangement with the AGL Hydro Partnership for its properties within the Alpine Shire. The amount paid is determined by a Victorian Government Gazette and is based on the power generating capacity of the operation, indexed annually in line with CPI. Discounts may be provided where the station operates at low capacity.

4.7 MUNICIPAL CHARGE

Another principal rating option available to councils is the application of a municipal charge. Under Section 159 of the *Local Government Act 1989*, a council may declare a municipal charge to cover some administrative costs. The legislation is not definitive on what comprises administrative costs and does not require councils to specify what is covered by the charge.

The application of a municipal charge represents a choice to raise a portion of the rates by a flat fee for all properties, rather than sole use of the CIV valuation method.

Under the *Local Government Act 1989*, a council's total revenue from a municipal charge in a financial year must not exceed 20 per cent of the combined sum of total rates.

The municipal charge would apply equally to all properties and is based upon the recovery of a fixed cost of providing administrative services irrespective of valuation. The same contribution amount per assessment to cover a portion of council's administrative costs can be seen as an equitable method of recovering these costs.

Municipal Charges have the effect of flattening the rate burden making people in lower valued properties pay more. The Alpine Shire does not have many low value properties and to place a charge on the rate notice to cover the 'administrative costs' of Council, is unpopular and hard for the ratepayer to understand. Accordingly, this mechanism has been deemed to be unsuitable and is not applied to the Alpine Shire.

4.8 SPECIAL RATE AND CHARGE SCHEMES

The *Local Government Act 1989* recognises that councils need mechanisms to provide improved infrastructure for their local communities. Legislation allows councils to pass on the cost of capital infrastructure to the owner of a property that generally receives a unique benefit from the construction works. The technical explanation of a special charge comes from legislation (under the *Local Government Act 1989*) that allows a council to recover the cost of works from property owners who will gain special benefit from that work.

The purposes for which special rates and special charges may be used include road construction, kerb and channelling, footpath provision, drainage, landscaping and environmental improvement programs, fire prevention schemes or other projects that benefit small or localised areas or ratepayer groups. Council can require a person to pay a special rate or charge, if it will defray the expense of an initiative of special benefit to the person required to pay it.

Council had raised a special rate for the Dinner Plain Village for a number of years to defray the costs of providing special services to specific ratepayer groups within the Village. It is not proposed to raise a Special Rate in the 2025/26 financial year. This change does not preclude Council from raising a Special Rate in the future in line with the requirements of the Act.

4.9 SERVICE RATES AND CHARGES

Section 162 of the *Local Government Act 1989* provides council with the opportunity to raise service rates and charges for any of the following services:

- a. The provision of a water supply
- b. The collection and disposal of refuse
- c. The provision of sewage services
- d. Any other prescribed service.

Alpine Shire Council levies the following annual waste service charges:

- Waste & Recycling Collection Service
- Dinner Plain Waste Collection Service
- Waste Management Charge
- FOGO Service

Waste service charges will be charged according to

- a. The bins or waste services that each ratepayer receives; and
- b. The overall cost of managing waste, for example developing, monitoring, managing and rehabilitating landfills; operating our transfer stations; and managing public place waste.

4.10 COLLECTION AND ADMINISTRATION OF RATES AND CHARGES

The purpose of this section is to outline the rate payment options, processes and the support provided to ratepayers facing financial hardship.

4.10.1 Payment options

In accordance with section 167(1) of the *Local Government Act 1989* ratepayers have the option of paying rates and charges by way of four instalments.

Payments are due on the prescribed dates below:

- 1st Instalment: 30 September
- 2nd Instalment: 30 November
- 3rd Instalment: 28 February
- 4th Instalment: 31 May

Council offers a range of payment options including:

- In person at Council offices (cheques, EFTPOS, credit/debit cards and cash);
- Online via Council's ratepayer portal;
- Flexipay (one-off and direct debit and arrangement payments);
- BPAY;
- BPAY View;
- Australia Post (over the counter, over the phone via credit card and on the internet);
- By mail (cheques and money orders only).

4.10.2 Interest on arrears and overdue rates

Interest is charged on all overdue rates in accordance with Section 172 of the *Local Government Act 1989*. The interest rate applied is fixed under Section 2 of the *Penalty Interest Rates Act 1983*, which is determined by the Minister and published by notice in the Government Gazette.

Penalty interest is to be charged from the date when each instalment was due.

Council cannot apply an alternative rate but has the power to exempt any person from paying the whole or part of any interest amount generally or specifically payable in accordance with Section 172 (2A) of the *Local Government Act (1989)*.

4.10.3 Pensioner rebates

Holders of a Centrelink or Veteran Affairs Pension Concession card or a Veteran Affairs Gold Card which stipulates TPI (Totally or Permanently Incapacitated) or War Widow may claim a rebate on their sole or principal place of residence. Upon initial application, the applicant's eligibility is verified online and ongoing eligibility is maintained, unless rejected by Centrelink or the Department of Veterans' Affairs during the annual verification procedure. Upon confirmation of an eligible pensioner concession status, the pensioner rebate is deducted from the rate account before payment is required by the ratepayer.

With regards to new applicants, after being granted a Pensioner Concession Card (PCC), pensioners can then apply for the rebate at any time throughout the rating year. Retrospective claims up to a maximum of one previous financial year can be approved by Council on verification of eligibility criteria, for periods prior to this, claims may be approved by the relevant government department.

Council does not provide further rebates to pensioners beyond that provided above, noting that a reduction of rates in one area redistributes the costs to other rate payers.

4.10.4 Deferred payments

Under Section 170 of the *Local Government Act 1989*, Council may defer the payment of any rate or charge for an eligible ratepayer whose property is their sole place of residency, allowing ratepayers an extended period to make payments or alternatively to forestall payments on an indefinite basis until the ratepayer ceases to own or occupy the land in respect of which rates and charges are to be levied.

Deferral of rates and charges are available to all ratepayers who have proven financial difficulties. Where Council approves an application for deferral of rates or charges, interest will continue to be levied on the outstanding balance of rates and charges.

Any application for deferral will be assessed in line with Council's Financial Hardship Policy.

4.10.5 Financial Hardship Policy

It is acknowledged at the outset that various ratepayers may experience financial hardship for a range of issues, and that meeting rate obligations constitutes just one element of several difficulties that may be faced. The purpose of the Financial Hardship Policy is to provide options for ratepayers facing such situations to deal with the situation positively and reduce the strain imposed by financial hardship. Ratepayers may elect to either negotiate a rate payment plan or apply for a rate deferral.

The current version of the Financial Hardship Policy can be found on the Alpine Shire Council web site.

4.10.6 Debt recovery

Council makes every effort to contact ratepayers at their correct address but it is the ratepayers' responsibility to properly advise Council of their contact details. The *Local Government Act 2020* Section 122 requires the buyer of property, or their agents (e.g., solicitors and or conveyancers), to notify Council by way of notice of acquisition of an interest in land.

If an account becomes overdue, Council will issue an overdue reminder notice which will include accrued penalty interest. If the account remains unpaid, Council may take legal action without further notice to recover the overdue amount. All fees and court costs incurred will be recoverable from the ratepayer.

If an amount payable by way of rates in respect to land has been in arrears for three years or more, Council may take action to sell the property in accordance with the *Local*

Government Act 1989 Section 181. Council also has the option of placing a caveat on the property until the debt is extinguished.

Councils' debt collection practices are intended to act as a deterrent to ratepayers who might otherwise fail to pay rates on time, to allow Council to recover the administrative cost of following up unpaid rates and to recover any interest cost Council may incur due to lost investment opportunities. The principle in providing for such penalty is that ratepayers who pay within the required timeframe should not have to subsidise or bear any cost of ratepayers who default in payment.

4.10.7 Emergency Services and Volunteer Fund (ESVF)

In 2012 the Victorian State Government passed legislation requiring the Fire Services Property Levy (FSPL) to be collected from ratepayers. Previously this was collected through building and property insurance premiums. The FSPL sought to fund the services provided by the Fire Rescue Victoria (FRV) and Country Fire Authority (CFA), and all levies collected by Council are passed through to the State Government.

The FSPL was based on two components, a fixed charge, and a variable charge which is linked to the Capital Improved Value of the property. This levy is not included in the rate cap and increases in the levy are at the discretion of the State Government.

On 13 December 2024, the Treasurer wrote to councils indicating that the FSPL would be replaced by the Emergency Services and Volunteer Fund (ESVF) from 1 July 2025. The aim of the ESVF is to support a broader range of emergency services and for the first time includes funding for Victorian State Emergency Service, Triple Zero Victoria, the State Control Centre, Forest Fire Management Victoria and Emergency Recovery Victoria, as well as the previously funded Country Fire Authority and Fire Rescue Victoria.

The Treasurer announced the changes would occur in two tranches with the first tranche effective from 1 July 2025 and a second effective from 1 July 2026. For further information refer to:

<https://www.dtf.vic.gov.au/emergency-services-and-volunteers-fund>

As this is an evolving change, if you desire to know more, it is recommended that you follow the above link.

Council will be directed on the rate of ESVF to be collected by the State Government per property and as per the FSPL, Council will be the collection agency for the ESVF and will remit 100% of funds collected to the State Government.

Active volunteers and lifetime members of the Country Fire Authority (CFA) and Victoria State Emergency Service (VicSES) will be offered a rebate on the ESVF on their primary place of residence (such as a house or farm). Further details on eligibility for this rebate will be provided by the State Government closer to the ESVF implementation date of 1 July 2025.

4.10.8 Land Tax

Land tax is charged and collected by the State Government. Enquiries related to land or vacant land tax should be directed to the State Revenue Office.

5. Other revenue items

5.1 USER FEES AND CHARGES

User fees and charges are those that Council will charge for the delivery of services and use of community infrastructure.

Examples of user fees and charges include:

- Kindergarten and Childcare fees
- Waste Management charges
- Leases and facility hire fees

The provision of infrastructure and services form a key part of council's role in supporting the local community. In providing these, council must consider a range of 'Best Value' principles including service cost and quality standards, value-for-money, and community expectations and values. Council must also balance the affordability and accessibility of infrastructure and services with its financial capacity and in the interests of long-term financial sustainability.

Councils must also comply with the government's Competitive Neutrality Policy for significant business activities they provide and adjust their service prices to neutralise any competitive advantages when competing with the private sector.

In providing services to the community, council must determine the extent of cost recovery for services consistent with the level of both individual and collective benefit that the services provide and in line with the community's expectations.

Services are provided based on one of the following pricing methods:

- a. Market Price
- b. Full Cost Recovery Price
- c. Subsidised Price

Market pricing is where council sets prices based on the benchmarked competitive prices of alternate suppliers. In general market price represents full cost recovery plus an allowance for profit. Market prices will be used when other providers exist in the given market, and council needs to meet its obligations under the Commonwealth's Competitive Neutrality Policy.

It should be noted that if a market price is lower than council's full cost price, then the market price would represent council subsidising that service. If this situation exists, and there are other suppliers existing in the market at the same price, this may mean that council is not the most efficient supplier in the marketplace. In this situation, council will consider whether there is a community service obligation and whether council should be providing this service at all.

Full cost recovery price aims to recover all direct and indirect costs incurred by council. This pricing should be used where a service provided by council benefits individual customers specifically, rather than the community as a whole. In principle, fees and charges should be set at a level that recovers the full cost of providing the services unless there is an overriding policy or imperative in favour of subsidisation.

Subsidised pricing is where council subsidises a service by not passing the full cost of that service onto the customer. Subsidies may range from full subsidies (ie council provides the service free of charge) to partial subsidies, where council provides the service to the user with a discount. The subsidy can be funded from council's rate revenue or other sources such as Commonwealth and State funding programs. Full council subsidy pricing and partial cost pricing should always be based on knowledge of the full cost of providing a service.

As per the 2010 Victorian Auditor General's Office report "Fees and charges – cost recovery by local government" recommendations, Council has developed a user fee pricing approach to help guide the fair and equitable setting of prices. This outlines the process for setting fee prices and includes such principles as:

- Both direct and indirect costs to be taken into account when setting prices;
- Accessibility, affordability and efficient delivery of services must be taken into account; and
- Competitive neutrality with commercial providers.

Council develops a table of fees and charges as part of its annual budget each year. Proposed pricing changes will be included in this table and will be communicated to stakeholders before the budget is adopted, giving them the chance to review and provide feedback before the fees are finalised.

Council's approved Fees and Charges Schedule can be found in the Annual Budget and on the Council's website.

5.2 STATUTORY FEES AND CHARGES

Statutory fees and charges are those which Council collects under the direction of legislation or other government directives. The rates used for statutory fees and fines are generally advised by the state government department responsible for the corresponding services or legislation, and generally councils will have limited discretion in applying these fees.

Examples of statutory fees and fines include:

- Planning and subdivision fees
- Building and Inspection fees
- Infringements and fines
- Land Information Certificate fees

Penalty and fee units are used in Victoria's Acts and Regulations to describe the amount of a fine or a fee.

Penalty units

Penalty units are used to determine the amount a person is fined when they commit an infringement offence. For example, the fine for selling a tobacco product to a person aged under 18 is four penalty units.

One penalty for the period 1 July 2024 to 30 June 2025 is \$197.59. Penalties are rounded to the nearest dollar.

The value of a penalty unit is set annually by the Victorian Treasurer, and is updated on 1 July each year. More information can be found here: [Indexation of fees and penalties | dtf.vic.gov.au](https://www.dtf.vic.gov.au/indexation-of-fees-and-penalties)

Fee units

Fee units are used to calculate the fee Council can charge for a range of Regulatory services under Acts and Regulations including certificates and registration, or licencing of activities.

The value of one fee unit for the period 1 July 2024 to 30 June 2025 is \$16.33 from. This value will increase at the beginning of a financial year, at the same time as penalty units. The cost of fees and penalties is calculated by multiplying the number of units by the current value of the fee or unit. The exact cost may be rounded up or down.

The value of a fee unit is set annually by the Victorian Treasurer and is updated on 1 July each year. More information can be found here: [Indexation of fees and penalties | dtf.vic.gov.au](https://www.dtf.vic.gov.au/indexation-of-fees-and-penalties)

5.3 GRANTS

Grant revenue represents income usually received from other levels of government. Some grants are singular and attached to the delivery of specific projects, while others can be of a recurrent nature, and may or may not, be linked to the delivery of projects.

Council will pro-actively advocate to other levels of government for grant funding support to deliver important infrastructure and service outcomes for the community. Council may use its own funds to leverage higher grant funding and maximise external funding opportunities.

When preparing its financial plan, Council considers its project proposal pipeline, advocacy priorities, upcoming grant program opportunities, and co-funding options to determine what grants to apply for. Council will only apply for and accept external

funding if it is consistent with the Community Vision and does not lead to the distortion of Council Plan priorities.

Grant assumptions are then clearly detailed in council's budget document. No project that is reliant on grant funding will proceed until a signed funding agreement is in place.

5.4 CONTRIBUTIONS

Contributions represent funds received by Council, other than the State or Commonwealth Governments and are usually linked to projects or specific activities.

Contributions can be made to Council in the form of either cash payments or asset handovers.

Examples of contributions include:

- Monies collected from developers under planning and development agreements;
- Monies collected under developer contribution plans and infrastructure contribution plans;
- Contributions from user groups towards upgrade of facilities;
- Assets handed over to Council from developers at the completion of a subdivision, such as roads, drainage, and footpaths.

Contributions should always be linked to a planning or funding agreement. Council will not undertake any work on a contribution-funded project until a signed agreement outlining the contribution details is in place.

Contributions linked to developments can be received well before any Council expenditure occurs. In this situation, the funds will be identified and held separately for the specific works identified in the agreements.

5.5 INTEREST ON INVESTMENTS

Council receives interest on funds managed as part of its investment portfolio, where funds are held in advance of expenditure, or for special purposes. The investment portfolio is managed per Council's investment policy, which seeks to earn the best return on funds, while minimising risk.

5.6 BORROWINGS

Whilst not a source of income, borrowings can be an important cash management tool in appropriate circumstances. Loans can only be approved by Council resolution. Refer to the Council's Borrowing Policy for more information.

6. Approval

THE COMMON SEAL OF THE
ALPINE SHIRE COUNCIL was
hereunto affixed this xx day of xxxx 2025
in the presence of:

COUNCILLOR	SIGNATURE
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COUNCILLOR	SIGNATURE
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CHIEF EXECUTIVE OFFICER	SIGNATURE
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COUNCIL DOCUMENT

Draft Budget

2025/26

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1. Mayor and CEO's Introduction

We are pleased to present the Alpine Shire Council draft Budget for the 2025-26 financial year. This budget reflects our commitment to maintaining financial sustainability while delivering essential services and key projects that enhance the quality of life for our residents and visitors.

Despite ongoing economic challenges, we have created a budget that aims to balance financial responsibility with the need to invest in our community. Our total operating expenditure for 2025/26 is projected at \$36.6m, a decrease from the previous year, reflecting our efforts to streamline operations and improve efficiency.

We are forecasting an operating deficit of \$1.3m, which is an improved position from this year's projected underlying deficit of \$2.0m.

As part of the draft 2025-26 Budget, Council plans to deliver a capital expenditure program totalling \$7.9m, a decrease from the 2024-25 capital expenditure forecast of \$20.4 m. This is primarily due to a reduction in available grant funding.

Key allocations include:

- \$2.4m for roads, supporting a program of works across our roads network including stabilisation and patching, line marking, asphalt overlays, and a road upgrade program.
- \$1.6m for waste, including kerbside and public bins renewal, and landfill capping.
- \$1.2m for property and buildings, supporting a program of design, upgrades, and construction across our Shire.
- \$1.1m for plant, machinery, and equipment, enabling renewal of Council's fleet and large plant, new large plant, mobile AV equipment for Council meetings, and library books.
- \$1.4m for other infrastructure, including bridge renewal, additional and renewal of footpaths and cycleways, drainage renewal, and renewal of recreational parks and facilities.

In addition to our capital works program, we are excited to introduce several new initiatives aimed at enhancing our community's well-being and operational efficiency.

We have allocated an additional \$100,000 for tree maintenance, which will enhance the green spaces and environmental health of our Shire. Furthermore, we have earmarked \$62,000 additional for public facilities maintenance. This funding will ensure that our public spaces are well-maintained and accessible, providing safe and welcoming environments for community activities and gatherings.

Maintaining these facilities is crucial for ensuring that everyone can enjoy our shared spaces. To maintain high standards of cleanliness and hygiene, we have allocated \$115,000 additional for public facility cleaning, contributing to the overall health and well-being of our community.

By focusing on strategic investments and cost-saving measures, we are confident that we can navigate the challenges ahead and continue to provide high-quality services and infrastructure for our residents and visitors.

This budget represents a careful balance between maintaining financial health, and investing in the future of the Alpine Shire. We look forward to working together to achieve our shared vision for a resilient, prosperous, and sustainable community.

Cr Sarah Nicholas
Mayor

Will Jeremy
Chief Executive Officer

Financial Snapshot

Key Statistics	2024/25 Forecast \$'000	2025/26 Budget \$'000
Total Operating Expenditure (\$000)	38,736	36,617
Underlying Operating Surplus (\$000)	(2,004)	(1,300)
Capital Works Expenditure (\$000)	20,425	7,952
Staff Numbers (EFT)	143	137
Budgeted Expenditure by Objective	2025/26 Budget \$'000	Budget %
1. Customer Focused Alpine	15,566	42%
2. Sustainable and Resilient Alpine	11,354	31%
3. Vibrant and Healthy Alpine	9,978	27%

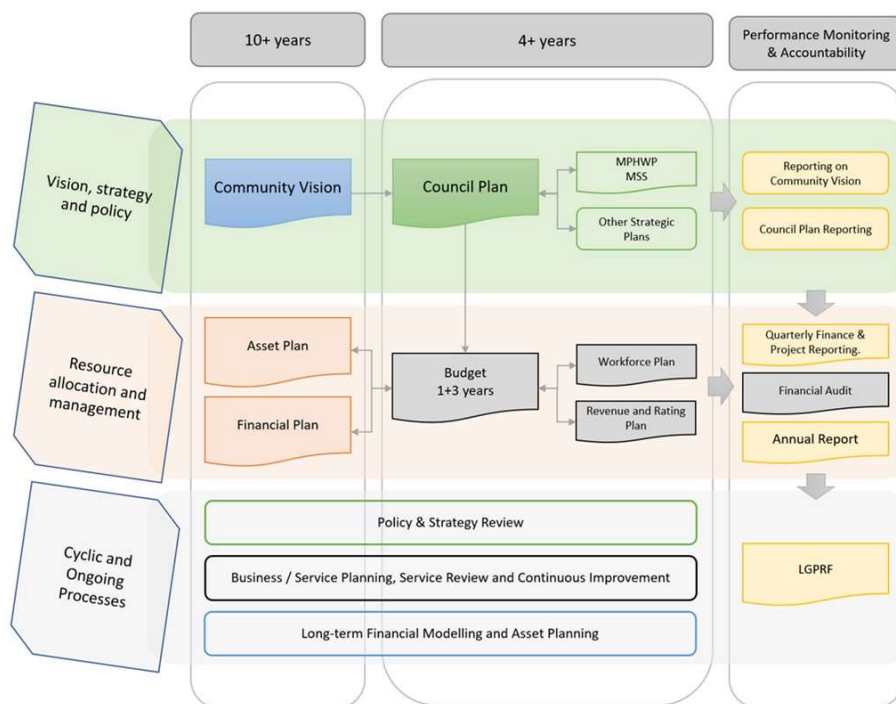
2. Link to the integrated planning and reporting framework

This section describes how the Annual Budget links to the achievement of the Community Vision and Council Plan 2025 - 2029 within an overall integrated planning and reporting framework.

This framework guides the Council in identifying community needs and aspirations over the long term (Community Vision and Long Term Financial Plan), medium term (Council Plan, Workforce Plan and Revenue and Rating Plan) and short term (Budget) and then holding itself accountable (Annual Report).

2.1 LEGISLATIVE PLANNING AND ACCOUNTABILITY FRAMEWORK

The Budget is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The diagram below depicts the integrated planning and reporting framework that applies to local government in Victoria. At each stage of the integrated planning and reporting framework there are opportunities for community and stakeholder input. This is important to ensure transparency and accountability to both residents and ratepayers.



Source: Department of Jobs, Precincts and Regions

*Relevant acronyms**MPHWP: Municipal Public Health and Wellbeing Plan**MSS: Municipal Strategic Statement**LGPRF: Local Government Performance Reporting Framework*

The timing of each component of the integrated planning and reporting framework is critical to the successful achievement of the planned outcomes.

2.1.1 Key Planning Considerations

Although councils have a legal obligation to provide some services — such as animal management, local roads, food safety and statutory planning — most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of community's change.

Therefore, councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

Community consultation needs to be in line with a council's adopted Community Engagement Policy and Public Transparency Policy.

2.2 OUR PURPOSE

Our Community Vision

"A strong and adaptable Alpine Shire that embraces change, supports new ideas, and leads with confidence. Through community, sustainability, and bold leadership, we help to create a vibrant future."

The Community Vision was developed in consultation with our community in 2025. This vision identifies and articulates the long-term aspirations, needs and opportunities of our community and is also consistent with community sentiment expressed during the development of the Council Plan that is currently on public exhibition and due for adoption in mid-2025.

Our Values

1. **Accountable**
2. **Leadership**
3. **Productive**
4. **Integrity**
5. **Nurture**
6. **Engaged**

2.3 STRATEGIC DIRECTIONS AND OBJECTIVES

The Community Vision provides the long-term vision that outlines the aspirations and goals of the Alpine Shire community. This is underpinned by the six strategic directions and three objectives identified through community and deliberative engagement that are critical to achieving the community's Vision and frame the Council Plan. The Council Plan 2025-2029 is a four-year plan that outlines Council's role and how it will pursue the aspirations and goals outlined in the Community Vision, Municipal Public Health and Wellbeing Plan and other strategies and plans developed by Council. The Objectives support delivery of our major initiatives. Underpinning each of the three objectives are indicators, which outline how we will measure our performance against the Council Plan.

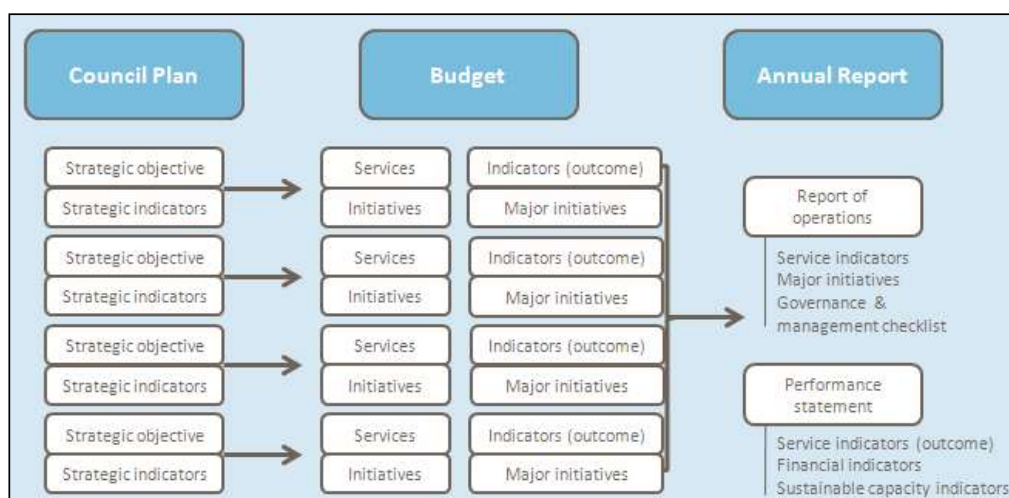
	Strategic Directions	Objective
1. Focus on core service delivery	Our approach to service delivery will continue to be efficient and effective to allow us to allocate resources for the most benefit across our communities. We will do the best possible job with the resources available to us.	Objective 1: Customer Focused Alpine
2. Empowering communities in decision making	We understand that Alpine Shire is made up of distinct communities with their own identities and aspirations, and that a 'one-size-fits-all' approach may not be appropriate. We will prioritise community leadership and decision making where possible, to build inclusive and resilient communities.	Objective 1: Customer Focused Alpine
3. Transparent and accountable leadership	We are committed to increasing our transparency in all aspects of financial management, service delivery, and regulatory activities. We support strong community leadership and decision making to create ownership and empowerment in our communities.	Objective 2: Sustainable and Resilient Alpine
4. Evidence based and sustainable organisation	We respond proactively and positively to challenges using the best evidence available to us. Our commitment to sustainability applies across the organisation, and all aspects of our assets and service delivery.	Objective 2: Sustainable and Resilient Alpine

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	Strategic Directions	Objective
5. Partnerships to deliver great results	Our services are delivered in close coordination and collaboration with the Victorian and Australian Governments, health organisations, neighbouring councils, the private sector, and community groups. We have a strong and informed advocacy position to influence outcomes that are outside our direct control and are important for our communities, economy, and environment.	Objective 3: Vibrant and Healthy Alpine
6. Celebrating our achievements	We recognise the contributions made by individuals, community groups, and businesses across Alpine Shire, and seek to build stronger and more inclusive communities by celebrating successes.	Objective 3: Vibrant and Healthy Alpine

3. Services and Service Performance Indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2025/26 year and how these will contribute to achieving the strategic drivers outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. In line with legislation, Council has identified major initiatives, and service performance outcome indicators in the Budget and will report against them in the Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below:



Source: Department of Jobs, Precincts and Regions

3.1 OBJECTIVE 1: CUSTOMER FOCUSED ALPINE

We continue to build a customer-first culture, supported by robust systems across the organisation. We will put communication as our highest priority. Even when we are delivering challenging news or making difficult decisions, we aim to be prompt, transparent, and meet the commitments of our customer-first culture.

3.1.1 Services

Service area	Description of services		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Environmental Health	Registration and inspection of all food premises, wastewater applications, investigation of complaints in relation to noise, odours, dealing with infectious disease outbreaks and other health issues.	Income	117	166	154
		Expenses	559	427	270
		Surplus (deficit)	(442)	(261)	(116)
Local Laws	This area provides animal registrations, animal management, and local law enforcement.	Income	135	173	168
		Expenses	226	310	312
		Surplus (deficit)	(91)	(138)	(144)
Statutory Planning	Assessment of planning applications, the provision of advice to developers and property owners and representing Council at the Victorian Civil and Administrative Tribunal.	Income	482	366	383
		Expenses	1,371	1,311	1,308
		Surplus (deficit)	(889)	(946)	(925)
Corporate	Support function to enable Council to deliver services in an efficient, effective and safe manner. This includes rates management, financial control, depreciation of assets, revenue collection, information technology, governance, and risk management.	Income	20,425	24,965	25,569
		Expenses	9,631	12,678	12,514
		Surplus (deficit)	10,794	12,287	13,056
Councillors and Executive	This area includes all remuneration for the executive team and the Mayor and Councillors.	Income	-	-	-
		Expenses	1,074	1,078	1,162
		Surplus (deficit)	(1,074)	(1,078)	(1,162)

3.1.2 Major Initiatives

- Deliver an Alpine Shire Council Customer Charter that specifies our commitment to customer service, including response times and expectations for us and customers.
- Undertake a service and systems review of the Statutory Planning function and develop a staged implementation plan to improve customer service and delivery.
- Restructure the Information Communication Technology function into a stand-alone department and develop a Technology Strategy which identifies actions for service delivery improvement.
- Deliver a Workforce Plan to enable us to meet resourcing challenges and fill key positions across organisation.
- Review engagement processes and identify mechanisms to increase community involvement in key decisions or actions that impact them.

3.1.3 Strategic Indicators

- Community Satisfaction Survey results
- Proportion of Service Requests that are resolved on first contact
- Number of formal customer complaints being received
- Number of people participating in engagement opportunities
- Staff retention
- Time to recruit to vacant staff roles
- Number of overdue maintenance requests
- Number of Freedom of Information requests received
- Planning applications decided within required timeframes

3.1.4 Prescribed Service Performance Outcome Indicators

Service (Indicator)	Performance Measure	Computation	2023/24	2024/25	2025/26
			Actual	Forecast	Budget
Governance	Satisfaction with community consultation and engagement.	Community satisfaction rating out of 100 with how Council has performed on community consultation and engagement			
(Consultation and engagement)	(Community satisfaction rating out of 100 with the consultation and engagement efforts of Council)		46	47	56
Statutory planning	Planning applications decided within required timeframes	[Number of planning application decisions made within 60 days for regular permits and 10 days for VicSmart permits / Number of planning application decisions made] x100			
(Service standard)	(Percentage of regular and VicSmart planning application decisions made within legislated timeframes)		22.80%	40.00%	60.00%
Animal Management¹	Animal management prosecutions	Number of successful animal management prosecutions / Total number of animal management prosecutions			
(Health and safety)	(Percentage of animal management prosecutions which are successful)		0.00%	0.00%	0.00%
Food safety²	Critical and major non-compliance outcome notifications	[Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about a food premises followed up / Number of critical non-compliance outcome notifications and major non-compliance outcome notifications about food premises] x100			
(Health and Safety)	(Percentage of critical and major non-compliance outcome notifications that are followed up by Council)		0.00%	100.00%	100.00%

¹ No animal management prosecutions were presented to Court in 2023/24.

² No critical or major non-compliance notifications were received in 2023/24.

3.2 OBJECTIVE 2: SUSTAINABLE AND RESILIENT ALPINE

To progress a sustainable and resilient Alpine Shire, we will make bold, future-focused, and evidence-based decisions that serve the long-term interests of our communities. We will be prepared to navigate future opportunities, challenges, risks and uncertainties.

3.2.1 Services

Service area	Description of services		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Visitor Information Centres	This service comprises visitor information services located at Bright, Mount Beauty and Myrtleford.	Income	337	192	183
		Expenses	875	885	928
		Surplus (deficit)	(538)	(693)	(745)
Tourism	This service provides destination marketing. It develops and distributes tourism collateral including Official Visitors Guide, trail brochures, maps and retail and dining guide.	Income	-	-	-
		Expenses	528	437	470
		Surplus (deficit)	(528)	(437)	(470)
Festivals and Events	Events are a major contributor to the economy. Council has a role in facilitating the events agenda.	Income	23	30	32
		Expenses	719	726	680
		Surplus (deficit)	(695)	(696)	(648)
Economic Development	This service facilitates local and new business to develop and grow.	Income	31	-	-
		Expenses	185	245	137
		Surplus (deficit)	(154)	(245)	(137)
Waste and Recycling	Provision of waste management services. This includes kerbside collection services as well as the operation of the Myrtleford, Mount Beauty and Porepunkah transfer stations and the remediation of closed landfills.	Income	4,825	5,067	5,261
		Expenses	4,917	4,974	4,553
		Surplus (deficit)	(92)	93	708
Emergency Management	Administrative costs of Council's Emergency Management Planning role associated operational projects.	Income	352	61	60
		Expenses	615	769	167
		Surplus (deficit)	(263)	(709)	(107)

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Service area	Description of services		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Airports	Provision and maintenance of aerodromes at Mount Beauty and Porepunkah.	Income	42	46	47
		Expenses	62	53	50
		Surplus (deficit)	(20)	(7)	(2)
Local Roads Bridges and Drainage	Maintenance of all Council's roads, and bridges. Spending in this area also covers roadside vegetation and drainage.	Income	18	9	18
		Expenses	1,358	1,684	1,465
		Surplus (deficit)	(1,340)	(1,675)	(1,447)
Footpaths	Maintenance of Council footpaths. Also includes snow grooming services for Dinner Plain.	Income	-	-	-
		Expenses	397	463	623
		Surplus (deficit)	(397)	(463)	(623)
Strategic Planning	Prepares and reviews amendments to the Alpine Planning Scheme, structure plans, strategies, master plans, urban growth plans, frameworks and design guidelines.	Income	-	-	-
		Expenses	1,025	1,394	1,039
		Surplus (deficit)	(1,025)	(1,394)	(1,039)
Asset Development	Delivers the critical projects to renew and upgrade our community assets and to develop new assets. The area is in part subsidised by recurrent and non-recurrent grants.	Income	12,180	1,813	1,336
		Expenses	914	1,076	1,416
		Surplus (deficit)	11,267	738	(80)

3.2.2 Major Initiatives

- Deliver a Community Infrastructure Needs Assessment (CINA), which will inform future Capital Works investment decisions.
- Adopt and implement Asset Plans for each asset class, to inform the strategic investment program for the capital works program.
- Complete the flood studies for Porepunkah, Myrtleford and the Upper Ovens Valley.
- Complete the Neighbourhood Character Strategy for the four main townships.
- Finalise the Alpine Shire Rural Land Strategy.
- Deliver Stages 1 and 2 of the Dinner Plain Review.
- Continue to implement the Alpine Shire Affordable Housing Action Plan and advocate to all levels of government for key actions.
- Deliver an Alpine Shire Climate Action Plan 2025-2029.
- Consider an annual seed funding model for Sustainability projects and initiatives.
- Support Food Organics Garden Organics (FOGO), recycling and landfill services.
- Support initiatives that see waste diverted from landfill.

3.2.3 Strategic Indicators

- A fit for purpose, modern Alpine Planning Scheme
- Deliver 100% of our budgeted annual capital works program
- Proportion of funding received through external sources
- Cost savings associated with energy efficiency improvements
- Community satisfaction with local roads
- Waste diverted from landfill

3.2.4 Prescribed Service Performance Outcome Indicators

			2023/24	2024/25	2025/26
Service (Indicator)	Performance Measure	Computation	Actual	Forecast	Budget
Waste management (Waste diversion)	Kerbside collection waste diverted from landfill (Percentage of recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100	73.40%	73.50%	75.00%
Roads¹ (Condition)	Sealed local roads below the intervention level (Percentage of sealed local roads that are below the renewal intervention level set by Council and not requiring renewal)	[Number of kilometres of sealed local roads below the renewal intervention level set by Council / Kilometres of sealed local roads] x100	99.60%	99.00%	99.60%

¹ See section 5.6 Targeted Performance Indicators, which sets out targets set for Roads and Statutory Planning in 2024/25 and future years.

3.3 OBJECTIVE 3: VIBRANT AND HEALTHY ALPINE

We recognise the unique qualities that make Alpine Shire a great place to live, play, visit, and do business. We are committed to balancing the needs of residents, visitors and businesses while maintaining and enriching our natural environment, public spaces, and community facilities.

3.3.1 Services

Service area	Description of services		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Libraries	Libraries consist of the Alpine Shire library branches in Myrtleford, Bright and Mount Beauty and delivery of programs such as rhyme time, story time, school holiday programs and visiting authors. The Council also operates the High Country Library Network.	Income	192	193	186
		Expenses	782	858	894
		Surplus (deficit)	(589)	(665)	(708)
Swimming Pools	This service is managed under contract to Belgravia Leisure Services. It covers Bright Sports Centre, the provision of outdoor seasonal pools at Myrtleford and Mount Beauty and lifeguarding at the Bright and Porepunkah river pools.	Income	-	-	-
		Expenses	516	510	613
		Surplus (deficit)	(516)	(510)	(613)
School Crossings	Council provides the school crossing supervisor function to schools within the Alpine Shire Council.	Income	46	46	46
		Expenses	111	120	128
		Surplus (deficit)	(66)	(74)	(82)
Community Development	This service is concerned with building community capacity. Key areas include community resilience, the community grant program and implementing the Municipal Health and Wellbeing Plan.	Income	765	548	557
		Expenses	776	806	890
		Surplus (deficit)	(11)	(258)	(333)
Youth	Provision of specific services to youth in the community, including youth awards, youth activities and the Learner to Probationary (L2P) program.	Income	195	265	99
		Expenses	294	248	257
		Surplus (deficit)	(99)	17	(158)
Open Spaces	Maintenance of all of Council's open space areas such as playgrounds, parks, street trees, roundabouts and public reserves.	Income	76	55	71
		Expenses	1,446	1,719	1,859
		Surplus (deficit)	(1,369)	(1,664)	(1,788)

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Service area	Description of services		2023/24 Actual \$'000	2024/25 Forecast \$'000	2025/26 Budget \$'000
Building Maintenance	Maintenance of all of Council's buildings. This includes operational buildings such as depots and libraries as well as community buildings such as halls and childcare centres.	Income	-	-	-
		Expenses	1,311	1,903	1,863
		Surplus (deficit)	(1,311)	(1,903)	(1,863)
Property Management	Management of public amenity facilities and property leases.	Income	995	1,011	962
		Expenses	1,136	1,156	1,212
		Surplus (deficit)	(141)	(146)	(251)
Operations	Administration and management of Myrtleford, Bright and Mount Beauty works depots and plant maintenance and operational expenses.	Income	8	2	-
		Expenses	1,136	1,301	1,235
		Surplus (deficit)	(1,128)	(1,299)	(1,235)
Recreation	Council supports the development and maintenance of recreation reserves across the Shire and also supports recreation clubs and committees.	Income	-	-	-
		Expenses	320	346	369
		Surplus (deficit)	(320)	(346)	(369)
Building Services	Statutory building services includes processing of building applications, emergency response responsibilities, fire safety inspections, audits of swimming pool barriers and investigations of complaints and illegal works.	Income	168	183	161
		Expenses	517	576	658
		Surplus (deficit)	(349)	(393)	(497)

3.3.2 Major Initiatives

- Review Council's Access and Inclusion Plan and develop targeted implementation actions to improve participation for those with a disability.
- Review the Alpine Shire Economic Development Strategy.
- Develop an Alpine Shire Tourism Strategy and refresh the Alpine Shire Events Strategy to implement those recommendations.
- Continue to implement the Fair Access Policy to support participation by women and girls in sport and recreation.
- Establish a new Visitor Information Centre location in Memorial Hall Myrtleford.
- Deliver a program of activities and initiatives to support young people across the Alpine Shire.
- Review potential delivery models of Council's animal management service.

3.3.3 Strategic Indicators

- Number of access inclusion initiatives completed
- Number of people interacting with our library facilities and services
- Number of visits to aquatic facilities
- Participation in Maternal and Child Health services

3.3.4 Prescribed Service Performance Outcome Indicators

Service (Indicator)	Performance Measure	Computation	2023/24	2024/25	2025/26
			Actual	Forecast	Budget
Aquatic Facilities (Utilisation)	Utilisation of aquatic facilities (Number of visits to aquatic facilities per head of population)	Number of visits to aquatic facilities / Population	3.0	2.6	3.3
Libraries (Participation)	Library membership (Percentage of the population that are registered library members)	[Number of registered library members / Population] x100	32.20%	32.20%	40.00%
Maternal and Child Health (Participation)	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the financial year) / Number of children enrolled in the MCH service] x100	84.00%	83.50%	85.00%
	Participation in the MCH service by Aboriginal children	[Number of Aboriginal children who attend the MCH service at least once (in the financial year) / Number of Aboriginal children enrolled in the MCH service] x100	89.50%	81.00%	85.00%

4. Financial Statements

This section presents information regarding the Financial Statements and Statement of Human Resources. The budget information for the year 2025/26 has been supplemented with projections to 2028/29.

This section includes the following financial statements, prepared in accordance with the *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

- Comprehensive Income Statement
- Balance Sheet
- Statement of Changes in Equity
- Statement of Cash Flows
- Statement of Capital Works
- Statement of Human Resources

4.1 COMPREHENSIVE INCOME STATEMENT

For the four years ending 30 June 2029

	Forecast Actual	Budget	Projections		
	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000
Income / Revenue					
Rates and charges	22,711	23,375	23,959	24,558	25,172
Statutory fees and fines	653	652	668	685	702
User fees	1,098	1,208	1,238	1,269	1,301
Grants – operating (recurrent)	5,585	5,782	5,955	6,134	6,318
Grants – operating (non-recurrent)	652	167	172	177	182
Grants – capital (recurrent)	2,548	1,136	1,136	1,136	1,136
Grants – capital (non-recurrent)	12,366	-	-	-	-
Contributions – monetary	703	704	704	704	704
Contributions – non-monetary	538	-	-	-	-
Net gain (or loss) on disposal of property, infrastructure, plant and equipment	25	25	25	25	25
Other income	2,649	2,268	2,137	2,076	2,066
Total income / revenue	49,526	35,317	35,995	36,765	37,607
Expenses					
Employee costs	13,149	13,736	14,079	14,431	14,792
Materials and services	17,160	15,397	15,782	16,176	16,581
Depreciation	7,431	6,600	6,732	6,760	6,783
Amortisation – intangible assets	55	5	6	6	6
Landfill Rehabilitation	200	168	172	176	181
Other expenses	742	712	825	829	850
Total expenses	38,736	36,617	37,596	38,379	39,192
Surplus/(deficit) for the year	10,790	(1,300)	(1,601)	(1,614)	(1,585)
Other comprehensive income					
Net asset revaluation gain /(loss)	3,207	4,521	5,704	1,420	3,713
Total other comprehensive income	3,207	4,521	5,704	1,420	3,713
Total comprehensive result	13,997	3,221	4,103	(194)	2,128

4.2 BALANCE SHEET

For the four years ending 30 June 2029

	Forecast Actual	Budget	Projections		
	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000
Assets					
Current assets					
Cash and cash equivalents	9,730	8,729	7,819	6,218	4,871
Trade and other receivables	3,067	2,360	3,194	3,325	3,477
Other financial assets	26,000	20,000	18,000	16,020	16,020
Inventories	105	106	109	112	115
Prepayments	0	22	23	23	24
Contract assets	400	626	626	626	626
Other assets	5	6	6	6	6
Total current assets	39,307	31,850	29,778	26,330	25,138
Non-current assets					
Property, infrastructure, plant & equipment	361,681	366,279	371,993	375,497	379,153
Investment property	10,000	10,000	10,000	10,000	10,000
Intangible assets	200	115	109	104	98
Total non-current assets	371,881	376,394	382,102	385,600	389,251
Total assets	411,188	408,244	412,058	412,293	414,942
Liabilities					
Current liabilities					
Trade and other payables	2,336	2,741	2,650	2,709	2,784
Trust funds and deposits	9,581	3,078	2,274	2,229	2,251
Contract and other liabilities	93	38	20	20	20
Provisions	3,297	3,161	3,256	3,337	3,421
Total current liabilities	15,307	9,017	8,200	8,295	8,476
Non-current liabilities					
Provisions	3,732	3,846	3,996	4,146	4,296
Lease liabilities	312	322	322	322	322
Total non-current liabilities	4,044	4,168	4,318	4,468	4,618
Total liabilities	19,351	13,186	12,518	12,763	13,094
Net assets	391,837	395,058	399,361	399,168	401,295
Equity					
Accumulated surplus	192,209	191,089	189,888	188,374	186,789
Reserves	199,628	203,969	209,473	210,793	214,506
Total equity	391,837	395,058	399,361	399,168	401,295

4.3 STATEMENT OF CHANGES IN EQUITY

For the four years ending 30 June 2029

	Total \$'000	Accumulated Surplus \$'000	Revaluation Reserve \$'000	Other Reserves \$'000
2025 Forecast Actual				
Balance at beginning of the financial year	377,840	181,419	190,378	6,043
Surplus/(deficit) for the year	10,790	10,790	-	-
Net asset revaluation gain/(loss)	3,207	-	3,207	-
Transfers to other reserves	-	-	-	-
Transfers from other reserves	-	-	-	-
Balance at end of the financial year	391,837	192,209	193,585	6,043
2026 Budget				
Balance at beginning of the financial year	391,837	192,209	193,585	6,043
Surplus/(deficit) for the year	(1,300)	(1,300)	-	-
Net asset revaluation gain/(loss)	4,521	-	4,521	-
Transfers to other reserves	(180)	-	-	(180)
Transfers from other reserves	180	180	-	-
Balance at end of the financial year	395,058	191,089	198,106	5,863
2027				
Balance at beginning of the financial year	395,258	191,289	198,106	5,863
Surplus/(deficit) for the year	(1,601)	(1,601)	-	-
Net asset revaluation gain/(loss)	5,704	-	5,704	-
Transfers to other reserves	(200)	-	-	(200)
Transfers from other reserves	200	200	-	-
Balance at end of the financial year	399,361	189,888	203,810	5,663
2028				
Balance at beginning of the financial year	399,361	189,888	203,810	5,663
Surplus/(deficit) for the year	(1,614)	(1,614)	-	-
Net asset revaluation gain/(loss)	1,420	-	1,420	-
Transfers to other reserves	(100)	-	-	(100)
Transfers from other reserves	100	100	-	0
Balance at end of the financial year	399,168	188,374	205,230	5,563
2029				
Balance at beginning of the financial year	399,168	188,374	205,230	5,563
Surplus/(deficit) for the year	(1,585)	(1,585)	-	-
Net asset revaluation gain/(loss)	3,713	-	3,713	-
Transfers to other reserves	-	-	-	-
Transfers from other reserves	-	-	-	-
Balance at end of the financial year	401,295	186,789	208,943	5,563

4.4 STATEMENT OF CASH FLOWS

For the four years ending 30 June 2029

	Forecast Actual	Budget	Projections		
	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
Cash flows from operating activities					
Rates and charges	22,711	23,375	23,959	24,558	25,172
Statutory fees and fines	653	652	668	685	702
User fees	1,098	1,208	1,238	1,269	1,301
Grants – operating	5,585	5,948	6,127	6,311	6,501
Grants – capital	12,366	1,136	1,136	1,136	1,136
Contributions – monetary	703	704	704	704	704
Trust funds and deposits taken	3,000	2,000	-	-	-
Other receipts	2,649	2,268	2,137	2,076	2,066
Net GST refund / payment	-	-	-	-	-
Employee costs	(13,149)	(13,736)	(14,079)	(14,431)	(14,792)
Materials and services	(17,160)	(15,397)	(15,782)	(16,176)	(16,581)
Other payments	(942)	(879)	(997)	(1,005)	(1,031)
Net cash provided by/(used in) operating activities	17,514	7,280	5,112	5,127	5,179
Cash flows from investing activities					
Payments for property, infrastructure, plant and equipment	(19,884)	(8,949)	(7,700)	(7,802)	(7,625)
Proceeds from Financial Assets	1,021	1,074	1,020	1,046	1,072
Proceeds from sale of property, plant and equipment	25	25	28	28	28
Net cash provided by/ (used in) investing activities	(18,839)	(7,850)	(6,652)	(6,729)	(6,526)
Cash flows from financing activities					
Net cash provided by/(used in) financing activities	-	-	-	-	-
Net increase/(decrease) in cash & cash equivalents	(1,324)	(570)	(1,540)	(1,602)	(1,347)
Cash and cash equivalents at the beginning of the financial year	11,054	9,930	9,359	7,819	6,218
Cash and cash equivalents at the end of the financial year	9,730	9,359	7,819	6,218	4,871

4.5 STATEMENT OF CAPITAL WORKS

For the four years ending 30 June 2029

	Forecast Actual	Budget	Projections		
	2024/25	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000	\$'000
Property					
Land	541	-	-	-	-
Total land	541	-	-	-	-
Buildings	4,467	1,267	2,260	2,316	2,374
Total buildings	4,467	1,267	2,260	2,316	2,374
Total property	5,008	1,267	2,260	2,316	2,374
Plant and equipment					
Plant, machinery and equipment	361	978	459	459	470
Fixtures, fittings and furniture	-	-	-	-	-
Computers and telecommunications	740	85	246	246	252
Library books	75	80	81	83	85
Total plant and equipment	1,176	1,143	786	788	808
Infrastructure					
Roads	4,822	2,495	2,125	2,106	2,159
Bridges	1,075	255	302	309	317
Footpaths and cycleways	1,339	450	297	305	313
Drainage	234	240	237	244	250
Recreational, leisure and community facilities	5,052	530	621	664	681
Waste management	1,719	1,622	372	381	391
Other infrastructure	-	-	-	-	-
Total infrastructure	14,241	5,592	3,954	4,009	4,109
Total capital works expenditure	20,425	7,952	7,000	7,113	7,291
Represented by:					
New asset expenditure	9,123	1,300	-	-	-
Asset renewal expenditure	6,987	4,772	6,009	6,124	6,277
Asset upgrade expenditure	4,315	1,880	991	989	1,014
Total capital works expenditure	20,425	7,952	7,000	7,113	7,291
Funding sources represented by:					
Grants	12,818	1,136	742	759	778
Contributions	140	100	-	-	-
Council cash	7,467	6,716	6,258	6,354	6,513
Total capital works expenditure	20,425	7,952	7,000	7,113	7,291

4.6 STATEMENT OF HUMAN RESOURCES

For the four years ending 30 June 2029

	Forecast Actual 2024/25 \$'000	Budget 2025/26 \$'000	2026/27 \$'000	Projections 2027/28 \$'000	2028/29 \$'000
Staff expenditure					
Employee costs – operating	13,149	13,736	14,738	15,106	15,484
Employee costs – capital	623	642	659	675	692
Total staff expenditure	13,772	14,379	15,397	15,781	16,176
	FTE	FTE	FTE	FTE	FTE
Staff numbers					
Employees	143.0	136.8	136.7	135.3	135.3
Total staff numbers	143.0	136.8	136.7	135.3	135.3

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget 2025/26 \$'000	Comprises			
		Permanent		Casual	Temporary
		Full Time \$'000	Part time \$'000		
Community Development	979	267	489	65	158
Corporate	1,865	1,203	328	-	335
Customer Experience	1,831	824	696	276	35
Engineering and Assets	821	604	-	-	218
Executive	983	983	-	-	-
Growth and Future	2,150	1,410	375	250	115
Operations	2,927	2,756	171	-	-
Regulatory Services	2,179	1,747	382	-	50
Total permanent staff expenditure	13,736	9,793	2,442	591	909
Capitalised labour costs	642				
Total expenditure	14,379				

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A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget 2025/26	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
Community Development	8	2	4	0	2
Corporate	18	12	3	-	3
Customer Experience	20	8	8	3	0
Engineering and Assets	7	5	-	-	2
Executive	6	6	-	-	-
Growth and Future	19	12	4	2	1
Operations	34	32	2	-	-
Regulatory Services	20	15	4	-	1
Capitalised labour costs	5	5	-	-	-
Total staff	137	96	26	6	9

4.6.1 Summary of Planned Human Resources Expenditure

For the four years ending 30 June 2029

	2025/26	2026/27	2027/28	2028/29
	\$'000	\$'000	\$'000	\$'000
Executive				
Permanent – Full time	983	1,007	1,033	1,058
Women	538	552	566	580
Men	444	456	467	479
Persons of self-described gender	-	-	-	-
Permanent – Part time	-	-	-	-
Women	-	-	-	-
Men	-	-	-	-
Persons of self-described gender	-	-	-	-
Total Executive	983	1,007	1,033	1,058
Customer and Community				
Permanent – Full time	4,041	4,142	4,246	4,352
Women	2,456	2,517	2,580	2,645
Men	1,585	1,625	1,666	1,707
Persons of self-described gender	-	-	-	-
Permanent – Part time	1,896	1,944	1,992	2,042
Women	1,693	1,735	1,778	1,823
Men	203	208	214	219
Persons of self-described gender	-	-	-	-
Total Customer and Community	5,937	6,086	6,238	6,394
Assets				
Permanent – Full time	4,769	4,888	5,011	5,136
Women	1,269	1,301	1,333	1,366
Men	3,500	3,588	3,678	3,769
Persons of self-described gender	-	-	-	-
Permanent – Part time	546	560	574	588
Women	208	214	219	225
Men	338	346	355	364
Persons of self-described gender	-	-	-	-
Total Assets	5,316	5,448	5,585	5,724
Casuals, temporary and other expenditure	1,500	1,538	1,576	1,616
Capitalised labour costs	642	659	675	692
Total staff expenditure	14,379	14,738	15,106	15,484

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For the four years ending 30 June 2029

	2025/26	2026/27	2027/28	2028/29
	FTE	FTE	FTE	FTE
Executive				
Permanent – Full time	6.0	6.0	6.0	6.0
Women	4.0	4.0	4.0	4.0
Men	2.0	2.0	2.0	2.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent – Part time	0.0	0.0	0.0	0.0
Women	0.0	0.0	0.0	0.0
Men	0.0	0.0	0.0	0.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Total Executive	6.0	6.0	6.0	6.0
Customer and Community				
Permanent – Full time	36.6	36.6	36.6	36.6
Women	23.0	23.0	23.0	23.0
Men	13.6	13.6	13.6	13.6
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent – Part time	19.9	19.9	19.9	19.9
Women	17.7	17.7	17.7	17.7
Men	2.2	2.2	2.2	2.2
Persons of self-described gender	0.0	0.0	0.0	0.0
Total Customer and Community	56.5	56.5	56.5	56.5
Assets				
Permanent – Full time	53.8	53.8	53.8	53.8
Women	12.8	12.8	12.8	12.8
Men	41.0	41.0	41.0	41.0
Persons of self-described gender	0.0	0.0	0.0	0.0
Permanent – Part time	5.8	5.8	5.8	5.8
Women	1.9	1.9	1.9	1.9
Men	3.9	3.9	3.9	3.9
Persons of self-described gender	0.0	0.0	0.0	0.0
Total Assets	59.6	59.6	59.6	59.6
Casuals and temporary staff	14.7	14.6	13.2	13.2
Capitalised labour	5.3	5.3	5.3	5.3
Total staff numbers	136.8	136.7	135.3	135.3

5. Notes to the Financial Statement

The section presents detailed information on material components of the financial statements. Council assesses which components are material, considering the dollar amounts and nature of these components.

5.1 RATES AND CHARGES

The revenue and Rating Plan 2021 is currently under review. An updated plan will be presented to Council in June for approval.

This section presents information about the Council's rates and charges as prescribed for inclusion in the budget in accordance with the *Local Government Act 1989*, *Local Government Act 2020* and the *Local Government (Planning and Reporting) Regulations 2020*.

Rates and Charges Overview
Detailed Rating Strategy and Policies
Detailed Charges Strategy and Policies
Rebates and Concessions
Detail Rates and Charges Outcomes

5.1.1 Rates and Charges Overview

In combination with grants, rates and charges are an important source of funding which support our ongoing ability to provide community facilities, services and capital works. They account for an estimated 66.2% of total revenue to be received by the Council in 2025/26. In assessing our rates and charges, we take into account:

- Our ability to deliver ongoing cost savings;
- Our ability to source revenue through other means, for example grants;
- Our ability to support community facilities and services;
- Our ability to deliver our capital works pipeline, now and into the future.

In 2025/26, we are proposing a 3.00% increase in average rates, compared to a 2.75% increase in 2024/25. This is in line with the State Government cap under the Fair Go Rates System, which allows local governments to raise rates in line with the cap set by the Minister.

In line with Victorian standards, each Ratepayer's rates are calculated by applying a standard 'rate in the dollar', which is multiplied by the ratepayer's property value ('Capital Improved Value' or CIV) to derive their rates bill.

It is noted that there are typically some variations in actual rates collected compared to the Budget due to:

- Supplementary valuations, whereby under the *Valuation of Land Act 1960* a ratepayer's CIV is adjusted due to (for example) improvement of the developments on their land;
- Ratepayer valuation appeals;
- Changes in land use, for example when rateable land becomes non-rateable, or when residential land becomes commercial / industrial or farm land, or vice versa.

Waste charges will be charged according to a) the bins or waste services that each ratepayer has, and b) the overall cost of managing waste, for example developing, monitoring, managing and rehabilitating landfills; operating our transfer stations; and managing public place waste.

5.1.2 Detailed Rating Strategy and Policies

This statement accompanies the Rates and Charges overview to outline the actual rating strategy of the Council. The purpose of the rating strategy is to identify the fairest and most equitable method of distributing rates across the Alpine Shire.

5.1.2.1 Level of Rates and Charges

The guiding principle for setting of the level of rates and charges is the long term sustainability of the Council, while enabling sufficient funding to deliver:

- Valued Council services,
- Critical capital renewal projects, and
- Works that create new and improved infrastructure for the benefit of residents and visitors.

The guiding documents that aid Council to assess this balance are the Council Plan, which is developed in consultation with the community every four years following general elections; and its associated medium and longer term financial plans, namely the four-year rolling Budget and the Long Term Financial Plan.

Consideration is also given to financial risks such as inflationary risks and local economic risks.

5.1.2.2 Application of Rates to Properties

When levying rates, Council adheres to three overriding principles:

- Equity: including both horizontal and vertical equity in the basis of rating. Horizontal equity means that those in the same position, i.e. with the same property value, should be treated the same. Vertical equity demands that higher property values should attract a higher level of rates;
- Efficiency: that the rating system is easy to apply and is consistent with the major policy objectives of the Council;

- **Simplicity:** that the rating system is easy to understand. This ensures that the rating system is transparent and capable of being questioned and challenged by ratepayers.

In line with these principles, rates are applied in proportion to the Capital Improved Value (CIV) of each property, as is the standard for the majority of Victorian Councils. CIV is essentially the market value of a property which is easily understood by the average ratepayer. It has been used uniformly by the Alpine Shire Council since the 1995/96 financial year.

The formula for determining the rates payable on a property is: Capital Improved Value (CIV) multiplied by the rate in the dollar.

The rate in the dollar is adjusted as part of the annual budget process to ensure that the correct amounts of rates are raised to fund Council's operations.

In addition to this, the Alpine Shire Council applies a rating structure which includes a general rate, differential rates, and a special rate.

The general rate is the cornerstone of the Council's rating structure and is applied to every property unless the property falls into a specific differential rate category.

The *Local Government Act 1989* enables the Council to apply differential rates if the Council considers that they will contribute to the equitable and efficient carrying out of its functions, in line with local objectives. The Alpine Shire currently has two differential rates, namely the Farm Rate, and the Commercial / Industrial Rate.

The *Local Government Act 1989* also enables the Council to apply special rates and charges for funding initiatives which directly benefit specific segments of the community. Council can require a person to pay a special rate or charge, if it will defray the expense of an initiative of special benefit to the person required to pay it.

It is noted that the *Local Government Act 1989* also allows for a Municipal Charge, which is a flat charge per assessment that can be used to offset administrative costs of the Council and is in addition to general rates. Municipal Charges have the effect of flattening the rate burden making people in lower valued properties pay more. The Alpine Shire does not have many low value properties as some other Councils do and to place a charge on the rate notice to cover the 'administrative costs' of Council, is unpopular and hard for the ratepayer to understand. Accordingly, this mechanism has been deemed to be unsuitable and is not applied to the Alpine Shire.

5.1.3 Policy

The Revenue and Rating Plan was adopted by Council on 15 June 2021. The Waste Services Policy is an incorporated document contained in the Alpine Shire Community Local Law 2019. Limited abridged sections of both documents are copied here to aid the understanding of the budget documentation.

5.1.3.1 The Farm Rate

Purpose

The objective of the farm rate policy is to *“to allow for a reduced rate on all land declared as farm land which will more equitably spread the general rate burden over the rate base of the municipality given the broad nature of services provided by Council and their availability to the farming community.”*

It is important to ensure that highly productive farming land is not rated at levels that force farmers to seek to subdivide and sell off parcels to remain viable.

Scope

The policy applies to Council when considering and determining the annual budget of rates and charges. It does not apply to land located in Bogong Village or the Dinner Plain Village.

Policy Details

A differential rate is applied to farm land at 73% of the general rate. An application must be made in writing to change the classification of a property to the differential farm rate.

“Farm Land” means any rateable land which satisfies the following criteria:

- The land area must be of 8Ha or over; or
 - be used primarily for grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or for any combination of those activities; and
 - show that the primary source of income is derived from the land; and
- The land must be used by a business:
 - that has a significant and substantial commercial purpose or character; and
 - that seeks to make a profit on a continuous or repetitive basis from its activities on the land; and
 - that is making a profit from its activities on the land, or that has a reasonable prospect of making a profit from its activities on the land if it continues to operate in the way it is operating.

Any variations outside this policy require Council approval.

Use of the Rate

The differential rate will be used to fund items of expenditure described in the Budget adopted by Council. The level of the differential rate is the level which Council considers is necessary to achieve the objectives as specified above.

5.1.3.2 The Commercial/Industrial Rate

Purpose

The objective of the Commercial / Industrial Rate Policy is *“to ensure equity in the application of the rating burden across the Shire. It provides for the higher costs of servicing commercial and industrial properties, specialist properties and undertaking economic development and tourism strategies. This is reflected in the application of a rate in the dollar which is higher than the rate in the dollar for other land.”*

The tourism industry is the largest industry within the Shire. Festivals and events are a critical driver for the Alpine Shire economy and Council delivers a coordinated program to facilitate a strong calendar of events.

A significant portion of the money raised is invested to undertake economic development and tourism strategies, to support the growth and future wellbeing of both tourism and economic development within the Shire.

Investment in tourism and economic development, along with the physical location and general nature of commercial/industrial properties, results in a higher servicing cost to Council. Therefore, a differential rate is applied to ensure equity.

Scope

The policy applies to Council when considering and determining the annual budget of rates and charges. It does not apply to land located in Bogong Village-

Policy Details

A commercial/industrial differential rate of 143% of the general rate is applied to Commercial / Industrial land.

Commercial or Industrial Land means land which:

- is used primarily for commercial or industrial purposes (including but not limited to any accommodation premises, motel or hotel used primarily to accommodate travellers, tourists or other persons engaged in recreational pursuits); or
- is adapted or designed to be used primarily for commercial or industrial purposes (including but not limited to any accommodation premises adapted or designed to be used primarily for accommodating travellers, tourists or other persons engaged in recreational pursuits); or
- is located in a Commercial 1 Zone, Industrial 1 Zone or Industrial 2 Zone under the Alpine Planning Scheme; or
- has a dwelling constructed on it, which is not the principal place of residence of the owner and which is made available for commercial hire, lease or licence to tourists, persons engaged in recreational pursuits or other like persons (on either a casual or permanent basis). This is defined as a ‘holiday house’.

Any variations outside this policy require Council approval.

5.1.3.3 Cultural and Recreational Lands

Under the *Cultural Recreational Land Act 1963*, Council has the ability to charge a reduced amount of rates, or not charge rates, to lands that fall under this category. These may include, for example, tennis clubs, bowls clubs or golf clubs. In making this decision, Council needs to have regards to the services provided by the Council and the benefit to the community derived from the recreational lands.

Council individually considers community recreational lands that provide a community benefit as to whether they warrant a reduced or nil rate charge. These lands may still be required to pay service charges such as a waste and recycling collection on a user pays basis.

5.1.3.4 Payment in Lieu of Rates

In line with the *Electricity Industry Act 2000*, the Council has a 'Payment in Lieu of Rates' arrangement with the AGL Hydro Partnership for its properties within the Alpine Shire. The amount paid is determined by a Victorian Government Gazette and is based on the power generating capacity of the operation, indexed annually in line with CPI. Discounts may be provided where the station operates at low capacity.

5.1.4 Detailed Charges Strategy and Policies

Service rates and charges may be declared for provision of water supply, collection and disposal of refuse and the provision of sewage services. A service rate or charge may be declared on the basis of any criteria specified by the Council.

The annual service rate or charge is applied according to the service delivered and is fully funded from this area. It is not funded by general rates, differential rates or special rates.

Alpine Shire Council levies the following annual waste service charges:

- Waste and Recycling Collection
- Dinner Plain Waste Collection
- Waste Management Charge
- Food Organics, Green Organics (FOGO) Collection

5.1.4.1 Waste Services Policy

Purpose

The purpose of this policy is to ensure that Council has a sound and equitable basis on which to determine the application of waste collection, recycling collection and waste management charges and ensure consistency with provisions of the *Local Government Act 2020*.

Scope

This policy applies to Council when considering and determining the annual budget of rates and charges. This policy does not apply to land located in Bogong Village.

Policy Details – Waste and Recycling Collection

Council operates a waste and recycling kerbside collection service. The waste and recycling kerbside collection service is a compulsory charge to all ratepayers excluding the following:

- Dinner Plain ratepayers (refer to Dinner Plain Waste Collection); and
- Ratepayers who have been provided an exemption from the standard waste and recycling kerbside service.

Council's kerbside waste and recycling collection is compulsory for all premises within the Shire's kerbside collection areas (as determined by Council), except:

- Properties not included on a collection service route;
- Undeveloped land; or
- Where there is an existing commercial service already in place.

The waste and recycling kerbside collection will be charged to ratepayers on the following basis:

- Sizes of bins supplied;
- Types of bins supplied (standard or recycling);
- Quantity of bins supplied; and
- Frequency of bin collection.

The waste and recycling kerbside collection charge operates on a total cost recovery basis which can be applied across multiple years to avoid yearly fluctuations in charges being passed onto ratepayers. If revenue raised from the waste and recycling kerbside collection charge exceeds that of expenditure incurred in a given year, then the balance will be transferred to a reserve, namely the 'Waste Reserve'. The Waste Reserve will then be used for future purposes. Balances retained in the Waste Reserve must be considered each year in determining any future waste kerbside collection charge with the aim of minimising increments being applied to ratepayers.

5.1.5 Rebates and Concessions

The *Local Government Act 1989* provides for concessions applicable under the *State Concessions Act 2004*. Eligible pensioners may apply for a rate concession on their principal place of residence as funded by the State Government.

5.1.6 Detailed Rates and Charges Outcomes

5.1.6.1 Reconciliation of rates and charges to the Comprehensive Income Statement

	2024/25 Forecast Actual \$'000	2025/26 Budget \$'000	Change \$'000	%
General rates	17,520	18,153	633	3.61%
Waste management charges	4,514	4,706	192	4.25%
Special rates and charges	166	-	(166)	-100.00%
Supplementary rates and rate adjustments	98	101	3	3.00%
Interest on rates and charges	77	80	2	3.00%
Payment in lieu of rates	335	335	-	0.00%
Total rates and charges	22,711	23,375	664	2.92%

5.1.6.2 The rate in the dollar to be levied as general rates and under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2024/25 cents/\$CIV*1	2025/26 cents/\$CIV*1	Change
General rate for rateable residential properties	0.2292	0.2338	2.01%
General rate for rateable Dinner Plain properties ²	0.2292	-	-100.00%
General rate for rateable commercial/industrial properties	0.3279	0.3345	2.01%
General rate for rateable farm properties	0.1674	0.1708	2.03%

¹ Estimated cents/\$CIV pending valuation from the Valuer General

² In March 2025 Council approved not declaring a special rate for Dinner Plain Village for 2025/26. 2024/25 figures include a declared special rate for Dinner Plain Village, while in 2025/26 figures are redistributed across applicable rating categories.

5.1.6.3 The estimated total value of each type or class of land compared with the previous financial year. The basis of valuation is the Capital Improved Value (CIV).

Type or class of land	2024/25 \$'000	2025/26 \$'000	Change \$'000	%
Residential	4,662,248	4,838,825	176,577	3.79%
Dinner Plain	344,881	-	(344,881)	-100.00%
Commercial/Industrial	995,695	1,163,999	168,304	16.90%
Farm	1,725,001	1,725,001	-	0.00%
Total value of land	7,727,825	7,727,825	-	0.00%

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¹ 2024/25 figures include a Dinner Plain special rate, while 2025/26 figures have value distributed across applicable rating categories.

5.1.6.4 The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year.

Type or class of land	2024/25	2025/26	Change	
	Number	Number	Number	%
Residential	6,444	6,788	344	5.34%
Dinner Plain ¹	559	-	(559)	-100.00%
Commercial/Industrial	1,075	1,329	254	23.63%
Farm	1,057	1,057	-	0.00%
Total number of assessments	9,135	9,174	39	0.43%

¹ 2024/25 figures include the Dinner Plain special rate, whilst 2025/26 figures have it redistributed across the usual rating categories.

5.1.6.5 The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2024/25	2025/26	Change	
	\$'000	\$'000	\$'000	%
Residential	10,686	11,313	627	5.87%
Dinner Plain ¹	790	-	(790)	-100.00%
Commercial/Industrial	3,265	3,894	629	19.26%
Farm	2,888	2,946	59	2.03%
Total amount to be raised by general rates	17,629	18,153	524	2.97%

¹ 2024/25 figures include the Dinner Plain special rate, while 2025/26 figures have it redistributed across the usual rating categories.

5.1.6.6 The rate in the dollar to be levied as special rates and under section 163 of the Act for each type or class of land compared with the previous financial year.

Type or class of land	2024/25	2025/26	Change	
	cents/\$CIV	cents/\$CIV	\$	%
Special rate for rateable Commercial/Industrial Dinner Plain properties (Airport not included)	0.0986	-	(0.0986)	-100.00%

5.1.6.7 The estimated total amount to be raised by special rates in relation to Dinner Plain Properties compared with the previous financial year.

Type or class of land	2024/25	2025/26	Change	
	\$'000	\$'000	\$'000	%
Special rate for rateable Commercial/Industrial Dinner Plain properties (Airport not included)	165,948	-	(165,948)	-100.00%

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5.1.6.8 The rate or unit amount to be levied for each type of service rate or charge under section 162 of the Act compared with the previous financial year.

Type of Charge	Per Rateable Property	Per Rateable Property	Change	
	2024/25	2025/26	\$	%
	\$	\$		
Waste – 80 litre bin – fortnightly	65.17	62.92	(2.25)	-3.45%
Waste – 80 litre bin – weekly	130.35	125.83	(4.52)	-3.47%
Waste – 240 litre bin – fortnightly	195.52	188.75	(6.77)	-3.46%
Waste – 240 litre bin – weekly	391.04	377.50	(13.54)	-3.46%
FOGO – 240 litre bin – weekly	109.68	117.12	7.44	6.78%
Recycling – 140 litre – fortnightly	59.45	56.36	(3.09)	-5.20%
Recycling – 240 litre – fortnightly	76.98	84.18	7.20	9.35%
Recycling – 240 litre – weekly	153.97	168.37	14.40	9.35%
Recycling – 360 litre – fortnightly	196.04	117.55	(78.49)	-40.04%
Recycling – 360 litre – weekly	196.04	235.10	39.06	19.92%
Special Consideration	65.17	62.92	(2.25)	-3.45%
Dinner Plain standard service	688.46	707.34	18.88	2.74%
Dinner Plain commercial service	1,553.31	1,596.24	42.93	2.76%
Waste management charge	281.54	290	8.45	3.00%

5.1.6.9 The number of items in relation to each charge type compared to the previous financial year

Type of Charge	2024/25	2025/26	Change	
	#	#	#	%
Waste – 80 litre bin – fortnightly	5,540	5,489	(51)	-0.92%
Waste – 80 litre bin – weekly	248	240	(8)	-3.23%
Waste – 240 litre bin – fortnightly	1,122	1,205	83	7.40%
Waste – 240 litre bin – weekly	210	213	3	1.43%
FOGO 240 litre bin – weekly	6,299	6,341	42	0.67%
Recycling – 140 litre – fortnightly	386	386	0	0.00%
Recycling – 240 litre – fortnightly	6,121	6,165	44	0.72%
Recycling – 240 litre – weekly	84	82	(2)	-2.38%
Recycling – 360 litre – fortnightly	651	647	(4)	-0.61%
Recycling – 360 litre – weekly	79	78	(1)	-1.27%
Special Consideration	59	77	18	30.51%
Dinner Plain standard service	394	396	2	0.51%
Dinner Plain commercial service	13	13	-	0.00%
Total	21,206	21,332	126	0.59%

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Type of Charge	Assessments 2024/25	Assessments 2025/26	Change
Waste Management Charge	7,979	8,018	39

5.1.6.10 The estimated total amount to be raised by each type of service rate or charge compared with the previous financial year.

	2024/25 \$'000	2025/26 \$'000	Change \$'000 %	
Waste – 80 litre bin – fortnightly	361	345	(16)	-4.34%
Waste – 80 litre bin – weekly	32	30	(2)	-6.58%
Waste – 240 litre bin – weekly	82	80	(2)	-2.08%
Waste – 240 litre bin – fortnightly	219	227	8	3.68%
FOGO 240 litre bin – weekly	691	743	52	7.50%
Recycling – 140 litre – fortnightly	23	22	(1)	-5.20%
Recycling – 240 litre – fortnightly	471	519	48	10.14%
Recycling – 360 litre – fortnightly	64	76	12	19.19%
Recycling – 240 litre – weekly	13	14	1	6.75%
Recycling – 360 litre – weekly	15	18	3	18.41%
Special Consideration	4	5	1	26.00%
Dinner Plain standard service	271	280	9	3.26%
Dinner Plain commercial service	20	21	1	2.76%
Waste Management Charge	2,246	2,325	79	3.50%
Total Rates and charges	4,514	4,706	192	4.25%

5.1.6.11 Fair Go Rates System Compliance

Alpine Shire Council is required to comply with the State Governments Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2024/25	2025/26
Total Rates	\$ 17,520,128	\$ 18,153,051
Number of rateable properties	9,135	9,174
Base Average Rate	\$ 1,883	1930
Maximum Rate Increase (set by the State Government)	2.75%	3.00%
Capped Average Rate	\$ 1,935	\$ 1,988
Maximum General Rates and Municipal Charges Revenue	\$ 17,672,936	\$ 18,235,710
Budgeted General Rates and Municipal Charges Revenue	\$ 17,520,128	\$ 18,153,051
Budgeted Supplementary Rates	\$ 98,026	\$ 100,966
Budgeted Total Rates and Municipal Charges Revenue	\$ 17,618,154	\$ 18,254,017

5.1.6.12 Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2025/26: estimated \$101,000)
- The variation of returned levels of values (e.g., valuation objections)
- Changes of use of land such that rateable land becomes non-rateable land and vice-versa.
- Changes of use of land such that residential land becomes commercial/industrial land and vice versa.

5.2 GRANTS

Grants are required by the Act and the Regulations to be disclosed in Council's budget.

	Forecast Actual	Budget	Change	
	2024/25	2025/26		
	\$'000	\$'000	\$'000	%
Grants were received in respect of the following:				
Summary of grants				
Commonwealth funded grants	5,734	6,069	335	6%
State funded grants	15,401	1,016	(14,385)	-93%
Total grants received	21,135	7,085	(14,050)	-66%

	Forecast Actual 2024/25	Budget 2025/26	Change	
	\$'000	\$'000	\$'000	%
(a) Operating Grants				
Recurrent – Commonwealth Government				
Financial Assistance Grants*	4,810	4,932	122	3%
Recurrent – State Government				
Fire Services Levy Administration	57	58	1	3%
Youth services	74	96	23	31%
School crossing supervisors	46	46	0	0%
Libraries	174	168	(6)	-3%
Maternal and child health	386	392	6	1%
Other	38	88	50	133%
Total recurrent grants	5,585	5,782	197	4%
Non-recurrent – Commonwealth Government				
Nil	0	0	0	0%
Non-recurrent – State Government				
Community health	120	167	46	38%
Emergency management	348	0	(348)	-100%
Youth services	168	0	(168)	-100%
Total non-recurrent grants	637	167	(470)	-74%
Total operating grants	6,221	5,948	(273)	-4%
(b) Capital Grants				
Recurrent – Commonwealth Government				
Roads to recovery	923	1,136	213	23%
Local Roads and Community Infrastructure Program – LRCI	1,625	0	(1,625)	-100%
Recurrent – State Government				
Nil	0	0	0	0%
Total recurrent grants	2,548	1,136	(1,411)	-55%
Non-recurrent – Commonwealth Government				
Nil	0	0	0	0%

	Forecast Actual 2024/25	Budget 2025/26	Change	
	\$'000	\$'000	\$'000	%
Non-recurrent – State Government				
Buildings	2,858	0	(2,858)	-100%
Roads	2,296	0	(2,296)	-100%
Recreation	5,227	0	(5,227)	-100%
Bridges	678	0	(678)	-100%
Pathways	1,200	0	(1,200)	-100%
Waste	107	0	(107)	-100%
Total non-recurrent grants	12,366	0	(12,366)	0%
Total capital grants	14,914	1,136	(13,777)	-92%
Total Grants	21,135	7,085	(14,050)	-66%

**Financial Assistance Grant figure for 2025/26 is an estimate based on the 2024/25 grant amount.*

5.3 BORROWINGS

The Council continues to operate free of loans.

5.4 CAPITAL WORKS PROGRAM

This section presents an overview of capital works expenditure and funding sources, as well as a listing of the capital works projects that will be undertaken for the 2025/26 financial year. Works are also disclosed as current budget or carried forward from last year.

5.4.1 Summary of Works

	Forecast Actual 2024/25 \$'000	Budget 2025/26 \$'000	Change \$'000	%
Property	5,008	1,120	(3,888)	-77.64%
Plant and equipment	1,176	1,055	(121)	-10.27%
Infrastructure	14,241	5,777	(8,464)	-59.43%
Total	20,425	7,952	(12,473)	-61.07%

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowings
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Property	1,120	480	350	290			100	1,117	
Plant and equipment	1,055	570	485					1,143	
Infrastructure	5,777	417	3,610	1,751		1,136		4,456	
Total capital works	7,952	1,467	4,445	2,041	-	1,136	100	6,716	-

5.4.2 Capital Works Budget Current Works 2025/26

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contri- butions \$'000	Council cash \$'000	Borrowing \$'000
Property									
Buildings									
Public Amenities Upgrades - Annual Program (Tawonga Pioneer Park)	100		100					100	
Disability Action Plan Annual Program	50	50						50	
Building Renewal Program	250		250					250	
Bright Fitness Equipment	180	180					100	80	
Mount Beauty Transfer Station Office	240			240				240	
Council Office Solar Upgrade	50			50				50	
Tawonga South Municipal Precinct Design	150	150						150	
Climate Action Initiatives – Annual Program	100	100						100	
Total property	1,120	480	350	290	-	-	100	1,020	-
Plant and equipment									
Plant, machinery, and equipment									
Fleet Renewal	140		140					140	
Large Plant New	485	485						485	
Large Plant Renewal	235		235					235	
Small Plant and Equipment Renewal	30		30					30	
Office furniture and equipment									
Corporate Technology Infrastructure	60	60						60	

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Capital Works Area	Asset expenditure type					Summary of funding sources			
	Project cost	New	Renewal	Upgrade	Expansion	Grants	Contributions	Council cash	Borrowing
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Mobile AV Equipment – Council Meetings	25	25						25	
Library Books	80		80					80	
Total plant and equipment	1,055	570	485	-	-	-	-	1,055	-
Infrastructure									
Roads									
Road Stabilisation and Patching 2024/25	235		235			235			
Resealing 2024/25	555		555			555			
Asphalt Overlays 2024/25	150		150			150			
Kerb And Channel Renewal 2024/25	150		150					150	
Line Marking 2024/25	50		50					50	
Gravel Road Reconstruction & Resheeting Program	425		425			196		229	
Road Upgrade Program	300			300				300	
State Road Grading	205		205					205	
Council Office Carpark Upgrade	120		120					120	
Bridges									
Bridge Renewal	255		255					255	
Footpaths and cycleways									
Footpaths/Trails/Cycleways New Program	250	250						250	
Footpaths/Trails/Cycleways Renewal Program	200		200					200	
Drainage									

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Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowing \$'000
Drainage Renewal	240		240					240	
Recreational, leisure and community facilities									
Recreation and Open Space Renewal Program	280		280					280	
Oaks Lawn Design	30		30					30	
Tawonga Pioneer Park Multi-Purpose Court Resurfacing	60		60					60	
Tawonga Pioneer Park Fence Renewal	50		50					50	
Tawonga Pioneer Park Picnic Table Area Upgrade	50		50					50	
Dinner Plain Tennis Court Resurfacing	60		60					60	
Waste									
Kerbside Bins Renewal And Upgrade	80		60	20				80	
Public Bins Renewal	60		60					60	
Rehabilitation Investigation	170			170				170	
Landfill Capping	1100			1100				1100	
Borehole Renewal Program	60		60					60	
Total infrastructure	5,135	250	3,295	1590	-	1,136	-	3,999	-
Capitalised wages	642	167	315	161	-	-	-	642	-
Total new capital works expenditure	7,952	1,467	4,445	2,041	-	1,136	-	6,716	-

5.4.3 Works Carried Forward from 2024/25

Capital Works Area	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contribu- tions \$'000	Council cash \$'000	Borrowing \$'000
Property									
Buildings									
Myrtleford Memorial Hall	510		510			256		254	
Total property	510	-	510	-	-	256	-	254	-
Infrastructure									
Bridges									
Nimmo Pedestrian Bridge	487	487				487			
Total infrastructure	487	487	-	-	-	487	-	-	-
Total capital works carried forward	997	487	510	-	-	743	-	254	-

5.4.4 Summary of Planned Capital Works Expenditure for the four years ended 30 June 2029

Capital Works Area 2027	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowing \$'000
Property									
Buildings	2,260		2,260					2,260	
Total property	2,260	-	2,260	-	-	-	-	2,260	-
Plant and equipment									
Plant, machinery and equipment	459		459					459	
Computers and telecommunications	246		246					246	
Intangibles	-								
Library books	81		81					81	
Total plant and equipment	786	-	786	-	-	-	-	786	-
Infrastructure									
Roads	2,125		1,134	991		742		1,383	
Bridges	302		302					302	
Footpaths and cycleways	297		297					297	
Drainage	237		237					237	
Recreational, leisure and community facilities	514		514					514	
Parks, open space and streetscapes	107		107					107	
Waste	372		372					372	
Total infrastructure	3,954	-	2,963	991	-	742	-	3,212	-
Total capital works expenditure	7,000	-	6,009	991	-	742	-	6,258	-

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Capital Works Area 2028	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowing \$'000
Property									
Buildings	2,316		2,316					2,316	
Total property	2,316	-	2,316	-	-	-	-	2,316	-
Plant and equipment									
Plant, machinery and equipment	459		459					459	
Fixtures, fittings and furniture	-								
Computers & telecommunications	246		246					246	
Intangibles	-								
Library books	83		83					83	
Total plant and equipment	788	-	788	-	-	-	-	788	-
Infrastructure									
Roads	2,106		1,117	989		759		1,347	
Bridges	309		309					309	
Footpaths and cycleways	305		305					305	
Drainage	244		244					244	
Recreational, leisure and community facilities	554		554					554	
Parks, open space and streetscapes	110		110					110	
Waste	381		381					381	
Total infrastructure	4,009	-	3,020	989	-	759	-	3,250	-
Total capital works expenditure	7,113	-	6,124	989	-	759	-	6,354	-

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Capital Works Area 2029	Project cost \$'000	Asset expenditure type				Summary of funding sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contributions \$'000	Council cash \$'000	Borrowing \$'000
Property									
Buildings	2,374		2,374					2,374	
Total property	2,374	-	2,374	-	-	-	-	2,374	-
Plant and equipment									
Plant, machinery and equipment	470		470					470	
Fixtures, fittings and furniture	-								
Computers & telecommunications	252		252					252	
Intangibles	-								
Library books	85		85					85	
Total plant and equipment	808	-	808	-	-	-	-	808	-
Infrastructure									
Roads	2,159		1,145	1,014		778		1,381	
Bridges	317		317					317	
Footpaths and cycleways	313		313					313	
Drainage	250		250					250	
Recreational, leisure and community facilities	568		568					568	
Parks, open space and streetscapes	113		113					113	-
Waste	391		391					391	-
Total infrastructure	4,109	-	3,096	1,014	-	778	-	3,331	-
Total capital works expenditure	7,291	-	6,277	1,014	-	778	-	6,513	-

5.5 FINANCIAL PERFORMANCE INDICATORS

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

The financial performance indicators below are the prescribed financial performance indicators contained in Part 3 of Sch 3 of the *Local Government (Planning and Reporting) Regulations 2020*.

Results against these indicators will be reported in Council's Annual Report.

Indicator	Measure	Actual 2023/24	Forecast 2024/25	Budget 2025/26	Future Budget Projections 2026/27	2027/28	2028/29	Trend
<i>Operating position</i>								
Adjusted underlying result (An adjusted underlying surplus is generated in the ordinary course of business)	Adjusted underlying surplus (or deficit) Adjusted underlying surplus (deficit) / Adjusted underlying revenue	(10.70%)	(5.77%)	(3.68%)	(3.93%)	(3.87%)	(3.69%)	O
<i>Liquidity</i>								
Unrestricted cash (Sufficient cash that is free of restrictions is available to pay bills as and when they fall due)	Unrestricted cash compared to current liabilities Unrestricted cash / current liabilities	(55.20%)	0.96%	69.66%	69.80%	52.46%	37.43%	O
<i>Obligations</i>								
Loans and borrowings¹ (Level of interest bearing loans and borrowings is appropriate to the size and nature of Council's activities)	Loans and borrowings compared to rates Interest bearing loans and borrowings / rate revenue	0%	0.0%	0.0%	0.0%	0.0%	0.0%	O
Loans and borrowings¹ (Level of interest bearing loans and	Loans and borrowings repayments compared to rates	0%	0.0%	0.0%	0.0%	0.0%	0.0%	O

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Indicator	Measure	Actual 2023/24	Forecast 2024/25	Budget 2025/26	Future Budget Projections			Trend
					2026/27	2027/28	2028/29	
borrowings is appropriate to the size and nature of Council's activities)	Interest and principal repayments on interest bearing loans and borrowings / rate revenue							
Indebtedness (Level of long term liabilities is appropriate to the size and nature of a Council's activities)	Non-current liabilities compared to own-source revenue Non-current liabilities / own source revenue	15.5%	15.8%	17.3%	16.2%	16.3%	17.8%	O
Stability								
Rates effort (Rating level is set based on the community's capacity to pay)	Rates compared to property values Rate revenue / CIV of rateable properties in the municipal district	0.3%	0.3%	0.3%	0.3%	0.3%	0.3%	O
Efficiency								
Revenue level (Resources are used efficiently in the delivery of services)	Average rate per property assessment General rates and municipal charges / no. of property assessments	\$1,852	\$1,883	\$1,930	\$1,978	\$2,028	\$2,078	+

Key to Forecast Trend:

- + Forecast increase in Council's financial performance/financial position indicator
- O Forecasts that Council's financial performance/financial position indicator will be steady
- Forecast reduction in Council's financial performance/financial position indicator

Notes to indicators

Loans and Borrowings – Council repaid all its borrowings in July 2015 and does not forecast to take out any further borrowings.

5.6 TARGETED PERFORMANCE INDICATORS – SERVICE AND FINANCIAL

The following tables highlight Council's current and projected performance across a selection of targeted service and financial performance indicators. These indicators provide a useful analysis of Council's intentions and performance and should be interpreted in the context of the organisation's objectives.

The targeted performance indicators below are the prescribed performance indicators contained in Schedule 4 of the *Local Government (Planning and Reporting) Regulations 2020*. Results against these indicators and targets will be reported in Council's Performance Statement included in the Annual Report.

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Indicator Service	Measure	Actual	Forecast	Budget	Future Budget Projections			Trend
		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	+ / o / -
<i>Governance¹</i>								
Consultation and engagement (Council decisions made and implemented with community input)	Satisfaction with community consultation and engagement Community satisfaction rating out of 100 with the consultation and engagement efforts of Council	46	47	56	57	57	58	+
<i>Roads²</i>								
Condition (Sealed local roads are maintained at the adopted condition standard)	Sealed local roads below the intervention level Number of kms of sealed local roads below the renewal intervention level set by Council / Kms of sealed local roads	99.6%	99.0%	99.6%	99.6%	99.6%	99.6%	+
<i>Statutory Planning³</i>								
Service standard (Planning application processing and decisions are in accordance with legislative requirements)	Planning applications decided within the relevant required time Number of planning application decisions made within the relevant required time / Number of planning application decisions made	22.8%	40.0%	60.0%	70.0%	80.0%	85.0%	+
<i>Waste Management⁴</i>								
Waste diversion (Amount of waste diverted from landfill is maximised)	Kerbside collection waste diverted from landfill Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins	73.4%	73.5%	75.0%	75.5%	76.0%	76.5%	+

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Indicator Service	Measure	Actual	Forecast	Budget	Future Budget Projections			Trend
		2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	+ / o / -
Liquidity⁶								
Working Capital (Sufficient working capital is available to pay bills as and when they fall due)	Current assets compared to current liabilities Current assets / current liabilities	220.2%	256.8%	360.2%	365.3%	321.8%	303.1%	-
Obligations⁶								
Asset renewal (Assets are renewed as planned)	Asset renewal compared to depreciation Asset renewal and upgrade expense / Asset depreciation	163.7%	128.3%	104.8%	104.0%	105.4%	103.0%	O
Stability⁷								
Rates concentration (Revenue is generated from a range of sources)	Rates compared to adjusted underlying revenue Rate revenue / adjusted underlying revenue	54.6%	45.9%	66.2%	66.7%	66.9%	67.0%	+
Efficiency⁸								
Expenditure level (Resources are used efficiently in the delivery of services)	Expenses per property assessment Total expenses / no. of property assessments	\$3,818	\$4,240	\$3,991	\$4,098	\$4,183	\$4,272	+

Key to Target Trend:

- + Increase in Council's financial / service performance
- O Council's financial / service performance will be steady
- Reduction in Council's financial / service performance

- 1 - 4. As final results for 2024/25 are not yet known, for the purposes of the draft Budget, Alpine has set the Target for the 2025/26 year based on an increase on 2023/24 results. This may be amended prior to final adoption of the Budget.
5. Council is targeting a consistent result for this indicator to provide sufficient asset utilisation. Future budget projections are driven by the assumptions contained in the financial statements
6. Council is targeting an Asset Renewal measure in the 100% - 125% range which is considered to be appropriate in the context of the asset base. The future budget projections are driven by the assumptions contained in the financial statements.
7. Council is targeting a consistent result for this indicator which emphasises Council's reliance on rates revenue to provide the important services to the community. The future budget projections are driven by the assumptions contained in the financial statements.
8. Council is targeting expenditure growth to be consistent over future periods. The future budget projections are driven by the assumptions contained in the financial statements.

6. Schedule of Fees and Charges

This section presents the fees and charges of a statutory and non-statutory nature which will be charged in respect to various goods and services provided during the 2025/26 year.

Fees and charges are based on information available at the time of publishing and may vary during the financial year subject to any changes in Council's policy or legislation.

Fees & Charges

Alpine Shire Council

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Explanation Table

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Alpine Shire Council

Corporate

Rates

Fee for establishing a formal rates payment arrangement	\$0.00	\$35.00	\$35.00	∞	\$35.00		N
Rates debt recovery costs	Cost recovery						N
Copy of rates notice already issued (where account has been paid or part paid)	\$16.50	\$16.50	\$16.50	0.00%	\$0.00	Per notice	N
Copy of rates notice already issued (where account has not been paid or part paid)	Free					Per notice	N
Provision of Rating/valuation information greater than 1 year	\$55.00	\$55.00	\$55.00	0.00%	\$0.00	Per hour	N
Rates transaction history listing	Free					Per list	N
Updated Rates Notice (not copy of original)	\$58.85	\$58.90	\$58.90	0.08%	\$0.05	Per notice	N

Governance

Disabled parking permit	Free						N
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Records retrieval – All Council Functions inc Rates, Planning, Building, Health and Waste Charges

Retrieval of Records – On Site	\$55.00	\$55.00	\$55.00	0.00%	\$0.00	Per item	N
Retrieval of Records – Off Site	\$110.00	\$110.00	\$110.00	0.00%	\$0.00	Per item	N

Freedom of Information

Freedom of Information Application Fee	2 fee units						N
	Last year fee As per Legislation						

Customer Experience

Libraries

Meeting Room Hire - Non-Profit/Community Groups	\$0.00	\$10.00	\$11.00	∞	\$11.00	Per hour	Y
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Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Libraries [continued]

Library Meeting Room	\$19.25	\$17.50	\$19.25	0.00%	\$0.00	Per hour	Y
Max \$170/day							
CDB covers	\$11.55	\$10.50	\$11.55	0.00%	\$0.00	Per item	Y
Disc Cleaning	\$5.50	\$5.00	\$5.50	0.00%	\$0.00	Per item	Y
DVD or CD ROM replacement cover	\$3.85	\$3.50	\$3.85	0.00%	\$0.00	Per item	Y
Inter library loan strap/barcode	\$4.95	\$4.50	\$4.95	0.00%	\$0.00	Per item	Y
Interlibrary loans (for loans outside of Victoria or from non-library institutions)	\$32.45	\$29.50	\$32.45	0.00%	\$0.00	Per item	Y
Laminating - A4	\$1.65	\$1.50	\$1.65	0.00%	\$0.00	Per page	Y
Laminating - A3	\$2.75	\$2.50	\$2.75	0.00%	\$0.00	Per page	Y
Lost or damaged items, where price is known					Price of item	Per item	N
Minor damage to an item or barcode	\$3.85	\$3.50	\$3.50	-9.09%	-\$0.35	Per item	N
Non-Collection of reserved item	\$2.75	\$2.50	\$2.50	-9.09%	-\$0.25	Per item	N
Inter library - Overdue fine > than 2 days	\$0.66	\$0.60	\$0.60	-9.09%	-\$0.06	Per day	N
Book Club - Overdue fine > than 2 days	\$1.65	\$1.00	\$1.00	-39.39%	-\$0.65	Per day	N
Printing/photocopying - Black & White A4	\$0.22	\$0.18	\$0.20	-9.09%	-\$0.02	Per page	Y
Printing/photocopying - Colour A4 and Black & White A3	\$0.55	\$0.45	\$0.50	-9.09%	-\$0.06	Per page	Y
Printing/photocopying - Colour A3	\$1.65	\$1.45	\$1.60	-3.03%	-\$0.06	Per page	Y
Programs and activities					Set for each event	Per attendee	Y
Replacement of lost or damaged cards	\$3.50	\$3.50	\$3.50	0.00%	\$0.00	Per card	N
Requests for photocopies not in stock and obtained on inter library loan					As charged by supplier	Per item	Y
Research fee	\$30.00	\$30.00	\$30.00	0.00%	\$0.00	Per half hour	N
USB					Cost recovery	Per item	Y

Lost or damaged items, where price is unknown

Adult book	\$35.20	\$32.00	\$32.00	-9.09%	-\$3.20	Per item	N
Adult book – Large print	\$60.50	\$55.00	\$55.00	-9.09%	-\$5.50	Per item	N
Adult book – non-fiction	\$36.30	\$33.00	\$33.00	-9.09%	-\$3.30	Per item	N

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Lost or damaged items, where price is unknown [continued]

Junior book	\$16.50	\$15.00	\$15.00	-9.09%	-\$1.50	Per item	N
Teen book	\$22.00	\$20.00	\$20.00	-9.09%	-\$2.00	Per item	N
Light romance	\$2.75	\$2.50	\$2.50	-9.09%	-\$0.25	Per item	N
Periodical	\$12.10	\$11.00	\$11.00	-9.09%	-\$1.10	Per item	N
Book on CD (Adult)	\$121.00	\$110.00	\$110.00	-9.09%	-\$11.00	Per item	N
Single disk replacement	Cost of full replacement + 10% GST					Per item	N
DVD Film (Adult)	\$32.45	\$29.50	\$29.50	-9.09%	-\$2.95	Per item	N
DVD TV (Adult)	\$44.00	\$40.00	\$40.00	-9.09%	-\$4.00	Per item	N
Playaway	\$117.70	\$107.00	\$107.00	-9.09%	-\$10.70	Per item	N
MP3 (Adult)	\$123.20	\$112.00	\$112.00	-9.09%	-\$11.20	Per item	N

Customer Service

Land information certificate - within 7 Days	As Per Legislation						N
Land information certificate - within 24 Hours	\$58.85	\$58.85	\$58.85	0.00%	-\$0.01	Per certificate	N

Visitor Information Centre

Tours and Talks - adult	\$6.05	\$5.00	\$5.50	-9.09%	-\$0.55	Per person	Y
Tours and Talks - junior	\$3.85	\$3.18	\$3.50	-9.09%	-\$0.35	Per person	Y

Events

Genset Hire - Commercial Event	\$0.00	\$500.00	\$550.00	∞	\$550.00		Y
Genset Hire - Community Event	\$0.00	\$200.00	\$220.00	∞	\$220.00		Y
Waste Charges	Cost recovery + 10% admin fee					Per event	Y
Resident notifications by post	Cost recovery						Y
Two weeks prior to event							

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Events [continued]

Use of Council land – Commercial event	\$1,100.00	\$1,000.00	\$1,100.00	0.00%	\$0.00	Per day of event operation	Y
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Regulatory Services

Building

Additional inspection or re- inspection (remote area)	\$396.00	\$370.80	\$407.88	3.00%	\$11.88	Per inspection	Y
Additional inspection or re- inspection (urban area)	\$282.70	\$264.71	\$291.18	3.00%	\$8.48	Per inspection	Y
BAL Assessment – desktop assessment	\$734.80	\$688.04	\$756.84	3.00%	\$22.04		Y
Minimum Fee							
BAL Assessment – on site assessment	\$1,469.60	\$1,376.08	\$1,513.69	3.00%	\$44.09		Y
Minimum Fee							
BAL Assessment – remote on site assessment	\$1,865.05	\$1,746.37	\$1,921.00	3.00%	\$55.95		Y
Minimum Fee							
Build Over Easement	As per Legislation						N
Building Information Certificate	As per Legislation						N
Carport, garage, verandas, patios, pergolas and other small extensions – up to 4 Inspections \$16,001 or greater alterations/additions to a Class 1 to 10	Price on Application						Y
Commercial works \$0 – \$39,999	Price on Application						Y
Plus Lodgement fee							
Commercial works \$40,000 or over	Price on Application						Y
Plus Lodgement fee							
Council Comments (to vary a regulation, where report and consent not an option)	\$508.75	\$462.50	\$462.50	-9.09%	-\$46.25		N
As per Regulations							
Demolition of Building s29A Consent – Consideration of request	\$93.90	\$96.72	\$96.72	3.00%	\$2.82	Per application	N

continued on next page ...

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Building [continued]

Dwelling extensions and alterations	Price on Application						Y
Price on Application – Minimum Fee plus levies							
Essential service inspection and report	\$565.40	\$529.42	\$582.36	3.00%	\$16.96	Per inspection	Y
Minimum amount							
Extension of time for Building Permit	\$305.80	\$286.34	\$314.97	3.00%	\$9.17	Per extension	Y
Flooding (Reg 153)	As per Legislation					Per item	N
Form 22 Swimming pool / spa registration	As per Legislation					Per property	N
Form 23 Certificate of compliance lodgement	As per Legislation						Y
Form 24 Certificate of non-compliance lodgement	As per Legislation						Y
Legal point of discharge information	As per Legislation						N
Lodgement Fee	As per Legislation						N
Major amendment to building permit	\$339.35	\$317.76	\$349.53	3.00%	\$10.18	Per amendment	Y
Minor amendment to building permit	\$158.40	\$148.32	\$163.15	3.00%	\$4.75	Per amendment	Y
Multi-unit development	Price of Application						Y
Minimum Fee							
New dwelling	Price of Application						Y
Minimum Fee plus Applicable Levies							
Non-mandatory inspection	\$339.35	\$317.76	\$349.53	3.00%	\$10.18	Per inspection	Y
Notification of adjoining landowners for siting variation	\$137.50	\$137.50	\$137.50	0.00%	\$0.00	Per item	N
As Per Legislation							
Occupancy Permit/Final Certificate not assoc. with Building Permit Class 1 & 10	\$650.10	\$608.73	\$669.60	3.00%	\$19.50	Per document	Y
Occupancy Permit/Final Certificate not assoc. with Building Permit Class 1b	\$1,243.55	\$1,164.42	\$1,280.86	3.00%	\$37.31	Per document	Y

continued on next page ...

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Building [continued]

Occupancy Permit/Final Certificate not assoc. with Building Permit Class 2-9	\$1,469.60	\$1,376.08	\$1,513.69	3.00%	\$44.09	Per document	Y
Partial compliance exemption – access matter	\$508.75	\$476.38	\$524.01	3.00%	\$15.26	Per item	Y
Partial compliance exemption – amenity matter	\$339.35	\$317.76	\$349.53	3.00%	\$10.18	Per item	Y
Partial compliance exemption – fire safety matter	\$622.05	\$582.47	\$640.71	3.00%	\$18.66	Per item	Y
Performance solutions – access matter	\$565.40	\$529.42	\$582.36	3.00%	\$16.96	Per item	Y
Performance solutions – amenity matter	\$396.00	\$370.80	\$407.88	3.00%	\$11.88	Per item	Y
Performance solutions – fire safety matter	\$734.80	\$688.04	\$756.84	3.00%	\$22.04	Per item	Y
POPE attendance of greater than 5,000 persons and more than 5 prescribed structures	\$2,260.50	\$2,260.50	\$2,260.50	0.00%	\$0.00		N
POPE attendance up to 1000 persons & 1 prescribed structure	\$1,469.60	\$1,469.60	\$1,469.60	0.00%	\$0.00		N
POPE attendance up to 5000 persons & 5 prescribed structure	\$2,034.45	\$2,034.45	\$2,034.45	0.00%	-\$0.01		N
Projections beyond street alignment (Part 6)	As per Legislation					Per item	N
Protection of the public (Reg 116)	As per Legislation					Per item	N
Restumping or demolition	Price on Application						Y
Swimming pool (above ground)	Price on Application						Y
Swimming pool (in-ground)	Price on Application						Y
Swimming pool / spa document search fee	As per Legislation					Per property	N
Swimming pool / spa inspection (up to 2 site visits)	\$565.40	\$529.42	\$582.36	3.00%	\$16.96		Y
Temporary Siting approvals more than 3 Structures	\$666.60	\$666.60	\$666.60	0.00%	\$0.00		N
Temporary Siting approvals x3 Structures	\$508.75	\$508.75	\$508.75	0.00%	\$0.00		N
Variation to ResCode (report and consent)	As per Legislation						N

Health

Inspection and report fee	\$282.70	\$282.70	\$282.70	0.00%	\$0.00	Per registration	N
New premises fee	50% of annual registration fee plus applicable registration fee						N
Registration late penalty fee	Annual Registration Fee + 30%						N
Of original registration fee							

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Health [continued]

Registration late penalty fee (No GST)	Annual Registration Fee + 30%						N
Of original registration fee							

Public Health and Wellbeing Act 2008

Beauty or skin penetration registration	\$221.00	\$227.63	\$227.63	3.00%	\$6.63	Per annum	N
Hairdresser premise registration	\$231.50	\$238.45	\$238.45	3.00%	\$6.95	Per premise	N

Category 1 Public Aquatic Facilities

Definition: Public aquatic facilities include swimming pools, spa pools and interactive water features.

A Category 1 aquatic facility means a swimming pool, spa pool or interactive water feature that is:

- used by members of the public, whether free of charge or for a fee
- used in association with a class or program that is offered free of charge or for a fee
- located at the premises of an early childhood service, school or other educational institution
- located at premises at which residential aged care services are provided
- located at a public hospital, multi-purpose service, a denominational hospital or a private hospital
- located at a privately-operated hospital within the meaning of section 3(1) of the Health Services Act 1988.

Registration of Category 1 Aquatic Facility under Public Health and Wellbeing Act 2008 (1 pool/spa/interactive water feature)	\$0.00	\$300.00	\$300.00	∞	\$300.00		N
Registration of each additional pool/spa interactive water feature within same Category 1 Aquatic Facility	\$0.00	\$100.00	\$100.00	∞	\$100.00		N
Renewal of Category 1 Aquatic Facility under Public Health and Wellbeing Act 2008	\$0.00	\$300.00	\$300.00	∞	\$300.00		N
Transfer fee of Category 1 Aquatic Facility under Public Health and Wellbeing Act 2008	\$0.00	\$300.00	\$300.00	∞	\$300.00		N

Residential Tenancies Act 1997

Prescribed accommodation premise registration	\$311.30	\$311.30	\$311.30	0.00%	\$0.00	Per annum	N
Transfer registration fee	50% of applicable annual registration fee						N
Of applicable annual registration fee							

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Caravan Parks

Caravan park registration fee				As per Legislation		Per application	N
Caravan park rigid annex approval fee	\$192.50	\$192.50	\$192.50	0.00%	\$0.00	Per approval	N

Food Act 1984

Major non-compliance inspection fee	\$282.70	\$282.70	\$282.70	0.00%	\$0.00	Per inspection	N
Major non-compliance inspection fee (where a notice has been issued)	\$282.70	\$282.70	\$282.70	0.00%	\$0.00	Per inspection	N

Fixed Food Premises

Class 1 food premises	\$668.00	\$688.04	\$688.04	3.00%	\$20.04	Per annum	N
Class 2 food premises	\$565.50	\$582.47	\$582.47	3.00%	\$16.97	Per annum (pro rata)	N
Class 3 food premises	\$334.00	\$344.02	\$344.02	3.00%	\$10.02	Per annum (pro rata)	N
Class 4 food premises					Free	Per annum	N

Temporary Food Premises

Class 2 temporary food premises & mobile food vendors (Streatrader)	\$283.00	\$291.49	\$291.49	3.00%	\$8.49	Per annum	N
Class 3 temporary food premises & mobile food vendors (Streatrader)	\$205.50	\$211.67	\$211.67	3.00%	\$6.17	Per annum	N

Charity and Community Groups

Class 1 food premises – Charity and Community Groups	\$308.50	\$317.76	\$317.76	3.00%	\$9.26	Per annum	N
Class 2 food premises – Charity and Community Groups	\$283.00	\$291.49	\$291.49	3.00%	\$8.49	Per annum (pro rata)	N
Class 2 temporary food premises & mobile food vendors, charitable and community groups (Streatrader)	\$103.00	\$106.09	\$106.09	3.00%	\$3.09	Per annum	N

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Charity and Community Groups [continued]

Class 3 food premises – Charity and Community Groups	\$231.50	\$238.45	\$238.45	3.00%	\$6.95	Per annum (pro rata)	N
Class 3 temporary food premises & mobile food vendors, charitable and community groups (Stretrader)	\$77.50	\$79.83	\$79.83	3.01%	\$2.33	Per annum	N

Environmental Protection Act 2017

Change to an existing wastewater permit	As per Legislation					Per application	N
Permit to alter wastewater system	As per Legislation					Per application	N
Permit to install wastewater system	As per Legislation					Per application	N

Local Laws

Animal registration tag replacement	\$7.70	\$7.70	\$7.70	0.00%	\$0.00	Per tag	N
Cat registration (desexed)	\$50.00	\$51.50	\$51.50	3.00%	\$1.50	Per animal	N
Cat registration (desexed) - pensioner 50% discount	\$25.00	\$25.75	\$25.75	3.00%	\$0.75	Per animal	N
Cat registration (not desexed)	\$100.00	\$103.00	\$103.00	3.00%	\$3.00	Per animal	N
Cat registration (not desexed) - pensioner 50% discount	\$50.00	\$51.50	\$51.50	3.00%	\$1.50	Per animal	N
Cat trap hire fee (inc deposit)	Free					Per fortnight	N
Dinner Plain snowmobile permit	\$77.50	\$79.83	\$79.83	3.01%	\$2.33	Per snowmobile	N
Dog Registration (desexed)	\$55.00	\$56.65	\$56.65	3.00%	\$1.65	Per animal	N
Inc Working Dog							
Dog Registration (desexed) - pensioner 50% discount	\$27.00	\$27.81	\$27.81	3.00%	\$0.81	Per animal	N
Dog registration (not desexed)	\$110.00	\$113.30	\$113.30	3.00%	\$3.30	Per animal	N
Dog registration (not desexed) - pensioner 50% discount	\$55.00	\$56.65	\$56.65	3.00%	\$1.65	Per animal	N

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Local Laws [continued]

Domestic Animal Act infringements (e.g. Failure to Register Dog or Cat)	As per Legislation - Domestic Animals Act 1994 Part 2: Registration of Dogs and Cats Division 1: Requirement to apply for registration Section: 10(1) & (2) (20 Penalty Units)						N
	Last year fee As per Legislation						
Domestic animal business fee	\$139.00	\$143.17	\$143.17	3.00%	\$4.17	Per year	N
Impounded item release fee – all other items	\$71.50	\$71.50	\$71.50	0.00%	\$0.00	Per release	N
Livestock impound fee – large stock	\$113.30	\$113.30	\$113.30	0.00%	\$0.00	Per animal	N
Livestock impound fee – small stock	\$56.65	\$56.65	\$56.65	0.00%	-\$0.01	Per animal	N
Pound release fee – registered animals	\$88.00	\$90.64	\$90.64	3.00%	\$2.64	Per release	N
Pound release fee – unregistered animals	\$200.00	\$206.00	\$206.00	3.00%	\$6.00	Per release	N
Pro rata Animal Registration Fee	Time of Year Dependent (October – March half price on new registrations only - Not renewals)					Per animal	N
	Last year fee Time of Year Dependent (October – March half price on all registrations)						
Sustenance fee – animal and small stock	\$19.25	\$19.25	\$19.25	0.00%	-\$0.01	Per animal per day	N
Sustenance fee – large stock	\$34.10	\$34.10	\$34.10	0.00%	\$0.00	Per animal per day	N
Vehicle & livestock transport fee	Cost Recovery plus 10% administration fee					Per movement	N
Vehicle impound fee	\$165.00	\$165.00	\$165.00	0.00%	\$0.00	Per vehicle	N
Vehicle storage fee	\$27.50	\$27.50	\$27.50	0.00%	\$0.00	Per vehicle per day	N
Veterinary fees	Cost Recovery plus 10% administration fee					Per animal	N

Roadside Trading

Advertising sign	\$90.75	\$90.75	\$90.75	0.00%	\$0.00	Per sign	N
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Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Roadside Trading [continued]

Advertising sign	\$880.00	\$880.00	\$880.00	0.00%	\$0.00	Per annum	N
Annual fee for an unlimited number of signs.							
Approved site location – annual	\$282.70	\$282.70	\$282.70	0.00%	\$0.00	Per annum	N
Busking (adult)	\$37.40	\$37.40	\$37.40	0.00%	\$0.00	Per year	N
Commercial							
Commercial participant – events	\$79.20	\$79.20	\$79.20	0.00%	\$0.00	Per event	N
Horse drawn vehicle / motorcycle tour operator	\$180.95	\$180.95	\$180.95	0.00%	\$0.00	Per year	N

Streets and Roads

Outdoor facility – footpath dining or footpath trading – Small area (totalling less than 20 sqm)	\$187.00	\$187.00	\$187.00	0.00%	\$0.00	Per annum	N
Outdoor facility – footpath dining or footpath trading – Medium Area (totalling between 20 and 40 sqm)	\$220.00	\$220.00	\$220.00	0.00%	\$0.00	Per annum	N
Outdoor facility – footpath dining or footpath trading – Large Area (totalling more than 40 sqm)	\$275.00	\$275.00	\$275.00	0.00%	\$0.00	Per annum	N

Parking infringement

Category 1 (e.g. Time Limit)	0.5 Penalty Unit		N
Category 2 (e.g. Bus Zone)	0.6 Penalty Unit		N
Category 3 (e.g. No Stopping Area)	1.0 Penalty Unit		N

Statutory Planning

Section 52 Public Notice – Notice to neighbours (1-10 notices)	\$85.25	\$85.25	\$85.25	0.00%	\$0.00	Per notification	N
Section 52 Public Notice – Additional notice/s to neighbours	\$11.55	\$11.55	\$11.55	0.00%	\$0.00	Per notice	N
Section 52 Public Notice – Notice on land (up to 2 notices)	\$170.50	\$170.50	\$170.50	0.00%	\$0.00		N
Section 52 Public Notice – Additional notice/s on land	\$22.00	\$22.00	\$22.00	0.00%	\$0.00		N
Section 52 Public Notice – Notice in paper				Cost + 10% admin fee		Per notice	N
Planning advice – in writing	\$302.50	\$283.25	\$311.58	3.00%	\$9.08		Y

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Statutory Planning [continued]

Section 173 agreements	Solicitors cost + 10%					Per agreement	N
Copy of Certificate of Title and instruments	\$67 + cost of Land Registry search					Per certificate	N
Copy of planning permit or endorsed plan/s – stored on-site	\$55.00	\$55.00	\$55.00	0.00%	\$0.00	Per copy	N
Copy of planning permit or endorsed plan/s – stored off-site	\$110.00	\$110.00	\$110.00	0.00%	\$0.00	Per copy	N
Secondary consent	\$271.70	\$271.70	\$271.70	0.00%	\$0.00		N
Development Plan – Assessment or Amendment	\$385.00	\$385.00	\$385.00	0.00%	\$0.00		N
Timber Harvesting Plans – Assessment and Inspection	\$124.85	\$124.85	\$124.85	0.00%	\$0.00		N
Planning advice in writing	\$302.50	\$283.25	\$311.58	3.00%	\$9.08	Per advice	Y
Planning panel – proponent request amendment	Cost of the panel						N
Advice in writing for Building Permit	\$165.00	\$154.50	\$169.95	3.00%	\$4.95	Per advice	Y
Assessment and Endorsement of Condition 1 Plans	\$165.00	\$165.00	\$165.00	0.00%	\$0.00	Per application	N

Request for Extension of Time – Development less than \$1M, Subdivisions of 2-20 lots & Change of Use

First Request	\$268.00	\$268.00	\$268.00	0.00%	\$0.00		N
Second Request	\$421.50	\$421.50	\$421.50	0.00%	\$0.00		N
Third and Subsequent Requests	\$637.50	\$637.50	\$637.50	0.00%	\$0.01		N

Request for Extension of Time – Development \$1M+ & Subdivisions of 21+ lots

First Request	\$524.00	\$539.72	\$539.72	3.00%	\$15.72	Per application	N
Second Request	\$1,007.00	\$1,037.21	\$1,037.21	3.00%	\$30.21	Per application	N
Third and Subsequent Requests	\$1,490.00	\$1,534.70	\$1,534.70	3.00%	\$44.70	Per application	N

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Public notification

Notice to neighbours	\$85.25	\$85.25	\$85.25	0.00%	\$0.00	Per General Notification	N
Additional notices	\$11.55	\$11.55	\$11.55	0.00%	\$0.00	Per notice	N
Notice on land - up to two signs	\$170.50	\$170.50	\$170.50	0.00%	\$0.00		N
Additional notices on land	\$22.00	\$22.00	\$22.00	0.00%	\$0.00		N
Notice in paper	Cost plus 10% administration fee					Per notice	N

Redaction of Public notification

Advertising Up to 20 Pages	\$49.50	\$49.50	\$49.50	0.00%	\$0.00		N
Advertising 20 to 50 Pages	\$82.50	\$82.50	\$82.50	0.00%	\$0.00		N
Advertising more than 51 Pages	\$132.00	\$132.00	\$132.00	0.00%	\$0.00		N

Regulation 6 Planning and Environment (Fees) Regulations 2016 - Amendments to planning schemes under the Planning and Environment Act 1987

Stage 1 Amendment	206 fee units		N
Consideration of: - request to amend - submissions that don't seek a change to the amendment - if applicable, abandonment of amendment			
Stage 2 Amendment	1021 to 2727 fee units		N
Consideration of: - submissions seeking a change to the amendment - referral of amendment to a panel where necessary - consideration of panel report - if applicable, abandonment of amendment			
Stage 3 Amendment	32.5 fee units		N
Consideration of: - adoption of the amendment - submission of amendment to the Minister (s31) - giving notice of approval of amendment			

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Regulation 6 Planning and Environment (Fees) Regulations 2016 - Amendments to planning schemes under the Planning and Environment Act 1987 [continued]

Stage 4 Amendment					32.5 fee units		N
Consideration of: - request to approve amendment by Minister - giving notice of approval of amendment							

Regulation 7 Planning and Environment (Fees) Regulations 2016 - Amendment to planning scheme exempted from certain requirements

Request for Minister to prepare amendment to planning scheme exempted from certain requirements					270 fee units		N
As per Legislation							

Regulation 8 Planning and Environment (Fees) Regulations 2016 - Amendment to planning scheme under section 20A of the Planning and Environment Act 1987

Request for Minister to prepare amendment to planning scheme of a Class prescribed					65 fee units		N
As per Legislation							

Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987

Class 1 – Use of land only					89 fee units		N
As per Legislation							
Class 2 – Single dwelling per lot – \$10,000 or less					13.5 fee units		N
As per Legislation							
Class 3 – Single dwelling per lot – \$10,001 to \$100,000					42.50 fee units		N
As per Legislation							
Class 4 – Single dwelling per lot – \$100,001 to \$500,000					87 fee units		N
As per Legislation							

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987 [continued]

Class 5 – Single dwelling per lot – \$500,001 to \$1,000,000 As per Legislation	94 fee units		N
Class 6 – Single dwelling per lot – \$1,000,001 to \$2,000,000 As per Legislation	101 fee units		N
Class 7 – VicSmart – \$10,000 or less As per Legislation	13.5 fee units		N
Class 8 – VicSmart – more than \$10,000 As per Legislation	29 fee units		N
Class 9 – VicSmart – subdivision or consolidation of land As per Legislation	13.5 fee units		N
Class 10 – VicSmart – other than Classes 7, 8 or 9 As per Legislation	13.5 fee units		N
Class 11 – \$100,000 or less As per Legislation	77.5 fee units		N
Class 12 – \$100,001 to \$1,000,000 As per Legislation	104.5 fee units		N
Class 13 – \$1,000,001 to \$5,000,000 As per Legislation	203.5 fee units		N
Class 14 – \$5,000,001 to \$15,000,000 As per Legislation	587.5 fee units		N
Class 15- \$15,000,001 to \$50,000,000 As per Legislation	1732.5 fee units		N
Class 16 – more than \$50,000,001 As per Legislation	3894 fee units		N

continued on next page ...

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987 [continued]

Class 17 – Subdivision – existing building – other than Class 9 As per Legislation	89 fee units		N
Class 18 – Subdivision – two lots – other than Classes 9 or 17 As per Legislation	89 fee units		N
Class 19 – Realignment of a common boundary between lots or consolidation of two or more lots – other than Class 9 As per Legislation	89 fee units		N
Class 20 – Subdivision – other than Classes 9, 17, 18 or 19 As per Legislation	89 fee units per 100 lots		N
Class 21 – Create, vary or remove a restriction (within the meaning of the Subdivision Act 1988) / Create or remove a right of way / Create, vary or remove and easement other than a right of way / vary or remove a condition in the nature of an easement (other than a right of way) in a Crown Grant As per Legislation	89 fee units		N
Class 22 – A permit not otherwise provided for in Classes 1 to 21 As per Legislation	89 fee units		N

Regulation 10 Planning and Environment (Fees) Regulations 2016 - Composite fee for combined a application for permit under section 47 of the Planning and Environment Act 1987

Combined application for more than one Class of permit under Regulation 9 As per Legislation	Highest fee applicable + 50% of each other applicable fees		N
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Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987

Class 1 – Change use of land allowed by permit or allow new use As per Legislation	89 fee units		N
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Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987 [continued]

Class 2 – Amendment to a permit (other than in relation to single dwellings per lot)	89 fee units		N
Class 2 – Amendment to a permit (other than in relation to single dwellings per lot) to change: - statement of what the permit allows - any or all of the permit conditions			
Class 3 – Amendment to Class 2, 3, 4, 5 or 6 permit – \$10,000 or less	13.5 fee units		N
As per Legislation			
Class 4 – Amendment to Class 2, 3, 4, 5 or 6 permit – \$10,001 to \$100,000	42.5 fee units		N
As per Legislation			
Class 5 – Amendment to Class 2, 3, 4, 5 or 6 permit – \$100,001 to \$500,000	87 fee units		N
As per Legislation			
Class 6 – Amendment to Class 2, 3, 4, 5 or 6 permit – more than \$500,000	94 fee units		N
As per Legislation			
Class 7 – Amendment to a VicSmart permit – \$10,000 or less	13.5 fee units		N
As per Legislation			
Class 8 – Amendment to a VicSmart permit – more than \$10,000	29 fee units		N
As per Legislation			
Class 9 – Amendment to Class 9 permit	13.5 fee units		N
As per Legislation			
Class 10 – Amendment to Class 10 permit	13.5 fee units		N
As per Legislation			
Class 11 – Amendment to Class 11, 12, 13, 14, 15 or 16 permit – \$100,000 or less	77.5 fee units		N
As per Legislation			
Class 12 – Amendment to Class 11, 12, 13, 14, 15 or 16 permit – \$100,001 to \$1,000,000	104.5 fee units		N
As per Legislation			

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987 [continued]

Class 13 – Amendment to Class 11, 12, 13, 14, 15 or 16 permit – more than \$1,000,000 As per Legislation	230.5 fee units		N
Class 14 – Amendment to Class 17 permit As per Legislation	89 fee units		N
Class 15 – Amendment to Class 18 permit As per Legislation	89 fee units		N
Class 16 – Amendment to Class 19 permit As per Legislation	89 fee units		N
Class 17 – Amendment to Class 20 permit As per Legislation	89 fee units per every additional 100 lots		N
Class 18 – Amendment to Class 21 permit As per Legislation	89 fee units		N
Class 19 – Amendment to Class 22 permit As per Legislation	89 fee units		N

Regulation 12 Planning and Environment (Fees) Regulations 2016 - Request to amend applications under section 57A of the Planning and Environment Act 1987

Amend an application for a permit (all Classes) after s52 notice of the application has been given – no change to Class of permit As per Legislation	40% of the applicable fee under Reg.9		N
Amend an application for a permit (all Classes) after s52 notice of the application has been given – change to Class of permit with a higher application fee As per Legislation	40% of the applicable fee under Reg.9 for the original Class of permit + difference between original fee and fee for new Class of permit		N
Amend an application to amend a permit (all Classes) after s52 notice of the application has been given – no change to Class of permit As per Legislation	40% of the applicable fee under Reg.11		N

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Regulation 12 Planning and Environment (Fees) Regulations 2016 - Request to amend applications under section 57A of the Planning and Environment Act 1987 [continued]

Amend an application to amend a permit (all Classes) after s52 notice of the application has been given – change to Class of permit with a higher application fee	40% of the applicable fee under Reg.11 for the original Class of permit + difference between original fee and fee for new Class of permit		N
As per Legislation			

Regulation 13 Planning and Environment (Fees) Regulations 2016 - Request to amend applications under section 57A of the Planning and Environment Act 1987

Application for any combination of matters in one or more Classes of application under Regulation 11	Sum of the highest fee applicable plus 50% of each of the other applicable fees		N
As per Legislation			

Regulation 14 Planning and Environment (Fees) Regulations 2016 - Combined permit and amendment process

Application for permit when amendment to planning scheme requested – one Class of permit only	50% of the applicable fee under Reg.9		N
As per Legislation			
Application for permit when amendment to planning scheme requested – more than one Class of permit	50% of the highest applicable fee under Reg.9		N
As per Legislation			

Regulation 15 Planning and Environment (Fees) Regulations 2016 - Certificate of Compliance

Certificate of compliance	22 fee units		N
As per Legislation			

Regulation 16 Planning and Environment (Fees) Regulations 2016 - Applications to amend or end an agreement under section 173 of the Planning and Environment Act 1987

Amend or end an agreement	44.5 fee units		N
As per Legislation			

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Regulation 17 Planning and Environment (Fees) Regulations 2016 - Planning Certificate

Planning Certificate – non- electronically lodged application				1.5 fee units		N
As per Legislation						
Planning Certificate – electronically lodged application	\$7.39	\$7.61	\$7.61	2.98%	\$0.22	N
Per Certificate						

Regulation 18 Planning and Environment (Fees) Regulations 2016 - Determination matters to the satisfaction of a person or body

Determination that matter specified by a planning scheme has been done satisfactorily				22 fee units		N
As per Legislation						

Subdivision

Regulation 10 Subdivision (Fees) Regulations 2016 – Engineering plans prepared by Council				3.5 fee units		N
As per Legislation						
Regulation 11 Subdivision (Fees) Regulations 2016 – Supervision of works				2.5% of the estimated cost of constructing the works proposed		N
As per Legislation						
Regulation 6 Subdivision (Fees) Regulations 2016 – Application to certify plan and statement of compliance				11.8 fee units		N
As per Legislation						
Regulation 7 Subdivision (Fees) Regulations 2016 – Request to alter a subdivision plan under s10(2)				7.5 fee units		N
As per Legislation						
Regulation 8 Subdivision (Fees) Regulations 2016 – Application to amend a certified plan				9.5 fee units		N
As per Legislation						
Regulation 9 Subdivision (Fees) Regulations 2016 – Checking engineering plans				0.75% of the estimated cost of constructing the works proposed		N
As per Legislation						

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Subdivision [continued]

Section 18 Subdivision Act 1988 – Public open space contribution	Less than or equal to 5%						N
Site value of all land in the subdivision							
Supervision of works	2.5% of the cost of construction of the works						N
As per Legislation							

Growth & Future

Property & Contracts

Lease Fee (Commercial)	Market Value					Per lease	Y
Lease Fee (Other)	Price on Application					Per lease	Y
Licence Fee	\$250.00	\$257.73	\$283.50	13.40%	\$33.50	Per annum	Y
Minimum fee							

Bright Sports Centre

Additional Lifeguard	\$44.00	\$37.45	\$41.20	-6.36%	-\$2.81	Per hour	Y
After Hours Access Fob Charge	\$25.30	\$21.82	\$24.00	-5.14%	-\$1.30	Per fob	Y
Corporate Membership 10 to 19 Members (New members only) - Adult	\$90.20	\$63.64	\$70.00	-22.39%	-\$20.20	Per person	Y
Direct Debit							
Corporate Membership 10 to 19 Members (New members only) - Concession	\$62.15	\$43.64	\$48.00	-22.77%	-\$14.15	Per person	Y
Direct Debit							
Corporate Membership 20+ Members (New members only) - Adult	\$84.70	\$60.45	\$66.50	-21.49%	-\$18.20	Per person	Y
Direct Debit							
Corporate Membership 20+ Members (New members only) - Concession	\$56.65	\$40.00	\$44.00	-22.33%	-\$12.65	Per person	Y
Direct Debit							
Corporate Membership 5 to 9 Members: 1 Month (New members only) - Concession	\$69.30	\$48.64	\$53.50	-22.80%	-\$15.80	Per person	Y
Direct Debit							

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Bright Sports Centre [continued]

Corporate Membership 5 to 9 Members: 1 Month (New members only) - Adult	\$94.05	\$65.91	\$72.50	-22.91%	-\$21.55	Per person	Y
Direct Debit							
Learn to Swim Private Lesson	\$68.20	\$58.18	\$64.00	-6.16%	-\$4.20	Per lesson	Y
Learn to Swim Program	\$22.00	\$19.09	\$21.00	-4.55%	-\$1.00	Per person per session	Y
Multi-purpose room hire	\$31.90	\$28.18	\$31.00	-2.82%	-\$0.90	Per hour	Y
Pool Hire with Life Guard	\$127.60	\$108.64	\$119.50	-6.35%	-\$8.10	Per hour	Y
Shower Only	\$6.05	\$5.45	\$6.00	-0.83%	-\$0.05	Per person	Y
Squash Court – Adult	\$9.35	\$8.18	\$9.00	-3.74%	-\$0.35	Per person	Y
Squash Court – Child/Concession	\$6.60	\$5.91	\$6.50	-1.52%	-\$0.10	Per person	Y
Squash Membership – 1 week (Adult)	\$13.75	\$11.82	\$13.00	-5.45%	-\$0.75	Per person	Y
Squash Membership – 1 week (Concession)	\$9.35	\$8.18	\$9.00	-3.74%	-\$0.35	Per person	Y

Casual group exercise class entry

Regular Class – Non Member	\$14.85	\$12.73	\$14.00	-5.72%	-\$0.85	Per person	Y
Active Seniors Class – Non Member	\$9.35	\$8.18	\$9.00	-3.74%	-\$0.35	Per person	Y
Intro Seniors Class	\$8.25	\$7.27	\$8.00	-3.03%	-\$0.25	Per person	Y

Casual gym entry (Includes gym and pool)

Per Application

Adult Casual	\$18.70	\$16.36	\$18.00	-3.74%	-\$0.70	Per person	Y
Concession – Casual	\$13.20	\$11.36	\$12.50	-5.30%	-\$0.70	Per person	Y
Adult 10 Visit Card	\$163.35	\$139.09	\$153.00	-6.34%	-\$10.35	Per card	Y
Concession 10 Visit Card	\$113.30	\$96.82	\$106.50	-6.00%	-\$6.80	Per card	Y

Centre Membership – all areas

Per Application

Adult – 1 month	\$107.80	\$91.82	\$101.00	-6.31%	-\$6.80	Per person	Y
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Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Centre Membership – all areas [continued]

Concession – 1 month	\$79.20	\$67.73	\$74.50	-5.93%	-\$4.70	Per person	Y
Family – 1 month	\$192.50	\$164.09	\$180.50	-6.23%	-\$12.00	Per family	Y
Adult – 3 month	\$313.50	\$267.27	\$294.00	-6.22%	-\$19.50	Per person	Y
Concession – 3 month	\$228.25	\$194.55	\$214.00	-6.24%	-\$14.25	Per person	Y
Family – 3 month	\$556.05	\$473.64	\$521.00	-6.30%	-\$35.05	Per family	Y
Monthly Direct Debit Adult	\$90.20	\$76.82	\$84.50	-6.32%	-\$5.70	Per person	Y
Monthly Direct Debit Concession	\$62.70	\$53.64	\$59.00	-5.90%	-\$3.70	Per person	Y
Monthly Direct Debit Family	\$185.35	\$158.18	\$174.00	-6.12%	-\$11.35	Per family	Y

Swimming Pool Only

Adult – 3 Month	\$149.60	\$124.55	\$137.00	-8.42%	-\$12.60	Per person	Y
Concession – 3 Month	\$93.50	\$80.00	\$88.00	-5.88%	-\$5.50	Per person	Y
Family – 3 Month	\$377.30	\$321.36	\$353.50	-6.31%	-\$23.80	Per family	Y
Adult – Casual Visit	\$10.45	\$9.09	\$10.00	-4.31%	-\$0.45	Per person	Y
Child/Concession – Casual Visit	\$6.60	\$5.91	\$6.50	-1.52%	-\$0.10	Per person	Y
Family – Casual Visit	\$22.00	\$19.09	\$21.00	-4.55%	-\$1.00	Per family	Y
Adult 10 Visit Card	\$90.20	\$76.82	\$84.50	-6.32%	-\$5.70	Per card	Y
Child/Concession – 10 Visit Card	\$53.35	\$45.45	\$50.00	-6.28%	-\$3.35	Per card	Y

Cemetery

Exhumation	\$484.00	\$450.00	\$495.00	2.27%	\$11.00	Per person	Y
Internment Fee	\$38.50	\$35.00	\$38.50	0.00%	\$0.00	Per person	Y
New Headstone and Base without existing foundation – Single Grave – or Monument	\$231.00	\$215.45	\$237.00	2.60%	\$6.00	Per person	Y
Re-Opening Grave – With Cover	\$209.00	\$195.00	\$214.50	2.63%	\$5.50	Per person	Y
Re-Opening Grave – Without Cover	\$198.00	\$185.00	\$203.50	2.78%	\$5.50	Per person	Y
Rights of and Internment of bodily remains – Adult – First Internment	\$99.00	\$90.00	\$90.00	-9.09%	-\$9.00	Per person	N
Search of Cemetery Records	\$16.50	\$15.00	\$15.00	-9.09%	-\$1.50	Per search	N

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Community Centres

3 Day Event Hire (Hall and Kitchen)	\$0.00	\$1,081.82	\$1,190.00	∞	\$1,190.00		Y
3 Day Event Hire (Hall Only)	\$0.00	\$654.55	\$720.00	∞	\$720.00		Y
4 Day Event Hire (Hall and Kitchen)	\$0.00	\$1,622.73	\$1,785.00	∞	\$1,785.00		Y
4 Day Event Hire (Hall Only)	\$0.00	\$981.82	\$1,080.00	∞	\$1,080.00		Y
Bond (Any Hall)	\$313.50	\$313.50	\$313.50	0.00%	\$0.00	Per hire	N
Cleaning Fee (Any Hall)	\$220.00	\$206.36	\$227.00	3.18%	\$7.00	Per hire	Y
Hall and Kitchen Hire	\$43.45	\$54.09	\$59.50	36.94%	\$16.05	Per hour	Y
Maximum charge \$595/Day							
Hall Hire Insurance (Any Hall)	\$44.00	\$41.36	\$45.50	3.41%	\$1.50	Per hire	Y
Hall or Kitchen Hire Only	\$26.40	\$32.73	\$36.00	36.36%	\$9.60	Per hour	Y
Maximum charge \$360/Day							
Meeting Room	\$25.30	\$31.36	\$34.50	36.36%	\$9.20	Per hour	Y
Maximum charge \$345/Day							

Memorials

Memorial plaque fee	\$73.70	\$73.70	\$73.70	0.00%	\$0.00	Per annum	N
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The Pavilion

3 Day Event Hire (Hall and Kitchen)	\$0.00	\$1,690.91	\$1,860.00	∞	\$1,860.00		Y
3 Day Event Hire (Hall Only)	\$0.00	\$1,009.09	\$1,110.00	∞	\$1,110.00		Y
4 Day Event Hire (Hall and Kitchen)	\$0.00	\$2,536.36	\$2,790.00	∞	\$2,790.00		Y
4 Day Event Hire (Hall Only)	\$0.00	\$1,513.64	\$1,665.00	∞	\$1,665.00		Y
Entire Downstairs Area (Changerooms, First Aid Room, Toilets)	\$539.00	\$666.82	\$733.50	36.09%	\$194.50	Per day	Y
Full Day Hire							
Entire Facility Hire	\$880.00	\$1,088.18	\$1,197.00	36.02%	\$317.00	Per day	Y
Full Day Hire							

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

The Pavilion [continued]

Function Centre including Kitchen	\$68.20	\$84.55	\$93.00	36.36%	\$24.80	Per hour	Y
Maximum \$930/Day							
Function Centre or Kitchen	\$40.70	\$50.45	\$55.50	36.36%	\$14.80	Per hour	Y
Maximum \$555/Day							
Pavilion Meeting Room	\$25.30	\$31.36	\$34.50	36.36%	\$9.20	Per hour	Y
Maximum \$345/Day							

Pools

Adult 10 Visit Pass	\$56.65	\$48.64	\$53.50	-5.56%	-\$3.15	Per 10 visits	Y
Adult Daily Pass	\$7.15	\$6.36	\$7.00	-2.10%	-\$0.15	Per person	Y
Adult Season Pass	\$96.25	\$82.27	\$90.50	-5.97%	-\$5.75	Per person per season	Y
Aqua Fit/Adult	\$13.20	\$11.36	\$12.50	-5.30%	-\$0.70	Per session	Y
Aqua Fit/Concession	\$9.90	\$8.64	\$9.50	-4.04%	-\$0.40	Per session	Y
Arthritis Group	\$4.40	\$4.09	\$4.50	2.27%	\$0.10	Per hour	Y
Child/Concession 10 Visit Pass	\$31.90	\$27.27	\$30.00	-5.96%	-\$1.90	Per 10 visits	Y
Child/Concession Daily Pass	\$4.40	\$4.09	\$4.50	2.27%	\$0.10	Per person	Y
Child/Concession Season Pass	\$51.15	\$43.64	\$48.00	-6.16%	-\$3.15	Per person per season	Y
Family Season Pass (After Early Bird Closes)	\$253.00	\$215.45	\$237.00	-6.32%	-\$16.00	Per season	Y
Family Season Pass – Early Bird	\$134.75	\$115.00	\$126.50	-6.12%	-\$8.25	Per season	Y
Lane Hire	\$36.30	\$30.91	\$34.00	-6.34%	-\$2.30	Per hour	Y
Learn to Swim	\$21.45	\$20.09	\$22.09	2.98%	\$0.64	Per lesson	Y
Learn to Swim – Private Lesson	\$66.00	\$61.80	\$67.98	3.00%	\$1.98	Per private lesson	Y
Mount Beauty Stadium Hire	\$32.45	\$27.73	\$30.50	-6.01%	-\$1.95	Per hour	Y
Pool Hire with Life Guard	\$125.40	\$106.82	\$117.50	-6.30%	-\$7.90	Per hour	Y
Seniors Hour	\$4.40	\$4.55	\$5.00	13.64%	\$0.60	Per hour	Y
Supervising Parent	\$5.50	\$5.00	\$5.50	0.00%	\$0.00	Per person	Y

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Sustainability

Dish Pig Hitch Fee (if towed by Council)	\$22.00	\$20.91	\$23.00	4.55%	\$1.00	Per hire	Y
Flat Rate Fee							
Dish Pig Towing Fee (if towed by Council)	ATO Rates for Large Vehicle					Per hire	Y
Cents per kilometre							
Hire of Dish Pig	\$440.00	\$412.27	\$453.50	3.07%	\$13.50	Per weekend	Y
Taken outside Municipality							

Waste

Aluminium, cardboard, steel cans, plastic bottles and containers	\$18.70	\$17.73	\$19.50	4.28%	\$0.80	Per cubic metre	Y
Asbestos – Porepunkah only	\$119.35	\$111.82	\$123.00	3.06%	\$3.65	Per cubic metre	Y
Car Batteries					Free	Each	Y
Car Bodies	\$30.80	\$29.09	\$32.00	3.90%	\$1.20	Per item	Y
Cement sheeting, plasterboard	\$67.10	\$63.18	\$69.50	3.58%	\$2.40	Per cubic metre	Y
Concrete and Bricks	\$47.30	\$44.55	\$49.00	3.59%	\$1.70	Per cubic metre	Y
Crushed Concrete Sales	\$46.20	\$43.64	\$48.00	3.90%	\$1.80	Per cubic metre	Y
Domestic putrescible and hard waste	\$56.65	\$53.18	\$58.50	3.27%	\$1.85	Per cubic metre	Y
Domestic putrescible and hard waste	\$9.90	\$9.55	\$10.50	6.06%	\$0.60	Per large bag	Y
Drum Muster					Free		Y
E-waste (All)					Free	Each	Y
FOGO Bags	\$5.00	\$5.00	\$5.50	10.00%	\$0.51	Each	Y
FOGO Bags (2 Rolls)	\$9.00	\$8.64	\$9.50	5.56%	\$0.50	2 Rolls	Y
Green Organic Mulch Sales					Free	Per cubic metre	Y

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Waste [continued]

Green Waste	\$22.00	\$20.91	\$23.00	4.55%	\$1.00	Per cubic metre	Y
Caddie Liners							
LPG Cylinders	\$7.70	\$7.27	\$8.00	3.90%	\$0.30	Each	Y
Mattress – Any size except Cot	\$34.65	\$32.73	\$36.00	3.90%	\$1.35	Each	Y
Mattress – Cot	\$12.65	\$12.27	\$13.50	6.72%	\$0.85	Each	Y
Oil					Free	Per litre	Y
Paint cans 10 litres and over of any size containing paint	\$6.60	\$6.36	\$7.00	6.06%	\$0.40	Per litre	Y
Plastic and metal oil containers	\$1.65	\$1.82	\$2.00	21.21%	\$0.35	Per item	Y
Processed/Treated Timber	\$56.65	\$53.18	\$58.50	3.27%	\$1.85	Per cubic metre	Y
Raw Organic Timber	\$22.00	\$20.91	\$23.00	4.55%	\$1.00	Per cubic metre	Y
Silage Wrap	\$4.95	\$5.00	\$5.50	11.11%	\$0.55	Per cubic metre	Y
Single Seat Couch	\$25.30	\$24.09	\$26.50	4.74%	\$1.20	Each	Y
Ski or Snowboard	\$8.25	\$7.73	\$8.50	3.03%	\$0.25	Per pair or board	Y
Steel	\$14.30	\$13.64	\$15.00	4.90%	\$0.70	Per cubic metre	Y
Two-seater sofa or larger couch	\$36.30	\$34.09	\$37.50	3.31%	\$1.20	Each	Y
Tyres large – tractor or truck	\$434.50	\$407.27	\$448.00	3.11%	\$13.50	Each	Y
Tyres medium – truck	\$19.25	\$18.18	\$20.00	3.90%	\$0.75	Each	Y
Tyres small/4WD	\$13.20	\$12.73	\$14.00	6.06%	\$0.80	Each	Y
Whitegoods (all)	\$13.75	\$13.18	\$14.50	5.45%	\$0.75	Each	Y

Name	Year 24/25	Year 25/26		Increase %	Increase \$	Unit	GST
	Fee (incl. GST)	Fee (excl. GST)	Fee (incl. GST)				

Engineering & Assets

Engineering

Consent to Works in a Roadway

Other Works (within road or pathway Speed 50 km/h or less)	As per Legislation	Per application	N
Other Works (within road or pathway Speed > 50 km/h)	As per Legislation	Per application	N
Other Works (not within road or pathway Speed 50 km/h or less)	As per Legislation	Per application	N
Other Works (not within road or pathway Speed > 50 km/h)	As per Legislation	Per application	N
Minor Works (within roadway or pathway)	As per Legislation	Per application	N
Minor Works (not within roadway or pathway)	As per Legislation	Per application	N

Assets

Application for permit to work in a road reserve	As per Legislation		N
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Class 14 – Amendment to Class 17 permit	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	21
Class 15 – Amendment to Class 18 permit	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	21
Class 15- \$15,000,001 to \$50,000,000	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	18
Class 16 – Amendment to Class 19 permit	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	21
Class 16 – more than \$50,000,001	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	18
Class 17 – Amendment to Class 20 permit	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	21
Class 17 – Subdivision – existing building – other than Class 9	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	19
Class 18 – Amendment to Class 21 permit	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	21
Class 18 – Subdivision – two lots – other than Classes 9 or 17	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	19
Class 19 – Amendment to Class 22 permit	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	21
Class 19 – Realignment of a common boundary between lots or consolidation of two or more lots – other than Class 9	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	19
Class 2 – Amendment to a permit (other than in relation to single dwellings per lot)	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	20
Class 2 – Single dwelling per lot – \$10,000 or less	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	17
Class 2 food premises	[Fixed Food Premises]	11
Class 2 food premises – Charity and Community Groups	[Charity and Community Groups]	11
Class 2 temporary food premises & mobile food vendors (Streatrader)	[Temporary Food Premises]	11
Class 2 temporary food premises & mobile food vendors, charitable and community groups (Streatrader)	[Charity and Community Groups]	11
Class 20 – Subdivision – other than Classes 9, 17, 18 or 19	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	19
Class 21 – Create, vary or remove a restriction (within the meaning of the Subdivision Act 1988) / Create or remove a right of way / Create, vary or remove and easement other than a right of way / vary or remove a condition in the nature of an easement (other than a right of way) in a Crown Grant	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	19
Class 22 – A permit not otherwise provided for in Classes 1 to 21	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	19
Class 3 – Amendment to Class 2, 3, 4, 5 or 6 permit – \$10,000 or less	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	20

continued on next page ...

Fee Name	Parent Name	Page
C [continued]		
Class 3 – Single dwelling per lot – \$10,001 to \$100,000	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	17
Class 3 food premises	[Fixed Food Premises]	11
Class 3 food premises – Charity and Community Groups	[Charity and Community Groups]	12
Class 3 temporary food premises & mobile food vendors (Streatrader)	[Temporary Food Premises]	11
Class 3 temporary food premises & mobile food vendors, charitable and community groups (Streatrader)	[Charity and Community Groups]	12
Class 4 – Amendment to Class 2, 3, 4, 5 or 6 permit – \$10,001 to \$100,000	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	20
Class 4 – Single dwelling per lot – \$100,001 to \$500,000	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	17
Class 4 food premises	[Fixed Food Premises]	11
Class 5 – Amendment to Class 2, 3, 4, 5 or 6 permit – \$100,001 to \$500,000	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	20
Class 5 – Single dwelling per lot – \$500,001 to \$1,000,000	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	18
Class 6 – Amendment to Class 2, 3, 4, 5 or 6 permit – more than \$500,000	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	20
Class 6 – Single dwelling per lot – \$1,000,001 to \$2,000,000	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	18
Class 7 – Amendment to a VicSmart permit – \$10,000 or less	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	20
Class 7 – VicSmart – \$10,000 or less	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	18
Class 8 – Amendment to a VicSmart permit – more than \$10,000	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	20
Class 8 – VicSmart – more than \$10,000	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	18
Class 9 – Amendment to Class 9 permit	[Regulation 11 Planning and Environment (Fees) Regulations 2016 - Applications to amend permits under section 72 of the Planning and Environment Act 1987]	20
Class 9 – VicSmart – subdivision or consolidation of land	[Regulation 9 Planning and Environment (Fees) Regulations 2016 - Applications for permits under section 47 of the Planning and Environment Act 1987]	18
Cleaning Fee (Any Hall)	[Community Centres]	27
Combined application for more than one Class of permit under Regulation 9	[Regulation 10 Planning and Environment (Fees) Regulations 2016 - Composite fee for combined a application for permit under section 47 of the Planning and Environment Act 1987]	19
Commercial participant – events	[Roadside Trading]	14
Commercial works \$0 – \$39,999	[Building]	7
Commercial works \$40,000 or over	[Building]	7
Concession – 1 month	[Centre Membership – all areas]	26
Concession – 3 month	[Centre Membership – all areas]	26
Concession – 3 Month	[Swimming Pool Only]	26
Concession – Casual	[Casual gym entry (Includes gym and pool)]	25
Concession 10 Visit Card	[Casual gym entry (Includes gym and pool)]	25
Concrete and Bricks	[Waste]	29

Fee Name	Parent Name	Page
C [continued]		
Copy of Certificate of Title and instruments	[Statutory Planning]	15
Copy of planning permit or endorsed plan/s – stored off-site	[Statutory Planning]	15
Copy of planning permit or endorsed plan/s – stored on-site	[Statutory Planning]	15
Copy of rates notice already issued (where account has been paid or part paid)	[Rates]	4
Copy of rates notice already issued (where account has not been paid or part paid)	[Rates]	4
Corporate Membership 10 to 19 Members (New members only) - Adult	[Bright Sports Centre]	24
Corporate Membership 10 to 19 Members (New members only) - Concession	[Bright Sports Centre]	24
Corporate Membership 20+ Members (New members only) - Adult	[Bright Sports Centre]	24
Corporate Membership 20+ Members (New members only) - Concession	[Bright Sports Centre]	24
Corporate Membership 5 to 9 Members: 1 Month (New members only) - Adult	[Bright Sports Centre]	25
Corporate Membership 5 to 9 Members: 1 Month (New members only) - Concession	[Bright Sports Centre]	24
Council Comments (to vary a regulation, where report and consent not an option)	[Building]	7
Crushed Concrete Sales	[Waste]	29
D		
Demolition of Building s29A Consent – Consideration of request	[Building]	7
Determination that matter specified by a planning scheme has been done satisfactorily	[Regulation 18 Planning and Environment (Fees) Regulations 2016 - Determination matters to the satisfaction of a person or body]	23
Development Plan – Assessment or Amendment	[Statutory Planning]	15
Dinner Plain snowmobile permit	[Local Laws]	12
Disabled parking permit	[Governance]	4
Disc Cleaning	[Libraries]	5
Dish Pig Hitch Fee (if towed by Council)	[Sustainability]	29
Dish Pig Towing Fee (if towed by Council)	[Sustainability]	29
Dog Registration (desexed)	[Local Laws]	12
Dog Registration (desexed) - pensioner 50% discount	[Local Laws]	12
Dog registration (not desexed)	[Local Laws]	12
Dog registration (not desexed) - pensioner 50% discount	[Local Laws]	12
Domestic Animal Act infringements (e.g. Failure to Register Dog or Cat)	[Local Laws]	13
Domestic animal business fee	[Local Laws]	13
Domestic putrescible and hard waste	[Waste]	29
Domestic putrescible and hard waste	[Waste]	29
Drum Muster	[Waste]	29
DVD Film (Adult)	[Lost or damaged items, where price is unknown]	6
DVD or CD ROM replacement cover	[Libraries]	5
DVD TV (Adult)	[Lost or damaged items, where price is unknown]	6
Dwelling extensions and alterations	[Building]	8

Fee Name	Parent Name	Page
E		
Entire Downstairs Area (Changerooms, First Aid Room, Toilets)	[The Pavilion]	27
Entire Facility Hire	[The Pavilion]	27
Essential service inspection and report	[Building]	8
E-waste (All)	[Waste]	29
Exhumation	[Cemetery]	26
Extension of time for Building Permit	[Building]	8
F		
Family – 1 month	[Centre Membership – all areas]	26
Family – 3 month	[Centre Membership – all areas]	26
Family – 3 Month	[Swimming Pool Only]	26
Family – Casual Visit	[Swimming Pool Only]	26
Family Season Pass – Early Bird	[Pools]	28
Family Season Pass (After Early Bird Closes)	[Pools]	28
Fee for establishing a formal rates payment arrangement	[Rates]	4
First Request	[Request for Extension of Time – Development less than \$1M, Subdivisions of 2-20 lots & Change of Use]	15
First Request	[Request for Extension of Time – Development \$1M+ & Subdivisions of 21+ lots]	15
Flooding (Reg 153)	[Building]	8
FOGO Bags	[Waste]	29
FOGO Bags (2 Rolls)	[Waste]	29
Form 22 Swimming pool / spa registration	[Building]	8
Form 23 Certificate of compliance lodgement	[Building]	8
Form 24 Certificate of non-compliance lodgement	[Building]	8
Freedom of Information Application Fee	[Freedom of Information]	4
Function Centre including Kitchen	[The Pavilion]	28
Function Centre or Kitchen	[The Pavilion]	28
G		
Genset Hire - Commercial Event	[Events]	6
Genset Hire - Community Event	[Events]	6
Green Organic Mulch Sales	[Waste]	29
Green Waste	[Waste]	30
H		
Hairdresser premise registration	[Public Health and Wellbeing Act 2008]	10
Hall and Kitchen Hire	[Community Centres]	27
Hall Hire Insurance (Any Hall)	[Community Centres]	27
Hall or Kitchen Hire Only	[Community Centres]	27
Hire of Dish Pig	[Sustainability]	29
Horse drawn vehicle / motorcycle tour operator	[Roadside Trading]	14

Fee Name	Parent Name	Page
I		
Impounded item release fee – all other items	[Local Laws]	13
Inspection and report fee	[Health]	9
Inter library - Overdue fine > than 2 days	[Libraries]	5
Inter library loan strap/barcode	[Libraries]	5
Interlibrary loans (for loans outside of Victoria or from non-library institutions)	[Libraries]	5
Internment Fee	[Cemetery]	26
Intro Seniors Class	[Casual group exercise class entry]	25
J		
Junior book	[Lost or damaged items, where price is unknown]	6
L		
Laminating - A3	[Libraries]	5
Laminating - A4	[Libraries]	5
Land information certificate - within 24 Hours	[Customer Service]	6
Land information certificate - within 7 Days	[Customer Service]	6
Lane Hire	[Pools]	28
Learn to Swim	[Pools]	28
Learn to Swim – Private Lesson	[Pools]	28
Learn to Swim Private Lesson	[Bright Sports Centre]	25
Learn to Swim Program	[Bright Sports Centre]	25
Lease Fee (Commercial)	[Property & Contracts]	24
Lease Fee (Other)	[Property & Contracts]	24
Legal point of discharge information	[Building]	8
Library Meeting Room	[Libraries]	5
Licence Fee	[Property & Contracts]	24
Light romance	[Lost or damaged items, where price is unknown]	6
Livestock impound fee – large stock	[Local Laws]	13
Livestock impound fee – small stock	[Local Laws]	13
Lodgement Fee	[Building]	8
Lost or damaged items, where price is known	[Libraries]	5
LPG Cylinders	[Waste]	30
M		
Major amendment to building permit	[Building]	8
Major non-compliance inspection fee	[Food Act 1984]	11
Major non-compliance inspection fee (where a notice has been issued)	[Food Act 1984]	11
Mattress – Any size except Cot	[Waste]	30
Mattress – Cot	[Waste]	30
Meeting Room	[Community Centres]	27
Meeting Room Hire - Non-Profit/Community Groups	[Libraries]	4

Fee Name	Parent Name	Page
M [continued]		
Memorial plaque fee	[Memorials]	27
Minor amendment to building permit	[Building]	8
Minor damage to an item or barcode	[Libraries]	5
Minor Works (not within roadway or pathway)	[Consent to Works in a Roadway]	31
Minor Works (within roadway or pathway)	[Consent to Works in a Roadway]	31
Monthly Direct Debit Adult	[Centre Membership – all areas]	26
Monthly Direct Debit Concession	[Centre Membership – all areas]	26
Monthly Direct Debit Family	[Centre Membership – all areas]	26
Mount Beauty Stadium Hire	[Pools]	28
MP3 (Adult)	[Lost or damaged items, where price is unknown]	6
Multi-purpose room hire	[Bright Sports Centre]	25
Multi-unit development	[Building]	8
N		
New dwelling	[Building]	8
New Headstone and Base without existing foundation – Single Grave – or Monument	[Cemetery]	26
New premises fee	[Health]	9
Non-Collection of reserved item	[Libraries]	5
Non-mandatory inspection	[Building]	8
Notice in paper	[Public notification]	16
Notice on land - up to two signs	[Public notification]	16
Notice to neighbours	[Public notification]	16
Notification of adjoining landowners for siting variation	[Building]	8
O		
Occupancy Permit/Final Certificate not assoc. with Building Permit Class 1 & 10	[Building]	8
Occupancy Permit/Final Certificate not assoc. with Building Permit Class 1b	[Building]	8
Occupancy Permit/Final Certificate not assoc. with Building Permit Class 2-9	[Building]	9
Oil	[Waste]	30
Other Works (not within road or pathway Speed > 50 km/h)	[Consent to Works in a Roadway]	31
Other Works (not within road or pathway Speed 50 km/h or less)	[Consent to Works in a Roadway]	31
Other Works (within road or pathway Speed > 50 km/h)	[Consent to Works in a Roadway]	31
Other Works (within road or pathway Speed 50 km/h or less)	[Consent to Works in a Roadway]	31
Outdoor facility – footpath dining or footpath trading – Large Area (totalling more than 40 sqm)	[Streets and Roads]	14
Outdoor facility – footpath dining or footpath trading – Medium Area (totalling between 20 and 40 sqm)	[Streets and Roads]	14
Outdoor facility – footpath dining or footpath trading – Small area (totalling less than 20 sqm)	[Streets and Roads]	14

Fee Name	Parent Name	Page
P		
Paint cans 10 litres and over of any size containing paint	[Waste]	30
Partial compliance exemption – access matter	[Building]	9
Partial compliance exemption – amenity matter	[Building]	9
Partial compliance exemption – fire safety matter	[Building]	9
Pavilion Meeting Room	[The Pavilion]	28
Performance solutions – access matter	[Building]	9
Performance solutions – amenity matter	[Building]	9
Performance solutions – fire safety matter	[Building]	9
Periodical	[Lost or damaged items, where price is unknown]	6
Permit to alter wastewater system	[Environmental Protection Act 2017]	12
Permit to install wastewater system	[Environmental Protection Act 2017]	12
Planning advice – in writing	[Statutory Planning]	14
Planning advice in writing	[Statutory Planning]	15
Planning Certificate – electronically lodged application	[Regulation 17 Planning and Environment (Fees) Regulations 2016 - Planning Certificate]	23
Planning Certificate – non- electronically lodged application	[Regulation 17 Planning and Environment (Fees) Regulations 2016 - Planning Certificate]	23
Planning panel – proponent request amendment	[Statutory Planning]	15
Plastic and metal oil containers	[Waste]	30
Playaway	[Lost or damaged items, where price is unknown]	6
Pool Hire with Life Guard	[Bright Sports Centre]	25
Pool Hire with Life Guard	[Pools]	28
POPE attendance of greater than 5,000 persons and more than 5 prescribed structures	[Building]	9
POPE attendance up to 1000 persons & 1 prescribed structure	[Building]	9
POPE attendance up to 5000 persons & 5 prescribed structure	[Building]	9
Pound release fee – registered animals	[Local Laws]	13
Pound release fee – unregistered animals	[Local Laws]	13
Prescribed accommodation premise registration	[Residential Tenancies Act 1997]	10
Printing/photocopying - Black & White A4	[Libraries]	5
Printing/photocopying - Colour A3	[Libraries]	5
Printing/photocopying - Colour A4 and Black & White A3	[Libraries]	5
Pro rata Animal Registration Fee	[Local Laws]	13
Processed/Treated Timber	[Waste]	30
Programs and activities	[Libraries]	5
Projections beyond street alignment (Part 6)	[Building]	9
Protection of the public (Reg 116)	[Building]	9
Provision of Rating/valuation information greater than 1 year	[Rates]	4
R		
Rates debt recovery costs	[Rates]	4
Rates transaction history listing	[Rates]	4
Raw Organic Timber	[Waste]	30
Registration late penalty fee	[Health]	9
Registration late penalty fee (No GST)	[Health]	10

Fee Name	Parent Name	Page
R [continued]		
Registration of Category 1 Aquatic Facility under Public Health and Wellbeing Act 2008 (1 pool/spa/interactive water feature)	[Category 1 Public Aquatic Facilities]	10
Registration of each additional pool/spa interactive water feature within same Category 1 Aquatic Facility	[Category 1 Public Aquatic Facilities]	10
Regular Class – Non Member	[Casual group exercise class entry]	25
Regulation 10 Subdivision (Fees) Regulations 2016 – Engineering plans prepared by Council	[Subdivision]	23
Regulation 11 Subdivision (Fees) Regulations 2016 – Supervision of works	[Subdivision]	23
Regulation 6 Subdivision (Fees) Regulations 2016 – Application to certify plan and statement of compliance	[Subdivision]	23
Regulation 7 Subdivision (Fees) Regulations 2016 – Request to alter a subdivision plan under s10(2)	[Subdivision]	23
Regulation 8 Subdivision (Fees) Regulations 2016 – Application to amend a certified plan	[Subdivision]	23
Regulation 9 Subdivision (Fees) Regulations 2016 – Checking engineering plans	[Subdivision]	23
Renewal of Category 1 Aquatic Facility under Public Health and Wellbeing Act 2008	[Category 1 Public Aquatic Facilities]	10
Re-Opening Grave – With Cover	[Cemetery]	26
Re-Opening Grave – Without Cover	[Cemetery]	26
Replacement of lost or damaged cards	[Libraries]	5
Request for Minister to prepare amendment to planning scheme exempted from certain requirements	[Regulation 7 Planning and Environment (Fees) Regulations 2016 - Amendment to planning scheme exempted from certain requirements]	17
Request for Minister to prepare amendment to planning scheme of a Class prescribed	[Regulation 8 Planning and Environment (Fees) Regulations 2016 - Amendment to planning scheme under section 20A of the Planning and Environment Act 1987]	17
Requests for photocopies not in stock and obtained on inter library loan	[Libraries]	5
Research fee	[Libraries]	5
Resident notifications by post	[Events]	6
Restumping or demolition	[Building]	9
Retrieval of Records – Off Site	[Records retrieval – All Council Functions inc Rates, Planning, Building, Health and Waste Charges]	4
Retrieval of Records – On Site	[Records retrieval – All Council Functions inc Rates, Planning, Building, Health and Waste Charges]	4
Rights of and Internment of bodily remains – Adult – First Internment	[Cemetery]	26
S		
Search of Cemetery Records	[Cemetery]	26
Second Request	[Request for Extension of Time – Development less than \$1M, Subdivisions of 2-20 lots & Change of Use]	15
Second Request	[Request for Extension of Time – Development \$1M+ & Subdivisions of 21+ lots]	15
Secondary consent	[Statutory Planning]	15
Section 173 agreements	[Statutory Planning]	15
Section 18 Subdivision Act 1988 – Public open space contribution	[Subdivision]	24
Section 52 Public Notice – Additional notice/s on land	[Statutory Planning]	14
Section 52 Public Notice – Additional notice/s to neighbours	[Statutory Planning]	14
Section 52 Public Notice – Notice in paper	[Statutory Planning]	14

Fee Name**Parent Name****Page****S** [continued]

Section 52 Public Notice – Notice on land (up to 2 notices)	[Statutory Planning]	14
Section 52 Public Notice – Notice to neighbours (1-10 notices)	[Statutory Planning]	14
Seniors Hour	[Pools]	28
Shower Only	[Bright Sports Centre]	25
Silage Wrap	[Waste]	30
Single disk replacement	[Lost or damaged items, where price is unknown]	6
Single Seat Couch	[Waste]	30
Ski or Snowboard	[Waste]	30
Squash Court – Adult	[Bright Sports Centre]	25
Squash Court – Child/Concession	[Bright Sports Centre]	25
Squash Membership – 1 week (Adult)	[Bright Sports Centre]	25
Squash Membership – 1 week (Concession)	[Bright Sports Centre]	25
Stage 1 Amendment	[Regulation 6 Planning and Environment (Fees) Regulations 2016 - Amendments to planning schemes under the Planning and Environment Act 1987]	16
Stage 2 Amendment	[Regulation 6 Planning and Environment (Fees) Regulations 2016 - Amendments to planning schemes under the Planning and Environment Act 1987]	16
Stage 3 Amendment	[Regulation 6 Planning and Environment (Fees) Regulations 2016 - Amendments to planning schemes under the Planning and Environment Act 1987]	16
Stage 4 Amendment	[Regulation 6 Planning and Environment (Fees) Regulations 2016 - Amendments to planning schemes under the Planning and Environment Act 1987]	17
Steel	[Waste]	30
Supervising Parent	[Pools]	28
Supervision of works	[Subdivision]	24
Sustenance fee – animal and small stock	[Local Laws]	13
Sustenance fee – large stock	[Local Laws]	13
Swimming pool (above ground)	[Building]	9
Swimming pool (in-ground)	[Building]	9
Swimming pool / spa document search fee	[Building]	9
Swimming pool / spa inspection (up to 2 site visits)	[Building]	9

T

Teen book	[Lost or damaged items, where price is unknown]	6
Temporary Siting approvals more than 3 Structures	[Building]	9
Temporary Siting approvals x3 Structures	[Building]	9
Third and Subsequent Requests	[Request for Extension of Time – Development less than \$1M, Subdivisions of 2-20 lots & Change of Use]	15
Third and Subsequent Requests	[Request for Extension of Time – Development \$1M+ & Subdivisions of 21+ lots]	15
Timber Harvesting Plans – Assessment and Inspection	[Statutory Planning]	15
Tours and Talks - adult	[Visitor Information Centre]	6
Tours and Talks - junior	[Visitor Information Centre]	6
Transfer fee of Category 1 Aquatic Facility under Public Health and Wellbeing Act 2008	[Category 1 Public Aquatic Facilities]	10
Transfer registration fee	[Residential Tenancies Act 1997]	10
Two-seater sofa or larger couch	[Waste]	30

Fee Name**Parent Name****Page****T** [continued]

Tyres large – tractor or truck
 Tyres medium – truck
 Tyres small/4WD

[Waste]
 [Waste]
 [Waste]

30
 30
 30

U

Updated Rates Notice (not copy of original)
 USB
 Use of Council land – Commercial event

[Rates]
 [Libraries]
 [Events]

4
 5
 7

V

Variation to ResCode (report and consent)
 Vehicle & livestock transport fee
 Vehicle impound fee
 Vehicle storage fee
 Veterinary fees

[Building]
 [Local Laws]
 [Local Laws]
 [Local Laws]
 [Local Laws]

9
 13
 13
 13
 13

W

Waste Charges
 Whitegoods (all)

[Events]
 [Waste]

6
 30



INSTRUMENT OF APPOINTMENT AND
AUTHORISATION
(*PLANNING AND ENVIRONMENT
ACT 1987*)

**Senior Statutory
Planning Officer**

Oh Young Lee – April 2025

Instrument of Appointment and Authorisation

In this Instrument 'officer' means –

OFFICER	TITLE	NAME
POS	Senior Statutory Planning Officer	Oh Young LEE

By this Instrument of Appointment and Authorisation, Alpine Shire Council –

1. Under s147(4) of the *Planning and Environment Act 1987* – appoints the **POS** to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and

It is declared that this Instrument -

- comes into force immediately upon its execution;
- remains in force until varied or revoked.

This Instrument is authorised by a resolution of the Alpine Shire Council made on **29 April 2025**.

THE COMMON SEAL OF THE
ALPINE SHIRE COUNCIL was
hereunto affixed 29th day of April
2025 in the presence of:

COUNCILLOR NAME	SIGNATURE
COUNCILLOR NAME	SIGNATURE
CHIEF EXECUTIVE OFFICER NAME	SIGNATURE



INSTRUMENT OF APPOINTMENT AND
AUTHORISATION
(*PLANNING AND ENVIRONMENT
ACT 1987*)

**Senior Statutory
Planning Officer**

Christopher (Chris) Mason – April 2025

Instrument of Appointment and Authorisation

In this Instrument 'officer' means –

OFFICER	TITLE	NAME
POS	Senior Statutory Planning Officer	Christopher (Chris) MASON

By this Instrument of Appointment and Authorisation, Alpine Shire Council –

1. Under s147(4) of the *Planning and Environment Act 1987* – appoints the **POS** to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and

It is declared that this Instrument -

- comes into force immediately upon its execution;
- remains in force until varied or revoked.

This Instrument is authorised by a resolution of the Alpine Shire Council made on **29 April 2025**.

THE COMMON SEAL OF THE
ALPINE SHIRE COUNCIL was
hereunto affixed 29th day of April
2025 in the presence of:

COUNCILLOR NAME	SIGNATURE
COUNCILLOR NAME	SIGNATURE
CHIEF EXECUTIVE OFFICER NAME	SIGNATURE



INSTRUMENT OF APPOINTMENT AND
AUTHORISATION
(*PLANNING AND ENVIRONMENT
ACT 1987*)

**Statutory Planning
Officer**

Eliza (Liz) Davison – April 2025

Instrument of Appointment and Authorisation

In this Instrument 'officer' means –

OFFICER	TITLE	NAME
PO	Statutory Planning Officer	Eliza (Liz) DAVISON

By this Instrument of Appointment and Authorisation, Alpine Shire Council –

- Under s147(4) of the *Planning and Environment Act 1987* – appoints the **PO** to be an authorised officer for the purposes of the *Planning and Environment Act 1987* and the regulations made under that Act; and

It is declared that this Instrument -

- comes into force immediately upon its execution;
- remains in force until varied or revoked.

This Instrument is authorised by a resolution of the Alpine Shire Council made on **29 April 2025**.

THE COMMON SEAL OF THE
ALPINE SHIRE COUNCIL was
hereunto affixed 29th day of April
2025 in the presence of:

_____	_____
COUNCILLOR NAME	SIGNATURE

_____	_____
COUNCILLOR NAME	SIGNATURE

_____	_____
CHIEF EXECUTIVE OFFICER NAME	SIGNATURE



Informal Meeting of Councillors

In accordance with Chapter 8, section A1 of Council's [Governance Rules](#), the Chief Executive Officer must ensure that a summary of the matters discussed at an Informal meeting of Councillors is tabled at the next convenient Council meeting, and recorded in the minutes of that Council meeting..

Meeting Title: Community Panel session for Customer Experience | Council Plan 2025-29

Date: Thursday, 30 January 2025

Location: Council Chambers, Bright

Start Time: 6.30pm

Finish Time: 8.30pm

Chairperson: Tom Courtice (Facilitator)

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Will Jeremy	CEO
Cr Jean-Pierre Ronco	Councillor	Ebony Buckley	Manager Customer Experience
Cr Gareth Graham	Councillor	Lisa Weldon	Engagement & Communications Officer

Councillor and staff apologies:

Name	Position

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

3. Items discussed

A list of items discussed at the meeting must be included here.

Item
Context and goals of Community Panel for Council Plan 2025-29
Overview of Customer Experience department and services
Community and stakeholder feedback summary from previous community-wide engagement conducted via online surveys and pop-ups across the Alpine Shire
Activity 1: identifying the problems addressed by the services contained within the Customer Experience department and benefits of providing these services
Activity 2: Identify how/if the services address the problem and achieves the benefits outlined



Informal Meeting of Councillors

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Meeting Title: Community Panel session for Community Development | Council Plan 2025-29

Date: Monday, 3 February 2025

Location: Council Chambers, Bright

Start Time: 10am

Finish Time: 12pm

Chairperson: Tom Courtice (Facilitator)

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Jenny Corser	Manager Community Development
Cr David Byrne	Councillor	Daisy Day	Community Development Coordinator
Cr Gareth Graham	Councillor	Lisa Weldon	Engagement & Communications Officer
Will Jeremy	CEO		

Councillor and staff apologies:

Name	Position

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

3. Items discussed

A list of items discussed at the meeting must be included here.

Item
Overview of Community Development department and services
Community and stakeholder feedback summary from previous community-wide engagement conducted via online surveys and pop-ups across the Alpine Shire
Activity 1: identifying the problems addressed by the services contained within the Community Development department and benefits of providing these services
Activity 2: Identify how/if the services address the problem and achieves the benefits outlined



Informal Meeting of Councillors

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Meeting Title: Community Panel session for Engineering & Assets and Operations | Council Plan 2025-29

Date: Thursday, 6 February 2025

Location: Council Chambers, Bright

Start Time: 6.30pm

Finish Time: 8.30pm

Chairperson: Tom Courtice (Facilitator)

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Will Jeremy	CEO
Cr Peter Smith	Deputy Mayor	Alan Rees	Director Assets
Cr Gareth Graham	Councillor	Sarah Buckley	Manager Engineering & Assets
Cr Jean-Pierre Ronco	Councillor	Lisa Weldon	Engagement & Communications Officer

Councillor and staff apologies:

Name	Position

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

3. Items discussed

A list of items discussed at the meeting must be included here.

Item
Overview of Operations department and services
Overview of Engineering & Assets department and services
Community and stakeholder feedback summary from previous community-wide engagement conducted via online surveys and pop-ups across the Alpine Shire
Activity 1: identifying the problems addressed by the services contained within the Engineering & Assets and Operations departments and how/if the services address the problems



Informal Meeting of Councillors

In accordance with Chapter 8, section A1 of Council's [Governance Rules](#), the Chief Executive Officer must ensure that a summary of the matters discussed at an Informal meeting of Councillors is tabled at the next convenient Council meeting, and recorded in the minutes of that Council meeting..

Meeting Title: Community Panel session for Regulatory Services | Council Plan 2025-29

Date: Thursday, 12 February 2025

Location: Council Chambers, Bright

Start Time: 6.30pm

Finish Time: 8.30pm

Chairperson: Tom Courtice (Facilitator)

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Bec Mouy	Manager Regulatory Services
Cr Jean-Pierre Ronco	Councillor	Lisa Weldon	Engagement & Communications Officer
Will Jeremy	CEO		

Councillor and staff apologies:

Name	Position

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

3. Items discussed

A list of items discussed at the meeting must be included here.

Item
Overview of Regulatory Services department and services
Community and stakeholder feedback summary from previous community-wide engagement conducted via online surveys and pop-ups across the Alpine Shire
Activity 1: identifying the problems addressed by the services contained within the Regulatory Services department and how/if the services address the problems



Informal Meeting of Councillors

In accordance with Chapter 8, section A1 of Council's [Governance Rules](#), the Chief Executive Officer must ensure that a summary of the matters discussed at an Informal meeting of Councillors is tabled at the next convenient Council meeting, and recorded in the minutes of that Council meeting..

Meeting Title: Community Panel session for Growth & Future | Council Plan 2025-29

Date: Monday, 17 February 2025

Location: Council Chambers, Bright

Start Time: 6pm

Finish Time: 8.30pm

Chairperson: Tom Courtice (Facilitator)

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Alan Rees	Director Assets
Cr John Andersen	Councillor	Michael MacDonagh	Manager Growth & Future
Cr Jean-Pierre Ronco	Councillor	Jenny Bailey	Economic Development Coordinator
Will Jeremy	CEO	Lisa Weldon	Engagement & Communications Officer

Councillor and staff apologies:

Name	Position

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

3. Items discussed

A list of items discussed at the meeting must be included here.

Item
Overview of Growth & Future department and services
Community and stakeholder feedback summary from previous community-wide engagement conducted via online surveys and pop-ups across the Alpine Shire



Informal Meeting of Councillors

In accordance with Chapter 8, section A1 of Council's [Governance Rules](#), the Chief Executive Officer must ensure that a summary of the matters discussed at an Informal meeting of Councillors is tabled at the next convenient Council meeting, and recorded in the minutes of that Council meeting..

Meeting Title: Community Panel session for Feedback & Conclusion | Council Plan 2025-29

Date: Thursday, 20 February 2025

Location: Council Chambers, Bright

Start Time: 6pm

Finish Time: 8pm

Chairperson: Tom Courtice (Facilitator)

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Cr Jean-Pierre Ronco	Councillor
Cr Peter Smith	Deputy Mayor	Cr Noah Tanzen	Councillor
Cr John Andersen	Councillor	Will Jeremy	CEO
Cr Dave Byrne	Councillor	Ebony Buckley	Manager Customer Experience
Cr Gareth Graham	Councillor	Lisa Weldon	Engagement & Communications Officer

Councillor and staff apologies:

Name	Position

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

3. Items discussed

A list of items discussed at the meeting must be included here.

Item
Summary of workshop outcomes and discussion about advocacy
Presentation of emerging structure of Council Plan 2025-29
Draft Community Vision
Close and next steps



Informal Meeting of Councillors

In accordance with Chapter 8, section A1 of Council's [Governance Rules](#), the Chief Executive Officer must ensure that a summary of the matters discussed at an Informal meeting of Councillors is tabled at the next convenient Council meeting, and recorded in the minutes of that Council meeting.

Meeting Title: Briefing Session
Date: Tuesday 25 March 2025
Location: Bright Committee Room
Start Time: 2:00pm
Finish Time: 4:45pm
Chairperson: Will Jeremy, Chief Executive Officer

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Will Jeremy	Chief Executive Officer
Cr John Anderson	Councillor	Nathalie Cooke	Director Corporate & Community
Cr Dave Byrne	Councillor	Alan Rees	Director Assets
Cr Gareth Graham	Councillor		
Cr Jean-Pierre Ronco	Councillor		
Cr Noah Tanzen	Councillor		

Councillor and staff apologies:

Name	Position
Cr Peter Smith	Deputy Mayor

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

N/A

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

N/A

3. Items

Item
Council Plan
Fees and Charges 2025/26
Draft Corporate Climate Action Plan 2025-2029
Sealing of Unsealed Roads
P.2024.074 Riverside Caravan Park 4-10 Toorak Road Bright
Waste Initiatives – Hard waste Collection, Tip Voucher



Informal Meeting of Councillors

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Meeting Title: Briefing Session
Date: Tuesday 1 April 2025
Location: Bright Committee Room
Start Time: 1:00pm
Finish Time: 5:30pm
Chairperson: Will Jeremy, Chief Executive Officer

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Will Jeremy	Chief Executive Officer
Cr John Anderson	Councillor	Nathalie Cooke	Director Corporate & Community
Cr Dave Byrne	Councillor	Alan Rees	Director Assets
Cr Gareth Graham	Councillor		
Cr Jean-Pierre Ronco	Councillor		
Cr Noah Tanzen	Councillor		

Councillor and staff apologies:

Name	Position
Cr Peter Smith	Deputy Mayor

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

N/A

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

N/A

3. Items

Item
Council Plan



Informal Meeting of Councillors

In accordance with Chapter 8, section A1 of Council's [Governance Rules](#), the Chief Executive Officer must ensure that a summary of the matters discussed at an Informal meeting of Councillors is tabled at the next convenient Council meeting, and recorded in the minutes of that Council meeting.

Meeting Title: Briefing Session
Date: Tuesday 8 April 2025
Location: Bright Committee Room
Start Time: 1:30pm
Finish Time: 5:30pm
Chairperson: Nathalie Cooke – Acting Chief Executive Officer

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Nathalie Cooke	Director Corporate & Community Acting Chief Executive Officer
Cr Dave Byrne	Councillor	Alan Rees	Director Assets
Cr Gareth Graham	Councillor		
Cr Jean-Pierre Ronco	Councillor		
Cr Noah Tanzen	Councillor		

Councillor and staff apologies:

Name	Position
Cr Peter Smith	Deputy Mayor
Cr John Anderson	Councillor
Will Jeremy	Chief Executive Officer

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

N/A

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

N/A

3. Items

Item
Fees and Charges 2025/2026
Waste Management Charge
Road Management Plan
Installation of Safari Tents – NRMA Bright Holiday Park
Resilience Alpine Youth Squad – RAYS Group



Informal Meeting of Councillors

In accordance with Chapter 8, section A1 of Council's [Governance Rules](#), the Chief Executive Officer must ensure that a summary of the matters discussed at an Informal meeting of Councillors is tabled at the next convenient Council meeting, and recorded in the minutes of that Council meeting.

Meeting Title: Briefing Session
Date: Tuesday 15 April 2025
Location: Bright Committee Room
Start Time: 11:00am
Finish Time: 5:30pm
Chairperson: Will Jeremy - Chief Executive Officer

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Will Jeremy	Chief Executive Officer
Cr Dave Byrne	Councillor	Nathalie Cooke	Director Corporate & Community
Cr Gareth Graham	Councillor	Alan Rees	Director Assets
Cr Jean-Pierre Ronco	Councillor		
Cr Noah Tanzen	Councillor		
Cr John Anderson	Councillor		

Councillor and staff apologies:

Name	Position
Cr Peter Smith	Deputy Mayor

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

N/A

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

N/A

3. Items

Item
Council Plan 2025 - 2029
DEECA – Kerbside Reform
Community Budget Submissions
Draft 2025/26 Annual Budget
Revenue and Rating Plan



Informal Meeting of Councillors

In accordance with Chapter 8, section A1 of Council's [Governance Rules](#), the Chief Executive Officer must ensure that a summary of the matters discussed at an Informal meeting of Councillors is tabled at the next convenient Council meeting, and recorded in the minutes of that Council meeting.

Meeting Title: Briefing Session
Date: Tuesday 22 April 2025
Location: Bright Committee Room
Start Time: 11:30am
Finish Time: 5:30pm
Chairperson: Will Jeremy - Chief Executive Officer

Councillor and staff attendees:

Name	Position	Name	Position
Cr Sarah Nicholas	Mayor	Will Jeremy	Chief Executive Officer
Cr Dave Byrne	Councillor	Nathalie Cooke	Director Corporate & Community
Cr Gareth Graham	Councillor	Alan Rees	Director Assets
Cr Jean-Pierre Ronco	Councillor		
Cr Noah Tanzen	Councillor		
Cr John Anderson	Councillor		

Councillor and staff apologies:

Name	Position
Cr Peter Smith	Deputy Mayor

1. Conflict of interest disclosures

Disclosures of Conflicts of Interests must be made in accordance with Chapter 7, sections A3-A5 of Council's [Governance Rules](#), and recorded here.

N/A

2. Record of Councillors that have disclosed a conflict of interest leaving the meeting

N/A

3. Items

Item
Council Plan 2025 - 2029
Draft 2025/26 Annual Budget
Strategic Planning Quarterly Update
Draft Corporate Climate Action Plan 2025 -2029
Agenda Review